

Australia	50.00	Germany	100.00	France	100.00
Canada	50.00	Italy	100.00	Spain	100.00
Denmark	50.00	Japan	100.00	Sweden	100.00
Finland	50.00	UK	100.00	Switzerland	100.00
Greece	50.00	USA	100.00	Netherlands	100.00
Ireland	50.00			Belgium	100.00
Israel	50.00			Portugal	100.00
Italy	50.00			South Africa	100.00
Japan	50.00			Spain	100.00
UK	50.00			Sweden	100.00
USA	50.00			Switzerland	100.00

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

European economies
lower sights
for growth, Page 2

No. 30,437

Thursday January 14 1988

D 8523 A

World News Business Summary

Thatcher backs Nato summit call

British Prime Minister Margaret Thatcher endorsed a call for a summit of Nato heads of government to be held before President Ronald Reagan meets Soviet leader Mikhail Gorbachev in Moscow this summer. Her backing reflected concern among European governments that Mr Reagan should not agree to further nuclear arms cuts in Europe without agreement on the balance of conventional weapons. Page 14

Iranians have more missiles, says US

Iran had received a new shipment of Chinese-built Silkworm missiles which could be used against ships in the Gulf war zone, US defence and intelligence officials said in Washington. They said the missiles arrived on an Iranian merchant ship from North Korea and were "apparent delivery of previously agreed sales by China." Page 14

Reagan taken ill

President Ronald Reagan was up for part of Tuesday night suffering from nausea and vomiting caused by a stomach upset, a White House spokesman said, but his doctor had found no evidence of "anything other than gastroenteritis." Page 14

Gorbachev for Uruguay

Soviet leader Mikhail Gorbachev planned a tour of Latin America, beginning in October and taking in Uruguay and probably also Argentina, Brazil, Cuba, Mexico, Nicaragua, Peru and Venezuela, Uruguay said. Page 14

US-Soviet mine hunt

Soviet KGB forces asked the American Navy to help them hunt a mine, which the Soviet forces eventually blew up, US Senator Arlen Specter said. Page 14

Spanish air strike

Spain's state-owned airline Iberia cancelled 146 European and domestic flights for today because of a 24-hour strike by pilots over working hours. Page 14

Baltic pact hits Danes

Settlement of a Swedish-Soviet territorial dispute in the Baltic Sea would seriously hit Danish fishing, Denmark said, and it called for talks between the EC and Sweden to review existing fishing agreements. Page 14

N-protest broken up

Police used clubs and water cannon to disperse 500 West German demonstrators who tried to block the loading of spent nuclear fuel rods in Lubeck harbour. Waste scandal spreads, Page 2

Sri Lanka killings

Four civilians, a soldier and three rebels were killed when guerrillas ambushed troops in a crowded market about 160km south of Colombo. Page 2

Afghans 'down arms'

More than 40,000 former Afghan rebels had "downed their weapons," a further 114,000 had agreed to observe a ceasefire and 116,000 refugees had returned home, Tass said. Page 2

Tanzanian quarantine

Parts of western Tanzania were placed under quarantine to halt the spread of cholera along the shores of Lake Tanganyika where 90 people have died of the disease since November. Page 2

Connie Mulder dies

Dr Connie Mulder, a potential South African premier who fell from grace in an information fund scandal, died in Johannesburg aged 62. Page 3

Corruption 'hot line'

The Mexican Government said it would set up a "hot line" for citizens to report corruption among public officials to stem traditional theft of public funds by officials during the final year of a presidential administration. Page 3

France puts limit on campaign spending

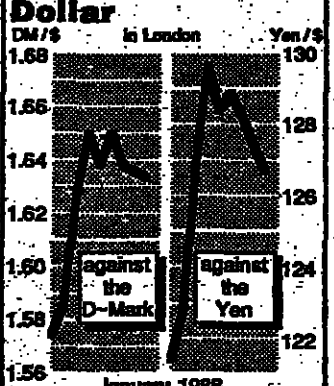
FRENCH Cabinet has accepted a package of draft laws to regulate the finances of France's political parties, including a FF100m (\$18.1m) ceiling on each candidate's expenses in the runoff of the forthcoming Presidential elections. Page 2

DOLLAR closed in London at DM1.6355 (DM1.6350); FF16.5125 (FF16.52); SF1.33 (SF1.3345); Y126.60 (Y127.40). Page 25

STERLING closed in London at \$1.8250 (\$1.8210); DM2.98 (DM2.9775); FF10.06 (FF10.0525); SF2.4275 (SF2.43); Y231.0 (Y232.0). Page 25

WALL STREET: The Dow Jones industrial average closed down 3.22 at 1,924.73. Page 36

LONDON: Trade in UK equities fell into limbo as the dollar softened further, anticipating a recovery in US trade news. The FT-SE 100 index lost 5.8 to 1,733.4. Page 32



TOKYO: Demand for stocks was dampened by the overnight fall on Wall Street and the yen's renewed strength. The Nikkei average weakened 300.05 to 22,524.99. Page 36

JAPAN is to launch a comprehensive range of futures and options markets in Tokyo later this year. Page 14, 17

EUROPEAN Commission has issued corrected figures for steel output quotas for the first quarter of 1988. The limit on hot-rolled coil is 3,888 tonnes, and 3,116 tonnes for cold-rolled sheet. Page 3

SPAIN's registered unemployment fell for the first time last month. Page 2

JAPAN is to help Egypt finance a thermal power station at Assiut through a \$60m "soft" loan agreement. Page 4

BRAZIL is reported to have doubled its estimate for inflation in 1988 to 236 per cent. Page 4

CHINA's central bank said there would be enough funds for joint ventures with foreign companies, despite a proposed cut in money supply. Page 4

UK Department of Trade and Industry is to spend more than \$2.55bn (\$456m) on consultancy services for small businesses in the next three years. Page 6

UK banks' interest rates on credit cards are too high, says the National Consumer Council, consumer protection body. SANOFI, French pharmaceuticals group which has made a \$600m offer for bankrupt US drugs group A.H. Hoes, said it would fight an improved \$700m bid from American Home Products. Page 15

E-I HOLDINGS, Chicago-based consumer products and food group, suffered a third-quarter deficit of \$131.9m, largely because of an unrealised \$147.5m loss on its securities portfolio in the October market crash. Page 15

DIXONS, UK electrical retailer, forecast disappointing profits for its current year ending April because of an 8 per cent drop in sales since the stock market crash in October. Page 16

ELDEBS DL, master company of the group headed by John Eldebs, the Australian entrepreneur, and Transamerica Financial, US finance and insurance group, this week launched international bank financings totalling \$1bn. Page 17

Day of confusion undermines UK political merger



David Steel: relaxed approach may endanger political future

THE political future of Mr David Steel, leader of the Liberal Party, was thrown into serious doubt last night as plans to merge the party with the Social Democratic Party hit deadlock, writes Michael Cassell, Political Correspondent, in London.

Twenty-four hours of escalating confusion, together with the growing threat of open revolt among Liberal Members of Parliament over a merged party's policy, ended with an announcement that negotiations had broken down.

The Liberals and Social Democrats have long sought, either separately or together, to break Britain's traditional political dominance by the Conservative and Labour parties.

The deeply damaging and embarrassing events stemmed directly from fierce opposition within the Liberal party to the details of the policy document privately drawn up by Mr Steel and Mr Robert MacLennan, the SDP leader.

The document, which forms an integral part of the merger package scheduled to go before the two parties' special conferences later this month, includes a commitment to maintain Trident as the backbone of Britain's nuclear defences and to consider extending value added tax to children's clothing, food and fuel.

The policy statement, which was agreed after a late-night session at Westminster on Tuesday, drew immediate condemnation from some of Mr Steel's closest colleagues.

Mr Des Wilson, the former Liberal president, said the document was "barely literate and politically inept" and warned that he could not support a merger under such terms.

Mr Alex Carlile, a Scottish MP and Mr Steel's nominee on the joint negotiating committee, said the document contained some "loopy" ideas which he could not accept.



Robert MacLennan: way ahead looks blocked by impasse

Steel profile, Page 5
Continued on Page 14

BAT's \$4bn bid for US group biggest in insurance history

BY NICK BUNKER IN LONDON

BAT INDUSTRIES, the tobacco-based multinational, launched the biggest international takeover bid in insurance history yesterday with a \$4.2bn cash offer for Farmers Group, one of the top 10 US property/casualty insurers.

The offer of \$60 per share by the London-based conglomerate for the group represents a premium of 38 per cent to Farmers Group's closing price of \$43 on the US Nasdaq over-the-counter market. Farmers Group's shares climbed to \$54.75 in New York yesterday.

The offer, which has not been agreed, came nearly three months after Mr Patrick Sheehy, BAT chairman, first wrote to Mr Leo Denies, Farmers Group's chairman, on October 21 suggesting a takeover by the British company.

Mr Sheehy told reporters in London yesterday that Farmers had turned down the suggestion in October. "The company felt that it was perfectly able to manage its own affairs and expand its operations. It wasn't that they specifically didn't like us. They didn't want anybody."

Mr Sheehy said he hoped the proposed deal would still prove to be a friendly one. BAT - which reported pre-tax profits of \$1.02bn (\$1.9bn) for the first nine months of 1987 - said it aimed to finance it with cash and borrowings. It has asked Mr Denies to reply by January 22 to the offer, which was contained in a letter delivered to Los Angeles-based Farmers at 4pm California time on Tuesday.

However, Mr Sheehy said

BAT'S TRADING PROFITS: percentage contribution by sector		
Sector	Without Farmers Group	With Farmers Group
Tobacco	50	44
Retailing	14	12
Paper	14	12
Fin services	19	30

based on 1986 figures for both groups. Source: BAT

Farmers had adopted "some pension plan measures" including increased share option arrangements for directors and measures to reduce their liability in the event of a takeover.

BAT said that, even if agreed now, the deal could not be fully completed until the latter part of this year, because it would need to be approved by insurance commissioners in at least nine states.

At the present price, the bid would raise the group's net debt/equity, but it "would be unlikely to exceed 70 per cent and would reduce rapidly as a result of our own strong cash flow," BAT said.

With more than \$5bn of annual property/casualty premiums, Farmers is the seventh biggest company in America's \$191bn property/casualty insurance market. But it ranks third in the nation's private motor and household insurance business after State Farm and Allstate, two of the world's biggest insurers.

BAT said its plan for Farmers was to develop the sales poten-

tial of the group's 14,000 direct sales agents, which cover 26 states but are heavily concentrated in states west of the Mississippi, partly by broadening their geographical spread.

But BAT would also aim to build up the group's life insurance business, which made up for only \$66m of the group's \$147m post-tax profits in 1986.

The objective is to drive a higher degree of life business through that very large sales force," said Mr Brian Garraway, deputy-chairman.

Farmers is not a conventional insurance company. It runs one of America's 50 so-called "reciprocal" insurers, meaning that it acts as "attorney-in-fact", managing a series of co-operative property/casualty insurance pools in return for a fee of 13 per cent of premiums.

BAT said this enabled Farmers Group to manage some of the effects of US property/casualty insurance industry's notoriously harsh underwriting cycle. In the early to mid-1980s, a long-price war helped lead to a collapse of US insurers.

In 1986, the industry plunged into the red with a \$5.5bn pre-tax operating loss.

"We believe that Farmers Group has not reflected the extreme cyclical effects which are concentrated in the commercial lines of business," said Mr Garraway.

BAT has publicly indicated for more than 18 months that it was contemplating a big acquisition in US retail financial services.

BAT's strategy, Page 12; Lex, Page 14; Company profile, Page 18

Taiwan set to continue policies of Chiang

By Bob King in Taipei

PRESIDENT CHIANG Ching-kuo of Taiwan died yesterday, apparently of a heart attack. He was 77 and had been president since 1978.

He is succeeded by Lee Teng-hui, the vice-president. Lee, a native-born Taiwanese who was trained as an agricultural economist in Japan and the US, is not thought to control any major power-oriented faction.

He is widely respected as an intelligent and genial man. Analysts believe he will govern - at least in the short term - by advice and consent, with major figures placed in power by Chiang making most of the decisions.

This would mean a stable continuance of Chiang's policies, which call for increasing political liberalisation and making Taiwan's economy more international.

Chiang's death has again raised the question as to what will happen to the country and the relations it has with China. Much of what Chiang set in motion cannot easily be undone without inviting social instability - which Taiwan's leaders and people profess to fear above everything.

In recent years Chiang had successfully blocked various power groups whose interests might have made his goals harder to achieve. A leader of one group, a general whose ambitions were thinly disguised, was packed off to a remote diplomatic post and dropped from the party's Central Standing Committee.

In place of potential adversaries, he placed younger and more progressive people who cannot easily be dislodged.

If Chiang's legacy is a more

US and Japan to co-operate in support of \$

BY STEWART FLEMING, US EDITOR, IN WASHINGTON

THE US and Japan have moved to increase their co-operation in supporting the dollar on the foreign exchange markets, officials of President Ronald Reagan's administration indicated yesterday.

In a joint statement issued by President Reagan and Mr Noboru Takeshita, the Japanese Prime Minister, following their meeting in Washington yesterday, the two leaders said that Japan has agreed, while prices are stable, to maintain a monetary policy stance which will "accommodate declining interest rates."

The statement added that the two nations' monetary authorities are "co-operating closely on exchange markets and have developed arrangements to ensure the adequacy of resources for their co-operative efforts."

The joint statement appeared to be designed to indicate that a new bilateral understanding had been reached which would ensure that Washington would have increased access to foreign exchange reserves in order to support the higher level of intervention which it appears to have been undertaking recently in support of the dollar.

But a senior Reagan administration official refused after the meeting between the two leaders to give even a general description of what was being done. He said a variety of mechanisms to bolster US foreign exchange reserves could be included, citing as an example a decision by the US to swap special drawing rights (SDRs) for yen in order to increase the amount of yen which Washington has on hand to purchase dollars in the markets.

The implication of the state-

ment is that some new initiative to increase US foreign exchange reserves has been reached with Japan, but the official refused to confirm this or whether it has already been activated.

The essential point however is that by indicating that Washington is exchanging its assets - SDRs - for yen, the US is also signalling that it is shouldering the exchange risk from its intervention and by implication signalling its determination to stabilise the dollar.

On the issue of currency stability the joint statement said: "to achieve sustained growth as well as to foster exchange rate stability, the Bank of Japan agrees under the present stable price conditions, to continue to pursue the current policy stance and to make efforts to accommodate declining short term interest rates."

The joint statement will add a new element of uncertainty to the foreign exchange markets which have been anxiously awaiting the US trade figures for November, and seems designed to reinforce the warnings which US officials have been issuing this week to foreign exchange speculators about the risk of selling dollars in the face of the authorities' very public attempts to stabilise the US currency.

On other economic issues which were discussed by the two leaders, US officials backed away yesterday from earlier suggestions that an agreement was imminent on the dispute concerning the access of US construction companies to Japanese public sector construction programmes.

Dollar plunges, Page 3; Money markets, Page 25

Murdoch raises Pearson stake but denies plans for full bid

BY PAUL BETTS IN PARIS, ALAN FRIEDMAN IN MILAN AND RAYMOND SNOODY IN LONDON

MR RUPERT MURDOCH, the international media magnate, has increased his stake in Pearson, owners of the Financial Times, to about 20 per cent by acquiring a 4.9 per cent block of Pearson shares from Mr Carlo de Benedetti, the Italian businessman.

But Mr Murdoch said he had bought the shares because they were a good investment. He had "no intention or ability to make a takeover offer (for Pearson) in any way, shape or form."

The News International chairman, who was speaking from his home in Aspen, Colorado where he is recovering from a skiing injury, said he wanted to take his Pearson stake to 20 per cent because it would allow him to "equity account" - include the same proportion of Pearson's profits in his own profit and loss account.

"We will never go above 25 per cent," he said. "I don't see it ever being possible to take over the Financial Times."

A Murdoch stake of more than 25 per cent would almost certainly result in a reference to the UK Monopolies and Mergers Commission because of his existing newspaper interests in

Britain. He already owns five national titles.

He also said that he had no plans to combine with anyone else to try to take over the Financial Times.

"If anyone came along and offered for 100 per cent of Pearson I would have a place at the table," he said.

He said that the shares had been bought at 827p (\$15) valuing the deal at around \$94m. Last week the market value of Pearson's shares was about 700p.

Mr de Benedetti said yesterday that before selling he had first offered the block of shares at the same price to Mr Michael David-Wilson, the lead partner on the Pearson board, who has a 10 per cent stake in the information and industrial group, and to Lord Blakenham, the Pearson chairman. Both had declined.

Mr Murdoch's stake in the Pearson group was yesterday cited by the French Government as a possible reason for reviewing Pearson's agreement to buy Les Echos, a leading French business daily newspaper.

Mr Edouard Balladur, the French Finance Minister, indicated at a Cabinet meeting that the Ministry's necessary approval of the sale of Les Echos was "not automatic."

Last night he said that a review of the sale of the paper would be conducted "with a desire to avoid either excessive nationalism and dirigisme, or excessive casualness. The law allowed him up to two months to make a decision.

Census, Mr de Benedetti's French conglomerate, yesterday confirmed the sale of the 10m Pearson shares bought last May from an associate of the Hong Kong Hutchison Whampoa trading group for \$62m.

In Milan Mr de Benedetti explained how, after Mr David-Wilson had declined last Saturday the offer of the block of shares, he had called Lord Blakenham. "Blakenham asked me if I would be willing to sell to any investor he named and I said that would be fine," Mr de Benedetti said. "But when we spoke again on Sunday evening he was unable to come up with a buyer. He thanked me, however."

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President Oscar Arias, of Costa Rica, whose initiative began amid euphoria, Page 14

EUROPEAN NEWS

Financial Times Correspondents in five countries assess the outlook for the year as seen by governments and independent forecasters

European economies lower their sights for growth in 1988

THE OUTLOOK for Europe's economies has been clouded by the October equity markets crash and the sharp fall of the dollar. FT correspondents offer forecasts for five leading European economies.

FORECASTS FOR THE WEST GERMAN economy have grown steadily more pessimistic over the past month, writes David Marsh in Bonn. The Government, when it makes public its 1988 projections at the end of this month, will find it hard to justify maintaining its forecast of 1.5 to 2 per cent growth.

Unemployment, which stood at 2.31m at the end of December, looks likely to grow on average to above the 2.35m predicted by the most pessimistic forecasters. The Government's admission that the federal budget deficit this year will be at least DM40bn (£13.4bn), an overshoot of 33 per cent on the figure adopted by Parliament at the end of 1987 - has gravely upset fiscal policy calculations.

The only bright spot is inflation, which will be dampened by low economic growth. But the absence of price rises is not producing the upsurge in capital investment on which the Government had been pinning its hopes.

For the first time in decades Britain's economy has been outperforming that of every other major European country, writes Philip Stephens, Economics Correspondent. That proud boast has been on the lips of every government minister for more than a year.

There is a reasonable chance that the same will be true in 1988. But in absolute terms, Britain's performance is likely to be significantly worse than last year's, and there are signs that the all-too-familiar problems of a deteriorating trade

position and upward pressure on inflation may reappear.

The figures for 1987 are certainly impressive. Output is estimated to have risen by 4 per cent, or possibly more, double the rate in Europe's other big economies. Inflation was relatively subdued at just over 4 per cent, productivity has soared and exports remain buoyant.

The momentum of that growth is expected to carry forward into the first few months of this year. October's stock market crash appears as yet to have had little impact on booming domestic demand.

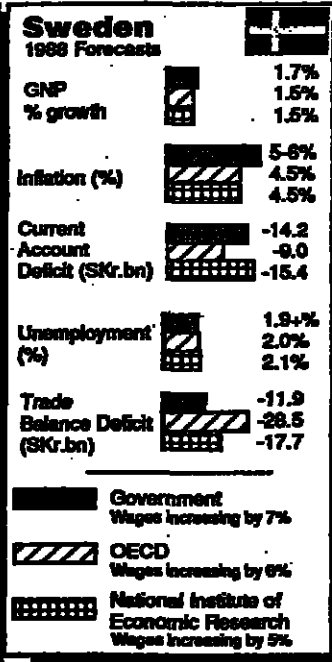
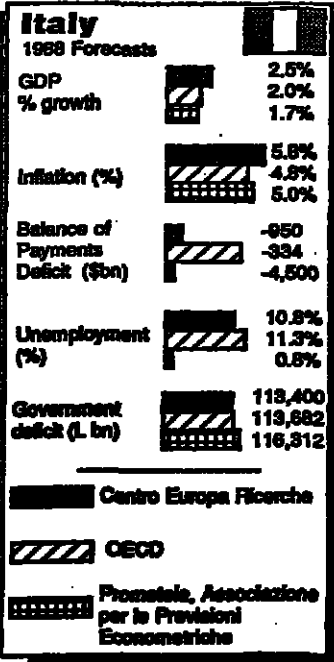
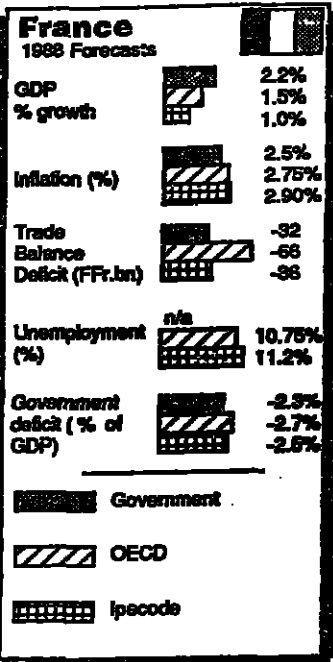
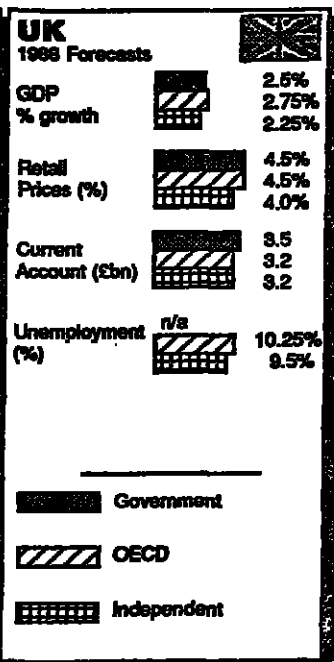
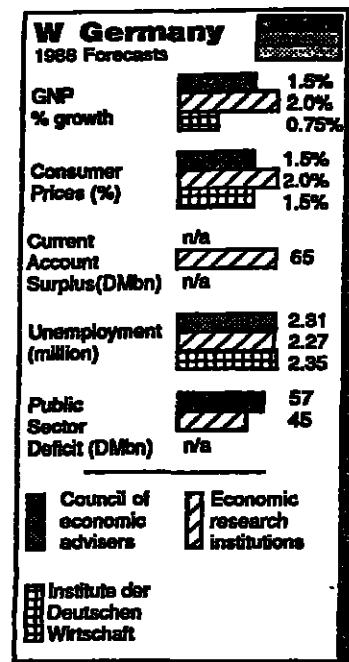
There is far less confidence, however, that the pace can be sustained throughout the year. Most independent forecasters see the annual rate of output growth slowing to around 2 per cent or less in the last few months of 1988.

Retail price inflation is expected to remain relatively steady at around present levels for the immediate future. But the combination of higher earnings (rising by 8 per cent a year on average) and a forecast slowdown in productivity growth point to problems for the medium term.

The deterioration in relative costs, and still-vigorous consumer spending, also point to a worsening current account position as exports weaken and imports rise strongly. Both Treasury and independent forecasts point to a current account deficit of more than £3bn in 1988, with the trend worsening markedly in the second half.

It is not unusual for French forecasts to be more optimistic than those of outside forecasters, but the gap is now wider than usual, writes George Graham in Paris.

Nor is the divergence fully explained by the fact that the Government published its forecasts along with the 1988 bud-



The Government wants to keep inflation down so that inflation is kept under control and Sweden does not lose its competitiveness in export markets. Ideally, it wants pay rises held to 4 per cent and has indicated that it will set cash limits in the public sector, with increases above 4 per cent being compensated for by higher productivity.

More realistically, wages look as if they will rise by 6 to 6.5 per cent in the public sector and more than 7 per cent in the private. With the small bakers' union securing a 3.5 per cent increase recently (so that Sweden could be sure of getting fresh bread on Mondays and after public holidays), the other unions are unlikely to settle for significantly less. It looks, therefore, as if this spring's negotiations will be difficult and marked by strike threats.

Gross national product growth in OECD countries is expected to be just above 1 per cent, and Sweden's export markets are not likely to grow by more than 2 per cent. Demand from Norway and Denmark - two important markets for Sweden - has been falling. The international economic uncertainty is a real worry for Swedish exporters.

Certain sectors could be hurt by the dollar's fall, particularly forestry which faces competition from North American groups.

Through economic uncertainty may help stimulate personal savings and curb the boom in private consumption, Monday's budget proposals came as a disappointment because they lacked definite measures to restrain the latter. The boom has caused imports to rise while exports have not grown as rapidly. The Social Democratic Government is unlikely to risk any controversial measures as it faces a general election in September.

Goria faces new threat to coalition

BY JOHN WYLES IN ROME

ITALY'S governing parties were yesterday trying to build fresh supports under the tottering coalition led by Mr Giovanni Goria, the Christian Democrat, after a humiliating parliamentary defeat for one of the government's budget proposals.

The setback neatly encapsulated many of the woes currently afflicting the Italian government and political system: it was facilitated by the system of secret votes and thus highlighted the case for political reform; it was delivered by 70 to 80 Christian Democrats voting against the government, underlining the weakness of commitment to the present government in sections of the dominant party, and it was over an issue of patronage over which there is more than a little jealousy among the parties.

For a time after the Tuesday evening vote in the lower house, the Camera, it seemed that the ill-fated government might even be rocked by a resignation, so vivid was the anger of Mr Rino Formica, the Socialist Minister of Labour. He had sponsored the proposal to shift more than L1,000bn of unused funds from house construction to job creation measures for the Mezzogiorno which would be supervised by his Ministry.

He fulminated against the Christian Democrats and the Communists who had voted it down but was calmed by a meeting of the Socialist executive yesterday. His party leader, Mr Bettino Craxi, made it clear that he was not about to bring the government down at least, not before the scheduled 1988 budget passes through parliament - and that the enfeebling of the Goria government was entirely due to the Christian Democrats.

Judging from yesterday's declarations, the parties are now looking for no more from the Goria government than passage of the budget. It is universally judged too weak to handle the political and institutional reforms which are then set to become the dominant political issue. At the same time, the leading political question after the budget will be the role, if any, to be played in government by the Christian Democrat leader, Mr Ciriaco De Mita.

EC bank reform 'too modest' say leading bankers

BY WILLIAM DAWKINS IN BRUSSELS

A EUROPEAN Commission plan to allow banks to do business freely across the Community does not go far enough, leading bankers in Brussels say.

But Lord Cockfield, the European Commissioner responsible for the scheme, adopted by the Brussels authorities yesterday, insisted it was an important step forward to establishing the basis of a Europe-wide banking service.

The measures, which Brussels hopes member states will approve by the end of the year, allow banks conforming to certain basic qualifications to open branches in any member state without needing local licences.

At present banks have to set up local subsidiaries under local regulations to do business in other member states.

The Banking Federation of the European Community yesterday welcomed the prospect of more open competition, but pointed out that the draft directive still allowed national authorities to impose tougher rules on their own domestic banks. It simply obliges member states to accept bank branches conforming to its provisions.

"It is like saying everybody is equal but some people are less equal than others," said Mr Umberto Burani, the federation's secretary general.

Jakes rebukes Dubcek

BY LESLIE COLLIT IN BERLIN

CZECHOSLOVAKIA'S new Communist Party leader, Mr Jakes, yesterday rebuffed the claim by Mr Alexander Dubcek, the Prague leader deposed in 1968, of a profound connection between the two parties.

Mr Jakes, who last month replaced the ageing Klement Hrusak as party leader, said the Soviet Union and Czechoslovakia were "following the same path."

His comments follow his first talks in Moscow with Mr Mikhail Gorbachev, the Soviet

US admits Star Wars differences

BY ROBERT MAUTHNER, Diplomatic Correspondent

THE US yesterday conceded that serious differences between Washington and Moscow had to be resolved before an agreement on reducing strategic nuclear weapons could be reached.

Mr Max Kampelman, the chief US arms control negotiator, said on arrival in Geneva for what he termed a "decisive" round of talks on cutting long-range nuclear missiles that there were no guarantees of success.

Mr Kampelman, who was speaking at a news conference on the eve of the resumption of the arms control talks after a break of nearly eight weeks, said the US delegation would negotiate "seriously, constructively and in good faith."

However, if no agreement could be reached, each would be "free to decide its course of action."

He was echoing the warning about the remaining serious disagreements, essentially over President Reagan's "Star Wars" space defence system, given by Mr Alexander Dubcek, the leader of the Soviet delegation to the strategic arms talks in Geneva.

Though Washington and Moscow are agreed on the broad lines of a reduction of their strategic nuclear arsenals, by 50 per cent, down to 6,000 warheads and 1,600 nuclear delivery vehicles each, they continue to be deadlocked over space defence systems.

Mr Obukhov repeated on Tuesday that US compliance with the 1972 Anti-Ballistic Missile treaty (ABM) was an essential condition for an agreement on the reduction of strategic nuclear weapons.

EC corrects quotas

THE European Commission yesterday issued corrected figures for steel output quotas for the first quarter of 1988, writes William Dawkins in Brussels.

The new limits represent a slight overall cut compared with the final quarter of last year in the amounts Community steel makers will be allowed to produce. Quotas for hot rolled coil are set at 8.83m tonnes, cold rolled sheet at 3.16m tonnes, with heavy plate and heavy sections at 1.34m tonnes and 1.24m tonnes respectively.

Athens realises pay policy limits

BY ANDRIANA IERODIAKOU IN ATHENS

RESTRICTING INCOME has been found to be only of limited usefulness as an instrument of stabilisation in Greece, because of the structure of the economy, Mr Panayiotis Roumeliotis, the Greek National Economy Minister, said yesterday in an interview to the Financial Times.

He was alluding to the existence of a black economy resistant to efforts to reduce deficits and inflation by suppressing earnings.

The comment marks a turnaround in the economic thinking of the Greek Socialist government, which at the end of 1985 introduced an economic stabilisation programme going upon a very tight incomes policy.

Results were mixed. At the end of 1987 inflation stood at 15.7 per cent against a target of 10 per cent, and the public sector borrowing requirement at 13.5 per cent of GDP against a target of 10 per cent. Only the current account deficit is expected to achieve the set goal of \$1.95bn, down from more than \$3bn in 1985. It is expected that private capital inflows will cover the shortfall virtually in full.

Mr Roumeliotis took over as economy minister last November, with the demise of the original economic stabilisation programme and the resignation of his predecessor, Mr Costas Simitis.

This year, workers can expect a 3 per cent rise in real earnings, through wage increases and tax cuts. According to Mr Roumeliotis, the resulting increase in demand coupled with investment incentives, some already announced and some in the pipeline, will help generate a controlled recovery in 1988 with a predicted GDP increase of about 2 per cent.

Thanks to an increase in exports, the trade deficit "will not increase appreciably" the minister maintained, despite an expected rise in imports.

Bonn N-waste scandal spreads

BY DAVID MARSH IN BONN

THE West German Government yesterday promised tighter controls on the nuclear industry as a political row spread over a scandal involving illegal nuclear waste transport.

Mr Klaus Toepfer, the Environment Minister, told the Bundestag (federal assembly) that safety rules would have to be tightened as a result of "scandalous circumstances" uncovered at the Transnuclear atomic waste company last year.

The discovery by state prosecutors of an alleged corruption ring centred on Transnuclear and spreading through the West German nuclear industry has dealt a further blow to the West German public's shaky confidence in nuclear power.

The effects have been heightened by revelations of the British government cover-up 30 years ago over the fire at the former Windscale (now Sellafield) nuclear plant in Cumbria, England. West German newspapers have given detailed coverage of the cover-up making Windscale now almost as well known as Chernobyl.

The Bundestag moved closer to launching a full-scale parliamentary inquiry into the Transnuclear saga, several West German states yesterday announced consequences from the affair.

The state of the Saar, run by the anti-nuclear Social Democratic Party, said it would ban all nuclear waste shipments, while Baden-Wuerttemberg, controlled by the ruling Christian Democrats said it would reduce such transport "drastically".

In the northern town of Luebeck yesterday morning, police used riot batons and water cannon to disperse 400 to 500 anti-nuclear protesters demonstrating against a shipment to Sweden of radioactive waste.

The Bundestag's inquiries have brought to light more than 2,000 drums of radioactive waste which have been sent to sites in the Federal Republic from the Belgian processing plant of Mol near Antwerp.

Most of these barrels are falsely labelled and have reached their destinations through irregular shipments linked to bribery.

Amended Yugoslav budget approved

BY OUR BELGRADE CORRESPONDENT

YUGOSLAVIA'S 1988 budget and plan were finally approved by the Chamber of Republics and Provinces late on Tuesday night. The country had started a new year for the first time without a budget following parliament's rejection of the Government's initial proposals.

The federal budget of Dinars 6,659.8bn (£2.4bn) has been reduced by a token Dinars 109.7bn. It is likely to be revised upwards at least once this year if inflation, which has been running at over 160 per cent a year, exceeds estimates.

The chamber also passed a temporary law on foreign exchange allocation in a form modified by parliamentary pressure. The law, which will apply to the first quarter of 1988, says net exports will get priority in re-purchasing part of their foreign exchange earnings to pay for essential import inputs. A lasting formula will have to be worked out in the coming months.

The Government's earlier economic proposals had faced criticism from regional interests, with Croatia seeking budget cuts and Slovenia asking for concessions over foreign exchange.

The plan says prices will stay to be frozen in 1988, and by the end of the year, considerable proportion of prices will have been freed. Prices of milk and meat will be "reviewed" soon, which in effect means increased. A price freeze was introduced in mid-November, but this did not prevent retail prices from rising 8.2 per cent in December.

Poland visit by Genscher fails to bring results

BY CHRISTOPHER BOBINCK IN WARSAW

MR HELMUT Kohl, the West German Chancellor, could visit Poland in the second half of the year, Mr Hans Dietrich Genscher, his Foreign Minister, said yesterday at the end of a four-day visit to Poland.

The visit produced few tangible results, but both sides described it as positive.

The Poles and West Germans are snarled up in talks over four issues: the environment, establishing cultural institutes, foreign investment protection and consular services.

Differences over describing former German cities now in Poland are holding up the talks and reflecting continuing uncertainty in Warsaw over the West German government's commitment to the inviolability of Poland's western frontier.

Emigration applications by 100,000 Poles seeking German origin and wanting to go to West Germany are also holding up more general accords.

Spain's 3m jobless

UNEMPLOYMENT in Spain last month reached the 3m mark, nearly 21 per cent of the workforce, writes Tom Burns in Madrid.

The Labour Ministry said the rise was mostly because of women entering the labour market.

It said the rise in unemployment during 1987 was the lowest since 1976 and that the number employed had grown by 900,000 in the last two years.

Swedish-Soviet relations warmer

BY SARA WEBB IN STOCKHOLM

SWEDEN and the Soviet Union can look forward to a period of improved relations, increased bilateral trade, and closer contact in future regarding the creation of a Nordic nuclear free zone, said Mr Nikolai Ryzhkov, the Soviet Prime Minister, as he ended his first official visit to Stockholm yesterday.

The visit, hailed by both sides as a success, was marked by the signing of a historic agreement on boundaries in the Baltic by Mr Ingvar Carlsson, the Swedish Prime Minister, and Mr Ryzhkov.

The preliminary agreement resolves the longstanding dispute between Sweden and the Soviet Union over rights to parts of the Baltic Sea. Not even the vexed question of violations of Swedish territorial waters by Soviet submarines could spoil the atmosphere between the two sides.

The Agreement would add new substance to Soviet relations with Sweden as what was once a burden for our bilateral relations had been resolved.

Mr Carlsson said that Sweden would be meeting other Nordic countries to discuss measures to increase confidence-building measures in the region.

This followed proposals by the Soviet Prime Minister for reducing the risk of military confrontation in northern Europe, which included an invitation for Nordic countries to send observers to Soviet Navy manoeuvres this year and for Sweden to play a role in mediating between Nato and the Warsaw Pact in discussions about the creation of a Nordic nuclear-free zone.

With the signing of several trade agreements between the Soviet Union and Sweden, including protocol agreements for the delivery of Soviet natural gas and oil, officials now expect an upswing in trade between the two countries.

Mr Ryzhkov said he saw great potential for joint ventures between the two countries and for co-operation with companies in Sweden, Norway and Finland in the exploitation of natural resources in the mineral-rich Kola Peninsula.

However he noted Sweden's reluctance to sell modern technology to the Soviet Union and added that the time had come to abandon Cocom - the Paris based body which vets technology transfers to the Eastern bloc - so that both countries could improve their scientific relations.

In the past, Swedish companies have been fined for passing on US technology to the Eastern bloc. Mr Carlsson said Sweden would not be used as an intermediary country in order to skirt other regulations.



Nikolai Ryzhkov: plan to reduce military risk

French propose controls on political spending

BY IAN DAVIDSON IN PARIS

THE FRENCH Cabinet yesterday agreed measures to regulate the finances of France's political parties, including a FF100m ceiling on each candidate's expenses in the first round of this spring's presidential elections.

The move follows a wave of political and business scandals, including the 'Affaire Luchaire' over arms for Iran, many of which allegedly involved underhand channeling of funds to political parties.

Last November President Mitterrand, at least partly in an attempt to escape contamination by the Luchaire scandal,

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Singapore takes space in Review

THE Hong Kong-based weekly Far Eastern Economic Review said yesterday that the Singapore Government, which restricted its circulation, would buy advertising space in the magazine to publish a letter dealing with its decision.

Singapore would use the advertisement in the next issue to comment on events that led to a defamation suit by the country's Prime Minister.

The Review's Singapore circulation was cut from 9,000 copies to 500 last month after the weekly was accused of publishing "distorted and misleading articles... calculated to discredit and denigrate the Singapore Government."

As a result, the Review said it would cease distributing any copies of the magazine within Singapore until the restriction on its circulation was lifted.

The Review is the fourth foreign publication to be restricted by the Singapore government. Time, Asiaweek and the Asian Wall Street Journal have all had their distribution cut for not printing government letters which alleged mistakes in their reporting.

Gaddafi to visit Tunis

Col Muammer Gaddafi, the Libyan leader, is to make an official visit to Tunis this weekend, less than three weeks after the two North African neighbours re-established diplomatic ties, Tunisian authorities said yesterday, AP wires from Tunis.

The announcement said Col Gaddafi and President Zine el Abidine Ben Ali would discuss "the Arab North Africa."

The Government of former President Habib Bourguiba broke links with Libya more than two years ago following the expulsion of 32,000 Tunisian workers from Libya.

Arab workers' boycott bites into Israeli economy

BY ANDREW WHITLEY
IN JERUSALEM

FOR THE past month, the area around the Old City's Damascus Gate has been unusually deserted. It is usually thronged with Arab men kicking their heels as they wait to be taken on for the day as labourers in Jerusalem, Judaea and the growing strife in their home villages and towns in the occupied West Bank have combined to persuade them to stay at home.

In normal times, over 100,000 Palestinians - most of them men - travel across the pre-1967 "Green Line" from the West Bank and Gaza to work in a variety of menial jobs. They clean the streets, collect refuse, wash dishes in restaurants and sally in hotels. At night, like

the South African blacks, they are obliged by law to return home, sometimes up to two or three hours' drive away.

It was the death of three of these workers - crushed by an Israeli army truck at the military checkpoint on the Gaza border, on December 8, when returning from Tel Aviv - which provided the spark for the current conflagration.

As a new generation of native-born Jews has grown up, increasingly refusing to under-

take "dirty" or physically arduous jobs, sectors such as construction and fruit picking have come to rely heavily on Mohammed and Abbas for their labour.

According to the state-run Citrus Marketing Board, up to 30 per cent of workers employed in orange picking and packing are from "the territories" - with Israeli Arabs providing another significant chunk.

More than 5,000 Palestinians are normally employed on Jerusalem building sites alone. To replace the missing workers, desperate contractors have offered to pay double their nor-

mal wages to any Jew willing to fill in. No one has showed up.

At best, no more than 10 per cent of the 45,000 Gazans who normally travel to work in Israel are showing up at their jobs these days. Describing the economic damage both in Israel and the occupied territories as "tremendous", an army-commissioned report said this week that the work stoppage could have cost as much as \$40m-\$50m in lost production and sales.

One sign of anxiety is the sharp increase in the number of applications lodged by industrialists with the Ministry of Labour to import unskilled

workers. In the past month, some 23 factories, notably in textiles and metalworking, have asked to fill 2,000 posts - a significant number in such a small economy - with labourers from as far afield as Portugal.

According to the Labour Ministry, only a small percentage of the requests it has received have so far been granted. But with the Government threatening openly to use economic pressure to bring the demonstrators to heel this stand could soon be reversed.

"The Arabs in the territories think we are the ones who are going to lose as a result of their civil rebellion," said Mr Gideon

Patt, the Science and Technology Minister, in an interview. "Well, I have news for them: they will lose, only them."

Those who are now crying loudest are the citrus producers, at the peak of their busiest time of the year: the picking of their main export crop, the navel orange. In some areas such as around Be'erot, in the middle of the country, orange picking is reported to be 50 per cent down on what it should be.

"We can wait a week or two," Mr David Heiman, manager of a group of farms near Be'erot, said yesterday. "But if we don't get our workers by then, we will face problems."

Disappearing forests begin to worry Indonesians

Ecological causes are gaining ground, writes John Murray Brown

A FEW tropical home plants provide decoration for the otherwise rather modest Jakarta offices of Indonesia's leading environmental group. In a country where it is illegal to "con-"

sume one's own land, some 700 like-minded concerned "Greens" are slowly winning official recognition for a variety of ecological causes. "We have to be very tactical," says one, "because when Friends of the Earth come out and attack Indonesia, it directly affects our operations here."

Whether in response to the charges of Western critics, or more simply as a counter to the emerging environmental lobby at home, President Suharto's Government is increasingly addressing the problems of forest conservation, industrial pollution and land rights issues.

Barley a week past without such questions being aired by newspapers, with an enthusiasm often missing on more political subjects.

The economic arguments are compelling enough. Indonesia has more than 10 per cent of the world's tropical forests. Only Brazil has more. As exports from oil, the main export,

continue to decline so timber has become an increasingly important source of foreign exchange. Even ignoring the accusations of environmentalists about destroying the ozone layer in the atmosphere, it is hard to escape the impact of deforestation, which every year results in the loss of up to 2.4m acres of Indonesian forest, according to the Rome-based Food and Agricultural Organisation.

Commercial logging is partly to blame. The Government, however, puts the onus on traditional slash and burn agriculture. "Many of us are extravagant with our natural resources," President Suharto commented recently. "One million farmers still move from one place to another, clearing the rain forest. The consequences could be very serious."

Changing land use has already contributed to several spectacular disasters. A forest fire in 1982, which blazed uncontrolled for nine months, destroyed 8m acres, was described as the worst ecological disaster of the century.



More recently, Indonesia has been plagued by a series of floods and landslides, of which the worst in west Sumatra last year claimed more than 100 lives.

Reform may be difficult to implement. Pressure on available land is mounting, with the country's population growing by 2.5 per cent every year and set to reach 228m by the year 2000.

Improved rice cultivation in Java means Indonesia is now self-sufficient in its staple food.

Because the programme is more capital intensive, however, it has also reduced real levels of rural employment, increasing the number of landless and speeding the flow of penniless migrants heading for the cities.

Resettlement of Java's poor to the outer islands, meanwhile, has provoked disputes with local indigenous peoples, particularly over land title claims. Inevitably, perhaps, this has led to further encroachment of the forest.

A report commissioned by the

World Bank, which has donated more than \$650m to this transmigration programme, urges the Government to improve procedures for paying compensation to local tribes. Indonesia does not officially recognise land title, so compensation is based on tree and crop loss. But aid workers say there is widespread abuse by officials: one farmer in Irian Jaya, for example, claims he was paid with a string of cowrie shells when the Government decided to build an airport on his farm.

Even in uncontested swamp areas ecologists are concerned at the effects of large scale drainage schemes. Land reclamation produces acid soils, which lead to river pollution, which in turn threatens the mangrove swamps downstream where local fishermen try to make a living.

The World Bank is finalising a new loan for Indonesia's resettlement programme, which officials say will be used to improve and rehabilitate existing sites. The bank recently formed an environmental division to oversee such projects.

Miyazawa sends \$ plunging

By Stefan Wagstyl in Tokyo

THE US dollar plunged in Tokyo yesterday following remarks by Mr Kiichi Miyazawa, the Japanese Finance Minister, denying that ministers of the Group of Seven leading industrialised countries had fixed a target range for supporting the American currency.

The December G7 agreement did not contain any specific range such as keeping the dollar between the upper ¥120s to the upper ¥140s against the Japanese currency, said Mr Miyazawa in a speech made near Hiroshima.

His comments sparked heavy selling of dollars, prompting Mr Tomomitsu Oba, Mr Miyazawa's adviser at the Ministry of Finance, apparently to contradict Mr Miyazawa and say that the G7 countries "might" have indeed agreed to keep the dollar "within certain ranges". Mr Oba did not specify what these ranges might be.

The dollar recovered on Mr Oba's remarks - but only slightly. After touching ¥125.45, the dollar closed at ¥126.30, down ¥1.70.

Mulder dies

Dr Connie Mulder has died aged 62, Jim Jones reports from Johannesburg. In the late 1970s Dr Mulder was expected to succeed John Vorster as prime minister but fell from grace with disclosure of an information scandal, colloquially known as Muldergate.

As a member of the Vorster cabinet Dr Mulder had helped plot to use state funds to buy South African Associated Newspapers, to establish The Citizen, an English-language newspaper, to buy influence abroad and to acquire a Washington newspaper secretly. Dr Mulder became the scapegoat after losing to Mr P.W. Botha in the 1978 struggle to succeed John Vorster.

OBITUARY OF CHIANG CHING-KUO

Taiwan's popular reformer

CHIANG CHING-KUO, Taiwan's president, who died yesterday afternoon from an apparent heart attack, was widely regarded as a popular reformer whose ideas were often too far advanced for conservatives in his government to grasp.

Mr Chiang nevertheless succeeded, from the time that he assumed the premiership in 1972, through his first and second terms as president from 1978 until his death, in garnering support for programmes that concentrated more on the development of Taiwan than on the old Nationalist dream of recovering mainland China from the Communists.

He was the son of Generalissimo Chiang Kai-shek, who led the Chinese Nationalists almost without interruption from the late 1920s until his defeat by the Communists in 1949.

Mr Chiang, born March 18 1910 in China's Chekiang Province, was educated in the Sun Yat Sen University in Moscow and later at the Soviet Military and Political Institute - a situation which many observers found paradoxical in light of his confirmed anti-communist stance of later years.

After his father broke with the Communists, Mr Chiang was sent to the Soviet Far East, where, according to most accounts he was held as a virtual hostage. While working there, he married a Soviet citizen, known in Taiwan by her Chinese name Chiang Fang-li.



Chiang, popular support

son. He returned to China with Mrs Chiang in 1939 and assumed the post of Administrative Commissioner for south-Kiang Province until the end of the war.

During the civil war in China, he served in a variety of posts, including one in Shanghai, where he was charged with bringing rampant economic chaos and corruption under control.

Shortly after joining his father in Taiwan after the Nationalist defeat, Mr Chiang was charged by his father with the task of bringing the various security agencies to heel and under one unified command structure.

Unlike the Generalissimo, who was seen as cold and aloof, Mr Chiang made it his business to cultivate an image as "a man of the people". He frequently wandered out into the countryside, often unannounced, to chat with farmers and workers about their lives and problems. He was thus able to garner for himself a popular as well as an official base of support.

Appointed premier in 1972, Mr Chiang also served as chairman of the ruling Nationalist Party after his father's death - a post in which he bided as heir apparent until the interim presidency of Yen Chia-ten ended in 1978 and Mr Chiang was concurrently elected president of the Republic of China and re-elected chairman of the party.

From that point on, Mr Chiang accelerated his reforms, aided by the ever-increasing affluence of Taiwan's citizens and Taiwan's relative political stability.

From the mid-1980s on, it was clear to most observers that Mr Chiang planned no less than a thorough revamp of most of Taiwan's outdated political institutions, despite his failing health. The underscoring of that intent came last July when his government ended 40 years of martial law, and, with it, much of the rationale for many tired old systems.

R.K.

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AMERICAN NEWS

US envoy warns Central America over aid

BY LIONEL BARBER IN WASHINGTON

THE US has delivered a blunt warning to four Central American leaders that they face serious economic and political consequences if Congress cuts off aid to the Nicaraguan Contra rebels.

The warning is aimed at influencing the outcome of a meeting this weekend in Costa Rica where Central American leaders will discuss regional peace plans signed last August. What they say about compliance with the accords could influence next month's Congressional vote on a renewal of Contra aid.

Many observers believe that the leaders will opt to extend the deadline for ceasefires and political reforms called for in the regional plan, adopted by Nicaragua, Honduras, Costa Rica, Guatemala and El Salvador.

The White House, anxious to avoid a fudged final communiqué which could damage prospects for Contra aid, sent President Reagan's national security adviser, Lt Gen Powell, to the region last week.

Gen Powell, accompanied by a senior State Department official, Mr Elliott Abrams, urged the Central American leaders to condemn Nicaragua. He told them that they could not rely on Washington for aid if the Contra rebels collapsed through lack of funds.

US officials denied that Gen Powell was making threats, but his visit underlines how delicately the issue of future Contra aid is poised.

The US Congress has been split over whether to fund the Contras since the Sandinistas took power in 1979. Next month's Congressional vote will be equally tight.

In a report released yesterday on the implementation of the peace plan, Central American Peace and Democracy Watch, chaired by Mr Chuck Robb, a former Virginia Governor and middle-of-the-road Democrat, said that El Salvador had shown greater progress than Nicaragua.

Korean jet report contradicts Reagan

By Stewart Fleming, US Editor, in Washington

AMERICAN intelligence officials have concluded that the Soviet military officials who ordered an attack on a Korean Air Lines Boeing 747 airliner in 1985 "probably were not certain what type of aircraft they were shooting down".

This conclusion is contained in declassified documents released by Rep Lee Hamilton, a member of the House Intelligence Committee at the time of the incident.

Mr Hamilton, who had asked for the documents to be declassified, said that they show that "the public record of the Administration was at variance with what our intelligence actually knew about this tragedy".

The attack took place over the sea of Japan on September 1 1985.

All 269 people on board were killed after a Soviet fighter jet fired two missiles at the airliner from Anchorage, Alaska, to Seoul, the South Korean capital.

Four days after the attack President Reagan said "there is no way a pilot could mistake this (aircraft) for anything other than a civilian airliner" and spoke of the "incalculable tragedy". Washington had to back up the charge.

According to the documents released by Rep Hamilton, US intelligence officers, who have admitted that the US was involved in conversations between the Soviet pilot and his ground controllers, "had concluded by the second day (September 2) that the Soviets thought they were pursuing a US reconnaissance aircraft".

President 'back in good health'

PRESIDENT Reagan was taken ill on Tuesday night with gastro-enteritis, but was yesterday said to be in good health, according to a White House spokesman.

Mr Martin Fitzwater, White House spokesman, said: "Despite the discomfort during the night, including nausea and vomiting, the President this morning has no fever and all vital signs were normal".

Brazilian forecast for inflation 'doubled to 236%'

BY TWO DAWNWAY IN SAO PAULO

A FULL review of Brazil's economic outlook for this year has forced the Finance Ministry to double the most recent estimate for inflation to 236 per cent, according to unofficial reports.

Preliminary studies conducted earlier last year had calculated that the 1988 year-end inflation rate could be brought down from the record 368 per cent of last year to 60 per cent. Later this figure was doubled.

Now, according to authoritative leaks from Brasília, economists have again been forced to raise the forecast. Despite a drastic collapse in consumer demand before Christmas, ministry economists are expecting upward pressure on prices to lift the January figure to more than 16 per cent against 14.4 per cent last month. Average monthly inflation during the year is expected to exceed 100 per cent, they claim.

The still unofficial estimates are being prepared in a general revision of Brazil's economic

horizons, ordered by Mr Malson da Nobrega, the new Finance Minister. The data gathered last year in formal talks with the International Monetary Fund aimed at normalising Brazil's relations with the international financial community to allow a resumption of lending.

A Finance Ministry official would neither confirm nor deny the new inflation estimates yesterday. But he added: "It is clear that our original projections were too optimistic".

Mr Nobrega, appointed this month to succeed Mr Luis Carlos Bresser Pereira, has promised to use government austerity at the basic weapons against inflation, emphasising that further price freezes are no longer an option. But, in a weekend interview, he insisted that the target of 4.5 per cent growth in gross domestic product was still achievable. The rate of rise in inflation was decelerating, he pointed out, and the trade balance outlook remained good.

Canada's Conservatives are still grappling with Pierre Trudeau's senators

Stuck with a Liberal legacy

CANADA'S Progressive Conservative Prime Minister, Mr Brian Mulroney, has two very powerful obsessions. The first is the media. The second is former Prime Minister Pierre Elliott Trudeau.

At least, that is the view of Mr Michel Gratton, forthright political columnist and one-time press secretary to the Prime Minister's office.

Certainly, many of the present Prime Minister's key political initiatives, from the Meek Lake constitutional accord, to the dismantling of the nationalistic Foreign Investment Review Agency and the National Energy Policy, have served to exorcise the Trudeau era's formidable centralist legacy.

However, there is still one place in which the influence of the flamboyant Montreal lawyer, who in 1985 stepped from nowhere into the shoes of the Liberal leadership, lives on, and that is within the walls of the Canadian Senate.

The 104-strong Upper House of the Canadian Parliament is still dominated by Liberal appointees of various Trudeau governments, seven of whom were named on the headstrong Prime Minister's last day in office in June 1984.

Traditionally, the Senate has exercised restraint in the deployment of its considerable power to derail legislation put forward by the elected house, the Commons, even during periods when the elected Government has been of a different political stripe.

While it retains the right of veto over all bills, bar constitutional amendments, it has generally bowed to the principal that an appointed body should not frustrate the will of the elected chamber and, by extension, of the Canadian people.

This is why the Senate's recent battle to amend Consumer Affairs minister, Mr



Pierre Trudeau: a Mulroney obsession

David Owen in Toronto reports on the continuing influence of Canada's former flamboyant Prime Minister through a troublesome rump of Liberal senators and the constitutional problem of unseating them



Brian Mulroney: finding the silver lining

Harvie Andre's contentious Bill C-22, which advocates changes to Canada's unusual drug patent laws, aroused such widespread interest in Canada.

Needless to say, the "red Chamber's" obstreperous behaviour (it finally approved the offending bill at the third time of asking) has prompted a resurgence of calls for Senate reform.

Various possible future models are put forward. Some argue for the dilution of the Upper Chamber's right of veto into a right to delay Commons legislation up to a maximum of 180 days, after the fashion of the British House of Lords.

Others, including several senators, advocate an elected chamber (senators are currently appointed by the Governor General on the advice of the prime minister).

Still others argue that the Senate could be done away with altogether, since its dual roles of providing sober second thought and speaking up for sometimes neglected regional interests have been usurped,

respectively, by the evolution of the parliamentary committee and the institutionalisation of the provincial premiers' conference as an annual event.

The problem is, while many Conservative MPs - not least the pugnacious Mr Andre - would doubtless be happy to see the Senate's wide-ranging powers limited or curtailed, the process of obtaining the desired changes would be thorny.

Any reform of the Senate requires the consent of the Canadian Parliament and of at least seven provinces representing 50 per cent or more of the population.

While under Mr Mulroney's favoured Meek Lake accord, due to be passed by June 1990, the responsibility for appointing senators will transfer to the provincial premiers, any further reform would require the unanimous consent of federal and provincial governments.

According to one respected commentator, "the chances of any amendment being adopted even under the seven-province

formula are virtually nil".

One way or another, then, the Senate is likely to perpetuate the Trudeau legacy for some time to come. Retirement age for senators is, after all, 75, and the youngest of the latest batch of Trudeau appointees was just 41.

Curiously enough, however, under present circumstances, this may not altogether displease the Prime Minister.

Should the Senate feel compelled to hold up or even attempt to kill any significant portion of the impending cascade of Tory legislation in coming months, Mr Mulroney's appeal to democracy and to a Canadian public which has traditionally viewed the Senate as crusty and ineffectual would be a potent one.

Ottawa consultant, Mr Bill Fox, even feels that this could be a good election issue. "If bills are being stacked up like 747s at La Guardia," he says, "they (the Conservatives) will run on it and say, 'look at all the bills they are stalling'".

Haitian opposition leaders call strike

OPPOSITION leaders in Haiti have called for a general strike to protest against Sunday's election. They say the military junta-run body would only aggravate Haiti's political crisis, AP reports from Port-au-Prince.

Mr Mark Bazin, a strike organiser, said the protest, after voting today, would only support a broad-based coalition of trade unions, human rights associations, and student, peasant and labour groups.

"Elections (run by the junta) are not a solution to Haiti's problems," Mr Bazin said on Tuesday. "It is the start of a new round of problems".

Mr Bazin was one of four leading presidential candidates in the November 29 election, which was cancelled only hours after voting began when thugs killed at least 34 people in machete and rifle attacks at polling stations.

The military government dismissed the independent Electoral Council that ran the poll, appointed a new council and scheduled a new election for January 17.

Mr Bazin and the three other leading presidential candidates from the November election are boycotting the vote and have called on Haitians to refrain from voting.

Meanwhile, leading candidates in Sunday's election acknowledged that the army dominates politics in Haiti, but they said a boycott was not the solution.

"It was a mistake to call for a boycott," he said.

"You cannot find a viable political solution for democracy in Haiti without the army or against the army," said candidate Leslie Manigat of the National Democratic Progressive Rally.

WORLD TRADE NEWS

Peter Montagnon and Michael Holman report on an unusual theatrical occasion

Nigerian creditors prepare for serious farce

NOT since the Brazilian Government hired the Mermade Theatre in 1983 to present its debt restructuring proposals to creditors that a theatrical occasion has produced quite such a theatrical occasion as that promised by today's meeting of Nigeria's uninsured trade creditors.

In a move that far upstages the role of the Nigerian Conference Centre in north London for a meeting which is intended to discuss proposals for rescheduling some \$3.25bn in overdue promissory notes.

The Bank of Nigeria, the central bank, will rise on what already bears all the hallmarks of a deadly serious farce.

Rescheduling of uninsured trade debt is an integral part of Nigeria's painful struggle along the road to economic recovery. Yet today it could be undermined by the threat of a formal declaration of default which hovers, albeit remotely, in the wings. Even at this late stage, however, the organisers cannot be certain of their success.

The 13,000 creditors involved to constitute a quorum will actually turn up.

Nigeria has paid no principal on its uninsured trade debt for 15 months and its loans in total amount overdue has swollen to around \$4bn. Now it wants to reschedule all this debt over 23 years, but its proposal has caused a storm of protest among its creditors, mostly international companies who have not been paid for goods and services provided in

the boom times of the early 1980s when oil prices were high.

Today these creditors have to decide whether they go out with a whimper and accept as a fait accompli the rescheduling of debts - which in some cases go back to the start of the decade - or whether they want to fight to the bitter end.

It is a decision fraught with uncertainty, both because of the economic background

proposed Nigeria would start paying small instalments on the debt, amounting to 1.25 per cent of its face value, from April. So creditors would at least be receiving cash in hand fairly quickly.

There has, however, been virtually no co-ordination between creditors, most of whom prefer to remain anonymous. It is thus a wide open question as to whether this group can muster enough support to gain the necessary 66 per cent majority of those present for the proposal to be accepted. In recent days it has become clear that significant groups of creditors in Japan, West Germany, Hong Kong and the UK have serious objections.

A group of leading Japanese creditors, constituting the Japan Nigeria Committee, has publicly signalled its intention to vote against the proposal because the conditions are not as good as those accorded to other creditors such as commercial banks and governments, who have agreed to reschedule export credits through the Paris Club.

The committee also echoed the views of a wide range of creditors when it complained about the Nigerian decision last year which effectively disowned about \$2bn worth of disputed claims.

It is this decision, described by Mr Murlison as "a bad one, which has caused the most widespread upset. One small group of Hong Kong-based creditors has formed a special company, Confidential Recoveries, to lobby for a formal declaration of default.

Such a declaration, which is not officially on today's agenda, would, however, require a 25 per cent vote of all creditors and is regarded by both bankers and businessmen who follow Nigeria as both improbable and impractical. Legally it would not be difficult to prove that Nigeria is in default, but using for recovery of claims would be an expensive and time-consuming business.

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ness and any proceeds would have to be shared out among all 13,000 creditors.

One possible scenario is that creditors present at today's meeting simply turn the proposal down in the hope that Nigeria will improve the terms. This would, however, leave them in a curious limbo because Nigeria has made it clear that it will not return to the negotiating table, least of all to announce a reconsideration of the \$2bn in disputed claims.

However, even a vote to reject the terms would require a quorum to be present in Wembley. This is defined as enough creditors to represent half the outstanding debt. Without it the meeting would simply have

to be immediately adjourned.

The Law Debenture Trust Corporation, which is trustee for the Nigerian debt, has turned out to be large and counting of votes may take until tomorrow. It has advised creditors to arrive a full hour early to facilitate registration procedures which will involve what it describes as "airport-type security". Each creditor will be permitted only five minutes to speak to speed up proceedings which could last into the afternoon.

Watching from a distance will be governments such as the UK, which has been instrumental in helping to nurse black Africa's largest market back to economic health. British uninsured creditors are particularly bitter about the way in which they feel they have been left in the lurch by a government intent on paying over the cracks to keep the main recovery effort under way.

"We have had no support from the Department of Trade and Industry, damn all from the Export Credits Guarantee Department and have continually been told by the Bank of England not to rock the boat," said one.

Since the debt crisis started in 1982, industrial governments have been reluctant to pulling the strings on debt rescue packages. This time round, however, they have chosen to desert the stage. By refusing to help, they have also forfeited influence over today's result. And that has only made the outcome even less predictable than it might otherwise have been.

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Italian shoe exporters face bleak outlook

BY DAVID LANE IN MILAN

ITALY'S third largest export earner is running into trouble. Figures from ANCI, the national association of footwear manufacturers, show slumping sales for 1987 and suggest that the current year will be even worse.

Shoe exports for the first nine months of last year were down 6.2 per cent on the same period in 1986 at \$85m p.p.s. This compares with 1985's peak of 435m p.p.s.

Italian shoemakers face an even more difficult situation in the current year. A study undertaken by ANCI of a large sample of its members shows that order books are much slimmer. Orders at the end of November, which cover the spring and summer collections, were 7.4 per cent lower than in November 1986.

Mr Leonardo Soana, ANCI's director, said the footwear industry, which employs about 128,000 people, is feeling the effects of the dollar crash and increasing competition from

low cost manufacturers in Taiwan, South Korea and Brazil.

"These countries present a real threat because they are now achieving levels of quality to match European standards," he said.

Prospects are bleak in two of Italy's four main export markets. ANCI's survey shows that orders from the US are 16.3 per cent down. Orders are nearly one fifth lower from British importers. West German orders also seem to have slumped sharply, with the survey indicating that Italy's top market will be buying 10.7 per cent fewer shoes this year.

Italian footwear manufacturers have felt the impact of competition from the Far East and South America particularly hard in the US market with Italian makers of middle and low range shoes being hurt most.

Higher price and quality shoes like those made by Ferragamo and Magli have been less affected by the weak dollar and the fierce competition.

Howe criticises Japan on construction market

THE BRITISH Foreign Secretary, Sir Geoffrey Howe, yesterday criticised Japan for making a deal with the US alone on opening its public construction market to foreign companies, Reuters reports from Tokyo.

At a press conference at the conclusion of a five day official visit to Japan yesterday Sir Geoffrey said that yesterday's announcement that US companies would be allowed to participate in some Japanese public construction projects demonstrated the need for Japan to be fully open in its foreign trade relations.

The US has been heavily pressuring Japan to allow US companies access to Japanese public projects. Congress last month passed legislation banning Japanese construction companies from US public construction projects to back up the demand.

"The decision to open the opportunity for tendering to US contractors, while a welcome demonstration of a dis-

position towards more open trading practices, is limited in its impact, and indeed to some extent negative in its impact, by reason of being confined to the United States," he said.

"It is a good illustration of the importance for Japanese economic management to move... into a completely multilateral open posture," Sir Geoffrey said.

The Japanese concession came just before Prime Minister Noboru Takeshita's meeting with President Reagan in Washington, his first since taking office last November. Mazda, the Japanese car company, plans to import auto parts worth \$225m in the fiscal year ending next November, up 24 per cent from a year earlier.

Mr Norimasa Furuta, the company's president said Mazda bought car parts worth \$181m from overseas producers in 1986/87, up 25 per cent from a year earlier, without giving yen figures or yen-dollar conversion rates.

Caribbean fears on Canada trade pact

By Canute James in Kingston

CARIBBEAN countries which have a preferential trade agreement with Canada fear they could be undermined on the Canadian market by goods from the US following the signing of the trade agreement between the US and Canada.

The countries of the English-speaking Caribbean have free access to the Canadian market for a number of products under a special trade programme called "Caribbean". Several are also beneficiaries of the Caribbean Basin Initiative, a similar preferential programme extended by Washington.

Trade officials in the region say they are concerned that sections of the new trade agreement concerning cross-border transfers of goods from third countries could hamper their efforts at developing markets in the US and Canada.

"This has implications for the countries exporting to Canada under 'Caribbean'," said Mr Arthur Thompson, head of the international trade division of the Jamaican Foreign Trade Ministry. "We will be looking at all the details and doing an analysis of these implications."

There is particular concern in the Caribbean over the implications of the new trade pact for a special programme under which the region is granted access to the US for garments assembled from cloth made and cut in that country.

"The proposed agreement may affect Caribbean trade under 'Caribbean', according to the Holland and Knight of Washington, a company which represents several Caribbean government agencies in the US. "Caribbean traders may have to compete with US traders on an equal footing for the lucrative Canadian market."

Canadian government officials, however, have played the issue down.

"There is no question that the agreement will make Canada an open market for the Caribbean," said Mr Mike Whelan, Canadian Attaché at the Jamaican High Commission in Jamaica.

UK NEWS

Health minister concedes need for more finance

BY ALAN PIKE, SOCIAL SERVICES CORRESPONDENT

MR JOHN MOORE, Social Services Secretary, conceded at a meeting with leaders of the medical profession in London yesterday that there was a need to increase the total resources available for health care.

The talks are likely to prove a significant step in a growing debate within both the Government and the health service about where extra money is going to come from.

Alternative means of financing the National Health Service were among the subjects discussed yesterday.

Mr Moore met Sir Raymond Hoffenberg, president of the Royal College of Physicians, Mr Ian Todd, president of the Royal College of Surgeons, and Mr George Pinder, president of the Royal College of Obstetricians and Gynaecologists.

A statement from the three presidents last month declaring that acute hospital services had almost reached breaking point added considerably to the political pressures on the Government before the Christmas parliamentary recess.

This culminated in the Government making an additional £101m available to health authorities in the current financial year. But this money is not seen by doctors, health service managers and many MPs as more than a very temporary solution to a much bigger problem.

The difficulties of the acute health sector were at the forefront of discussion at yesterday's meeting. Sir Raymond said afterwards that he was pleased with the outcome, and his fears about the NHS had been allayed.



John Moore listened to plea for more health resources

Mr Moore has agreed to meet the presidents against within two months.

Ministers now face the question of how to increase resources without simply pumping large amounts of additional Exchequer support into the NHS.

They have until recently concentrated on releasing money through efficiency improvements. While this will continue, there is an increasing willingness to look at wider possibilities like a greater role for private health insurance.

Many representatives of the medical profession and health services managers would be willing to accept the introduction of new forms of finance to relieve the present feeling of stumbling from crisis to crisis.

Peter Riddell examines how deep divisions on policy have called Mr Steel's authority into question

Liberal leader strides away from party lines

IN ALMOST 12 years as Liberal leader Mr David Steel has always had strained relations with his party, and at times also with his fellow members of parliament.

But seldom have these differences surfaced so publicly, and divisively, as yesterday when even his normally loyal supporters like Mr Alex Carlisle were openly critical of the policy statement he had agreed with Mr Robert MacLennan of the SDP designed to put the merged parties in business as a political force.

Both leaders have made misjudgments - Mr MacLennan and his advisers in pushing too hard for a statement intended to attract supporters of Dr David Owen, the former SDP leader who is now heading his own party. Pushing, or pulling, too hard was obviously unacceptable not only to Liberal activists but also to its MPs.

Yet the key, and possibly fatal, error is by Mr Steel in failing to take sufficient account of the views of his party.

Throughout the three-month

long negotiations he has made no secret of his boredom and irritation with the long hours of detailed talks, and with what he has seen as the narrow-minded nit-picking of some of his own side.

Indeed, unlike Mr MacLennan, Mr Steel has been only an occasional attendee at the talks - away in the United States for a week last autumn and for nine days in Kenya up to last Sunday.

Discussion of detailed policy is also not Mr Steel's forte. He prefers discussing long-term

strategic views of politics apart from a few specific areas which interest him.

The combination of his absence and distaste for detail meant that much of the drafting was done by Mr MacLennan and his policy advisers, Mr Hugo Dixon and Mr Andrew Gilmour, the sons respectively of former and current Conservative MPs.

There was not time for Mr Steel to consult in detail with his parliamentary colleagues in the two days after his return. This left him faced not only

with predictable critics like Mr Simon Hughes, a strong supporter of unilateral nuclear disarmament who objects to the retention of Trident, but also more mainstream MPs who objected both to the reference to extensions of VAT to food and children's clothing and to what they saw as the Thatcherite tone of the document.

This episode has only underlined the doubts of a number of Liberal MPs about the leadership approach of Mr Steel. They feel he is remote - partly reflecting a natural shyness

Lacklustre final experiment may spell end to gilt auctions

BY SIMON HOLBERTON

THE FUTURE of auctions as a method of selling the Government's debt was in doubt yesterday following the result of the third and last of the Bank of England's experiments with the system.

Although the Bank was successful in selling £1bn of medium-dated gilt-edged stock, traders and analysts in the market were shocked by the thinness of the auction's cover with the bids just 1.07 times more than the issue, as well as by the size of the spread between the minimum and maximum prices accepted.

Prices in the gilt market fell substantially after the result became known.

There is a widespread expectation in the market that, after a decent interval, the Bank will announce that it does not intend to proceed with auctions as a method of selling gilts. The Bank declined comment yesterday and said it would confer with the Treasury over the future of auctions.

Mr John Sheppard of Warburg Securities said: "I think the auction system is finished. Over time there has been a growing belief that auctions

Prices in the London gilt market fell substantially yesterday. By the close of trading, prices for the market's indicator long bond, the 8% per cent Treasury 2008/2007, had fallen by 1½ points to yield 9.99 per cent, while the partly paid auction stock itself - an 8% per cent Treasury loan 1997 "C" - was 1½ points lower to yield 10.01 per cent.

Background, Page 7

were unnecessary and that the experiment had not worked well. Today's auction reinforced that view."

Although technically successful, the more cynical in the market might claim that the Bank was not really committed to auctions in the first place, nor do some believe that British investors are happy with the system. Others might say the auctions were designed to be a modest failure, in market terms, from the outset.

It is also arguable, some analysts say, that a mixture of traditional forms of funding - tap issues and tenders - and a

hybrid form of auctions has created uncertainty and unease in the gilt market.

Mr Bill Allen, of Greenwell Montagu, said: "British investors are not comfortable with auctions; they are not prepared to put their money where their judgment is. They would prefer to let the market price the stock tomorrow than price it themselves today."

Unlike previous auctions, yesterday's was barely covered by competitive bids. The Bank said it was covered 1.07 times - compared with 2½ times for the first experimental auction in May and 1½ times for the second experiment in September.

The spread between accepted bids was also large - 160 basis points - and compares with 80 basis points for the second auction in September and only 50 basis points in the first auction in May.

The Bank said the lowest price accepted was £91.50 (to yield 10.15 per cent) and the highest price was £93.10 (to yield 9.85 per cent). Non-competitive bidders were awarded stock at an average weighted price of £92.45 (to yield 9.99 per cent).

Government seeks lifelong secrets

BY PETER RIDDELL, POLITICAL EDITOR

THE GOVERNMENT is considering whether and how provisions to ensure lifelong confidentiality by members of the secret and security services might be included in its proposed reform of the Official Secrets Act.

This has emerged at Westminster ahead of tomorrow's Commons second reading debate of the private member's bill from Conservative backbencher Mr Richard Shepherd. This seeks to reform the law and is strongly opposed by the Government.

Mr Douglas Hurd, the Home Secretary, last night explained the Government's position at a meeting of the Tory backbench home affairs committee in the face of considerable unrest over the virtually unprecedented imposition of a three-line whip (a direct order) against a private member's measure.

He is understood to have said that the Government believed that such a backbench bill was not the correct way to reform an area as important to the Government as the Official Secrets Act, especially as ministers have promised a White Paper on the subject this summer, followed by early legislation.

Ministers regard this bill as the most important Home Office measure on the agenda following the present Criminal Justice Bill.

The Government has not yet reached decisions on central aspects of its proposed measure and will therefore limit its objections to Mr Shepherd's bill to these general grounds and will not give a detailed response to its provisions.

Ministers have stressed that their proposal will not be more draconian than the present law since this might not get through Parliament.

The Government's focus will be on replacing the current section two of the Official Secrets Act which ministers regard as too wide and too weak. The present catch-all provisions prohibit the communication of all official information.

The aim of the new legislation will be to cover what is important and the present discussions cover the categories to be included, whether the disclosure of all information in these areas should be prohibited, or just that which does damage, and how that should be defined.

Ministry opens up torpedo contract

By David Buchan, Defence Correspondent

THE MINISTRY of Defence has introduced competition into torpedo manufacture by inviting UK companies to compete for a contract worth about £500m for the production of Spearfish, a heavyweight torpedo developed by Marconi Underwater Systems.

Torpedo manufacture is one of the biggest remaining defence industry monopolies. GEC-Marconi's MUSL has been the sole UK producer since the early 1970s.

The introduction of competition into torpedo making has been a key goal of Mr Peter Levene, chief of defence procurement, who has been publicly critical of the fact that, after spending some £5bn on torpedo development, the Royal Navy has only recently acquired reliable underwater weapons of post-Second World War design.

These are the lightweight Stingray and the heavyweight Tigerfish, both developed and made by MUSL.

Competition for Spearfish manufacture will be limited to UK companies on security grounds to protect the design developed by MUSL but owned and paid for by the MoD. When looking in 1981 for a successor design to Tigerfish, the ministry ran a competition between MUSL and Gould of the US.

The UK company won the contract for development and production of an initial batch of Spearfish, but now faces domestic rivals for bulk production of the torpedo.

Potential rivals to MUSL responded to early enticement from the MoD to enter the lists against MUSL by saying they would want "start-up" help from the ministry. The MoD flatly refused, saying the size of the production contract should be carrot enough.

This announcement appears as a matter of record only.
January 1988



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NOTICE OF REDEMPTION

To the Holders of
AEGON N.V.
11½% Bonds due 1991

NOTICE IS HEREBY GIVEN to the holders of the outstanding 11½% Bonds due 1991 of Aegon N.V. (the "Bonds") that, pursuant to the provisions of the Fiscal Agency Agreement dated February 15, 1984 and the Terms and Conditions of the Bonds, Aegon N.V. has elected to and will redeem on February 15, 1988 U.S. \$50,000,000 representing all of the outstanding Bonds, at a redemption price equal to 101% of the principal amount thereof plus accrued interest to the redemption date.

Payments of principal and premium will be made on and after February 16, 1988 (February 15, 1988 is not a business day in New York City for receipt or payment of funds) against presentation and surrender of Bonds with coupons due February 15, 1989 and subsequent attached in U.S. Dollars, subject to applicable laws and regulations, either (a) at the office of the Fiscal Agent in New York City, or (b) at the main offices of Morgan Guaranty Trust Company of New York in Brussels, Frankfurt am Main, London and Paris or Kredietbank S.A. Luxembourg in Luxembourg or Swiss Bank Corporation in Basel or Bank Morgan Labouchere N.V. in Amsterdam.

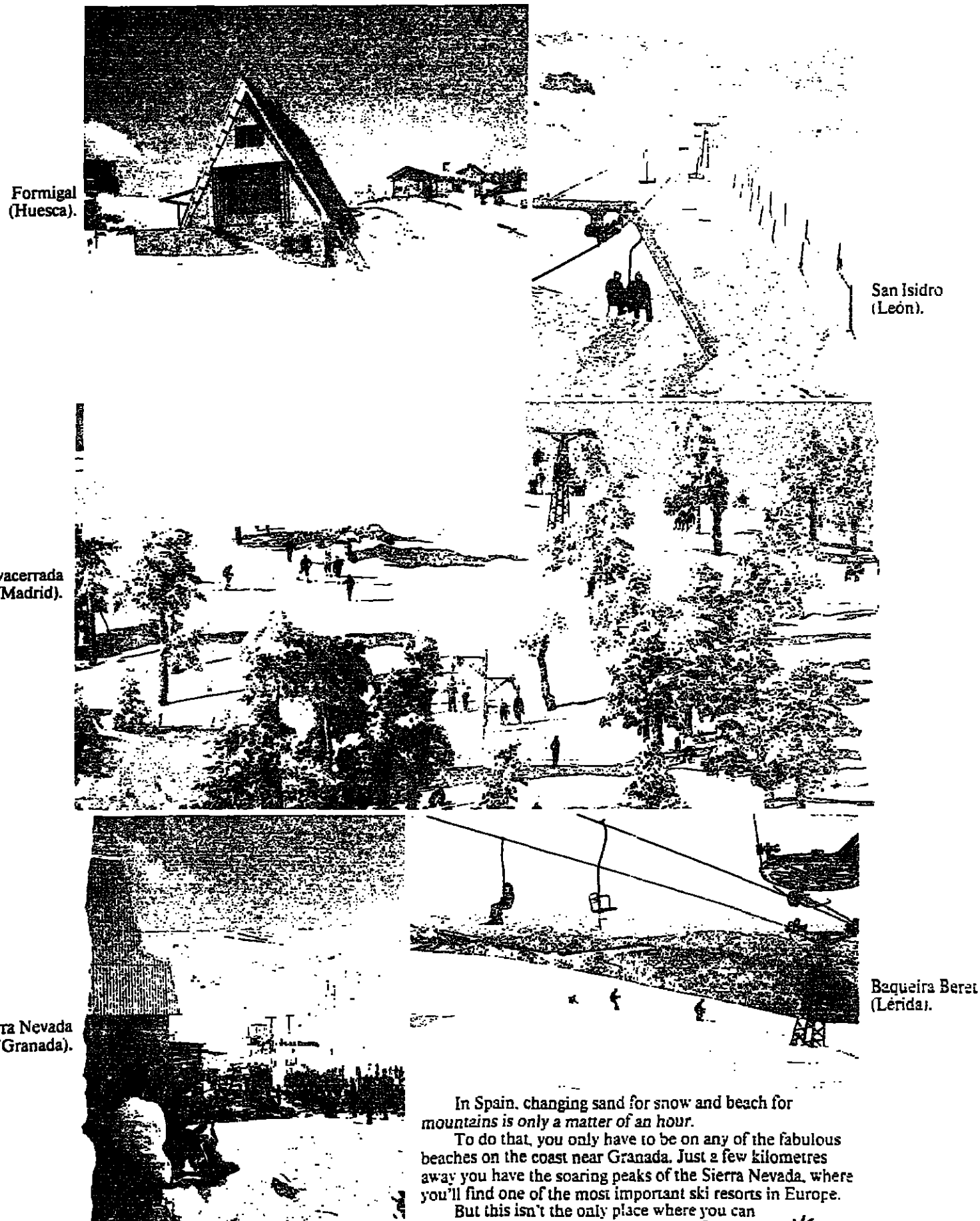
Payments at the office of any paying agent outside of the United States will be made by dollar cheque drawn on, or by transfer to a United States dollar account maintained by the payee with a bank in New York City. Any payment made within the United States or transferred to an account maintained by a non-U.S. payee with a bank in the United States may be subject to reporting to the United States Internal Revenue Service (IRS) and to backup withholding at a rate of 20% if payees not recognized as exempt recipients fail to provide the paying agent with an executed IRS Form W-8 certifying under penalties of perjury that the payee is not a United States person. Payments made within the United States to non-exempt U.S. payees are reportable to the IRS and those U.S. payees are required to provide to the paying agent an executed IRS Form W-9 certifying under penalties of perjury that the payee's taxpayer identification number (employer identification number or social security number, as appropriate) to avoid 20% withholding of the payment. Failure to provide a correct taxpayer identification number may also subject a U.S. payee to a penalty of \$50. Please therefore provide the appropriate certification when presenting your securities for payment.

Coupons due February 15, 1988 should be detached and collected in the usual manner. On and after February 15, 1988 no Bonds will remain outstanding after the redemption and interest shall cease to accrue.

AEGON N.V.
By: Morgan Guaranty Trust Company
of New York, Fiscal Agent

Dated: January 14, 1988

The hidden side of the sun.



In Spain, changing sand for snow and beach for mountains is only a matter of an hour. To do that, you only have to be on any of the fabulous beaches on the coast near Granada. Just a few kilometres away you have the soaring peaks of the Sierra Nevada, where you'll find one of the most important ski resorts in Europe.

But this isn't the only place where you can get a good sunbathe whilst enjoying your favourite sport. The Guadarrama, the Pyrenees and Picos de Europa are also ideal places to discover the other side of Spain.

A white Spain, where the sun still plays the leading role during the day and where the fun doesn't stop at night.

Spain. Everything under the sun.



UK NEWS

IMPLICATIONS OF DTI WHITE PAPER

Small business wins £250m boost

BY IAN HAMILTON FAZEY

THE DEPARTMENT of Trade and Industry is to spend more than £250m on subsidising new types of consultancy in the next three years as part of its "enterprise initiative" for businesses employing less than 500 people.

The initiative was launched yesterday at nine simultaneous press conferences from new "enterprise centres" in London and the regions. The DTI's new corporate image was unveiled and the first advertisements in a £3.2m television campaign were broadcast last night. Press advertising will cost £800,000.

Lord Young, Trade and Industry Secretary, said the initiative aimed not to "pick winners" but to put companies with fewer than 500 employees in touch with experts to help them apply modern technology and methods effectively.

"DTI is about wealth creation - if the economy prospers, we all prosper," he said. "The enterprise initiative aims to make sure that the best business practice becomes common practice."

The initiative will have 10 key elements to help solve business problems and encourage expansion. These will cover marketing, design, quality control, manufacturing systems, business planning, financial and management information systems, regional assistance



Lord Young launches the enterprise initiative in London and advice, exports, research and technology and educational links.

will work through subsidised consultancies. The money - £50m of which will be available for 1988-89 - will help pay for 1,000 consultancies a month. The DTI will pay for the first two days and will involve an "enterprise counsellor" looking for untapped potential or inefficiencies, and then offering advice.

These counsellors - sent from the enterprise units in Birmingham, Bristol, Leeds, London, Manchester, Newcastle upon Tyne, Nottingham and the Welsh and Scottish Offices in Cardiff or Glasgow - will work on the same basis as those employed by the Small Firms Service at present.

They will be self-employed, often retired executives with wide industrial experience, who will each contract to be available to the DTI for at least 80 days a year.

The businesses will then be put in touch with specialists who work as independent contractors to the DTI. Half the cost of between five and 15 days' consultancy will be met from public funds, with the contribution rising to two thirds in assisted areas.

Consultancies in marketing, design, quality and manufacturing systems are available now. Those on business planning and

financial and information systems will start in April.

The marketing initiative is being managed for the DTI by the Institute of Marketing. The Design Council will manage the design initiative. Help will be given on design for efficient production, point of sale promotion and corporate identity.

The Design Council will manage the design initiative. Help will be given on design for efficient production, point of sale promotion and corporate identity.

Quality consultancy will be in the hands of the Production Engineering Research Association and, in the north-west, by Salford University Business Services. Advice will cover how to introduce quality control systems.

PERA will also manage the manufacturing systems initiative, which will offer help on manufacturing strategy and the introduction of modern methods and flexible systems.

Small businesses in development areas with less than 20 employees will be able to apply for investment grants up to a maximum grant of £15,000, together with half the cost of innovation up to a ceiling of £25,000 of grant.

The export initiative will operate through the British Overseas Trade Board.

Mr Walker, Welsh Secretary, said in Cardiff yesterday that the Government's contribution to the WDA budget would rise from £46m this year to £63.5m in 1988-89.

The rise was described by Mr John Williams, chairman of the WDA, as "a radical strengthening of our resources." It would enable the agency to expand a number of important sectors.

The most important is the advance factory building programme. The WDA has available only 8 per cent of its stock of factories and there is an acute shortage of units.

Mr Walker announced a further £1.5m, representing a 20 per cent rise, in funding for Mid Wales Development, the government-backed body to regenerate the economy of the rural region.

The WDA is to devote extra resources to its urban renewal unit and, in about six weeks, Mr Walker is to announce an important initiative for the industrial valleys of South Wales. Part of the increase will go to this programme.

Altogether, Wales is to receive another £54m in government money. Total government support for industrial and employment assistance in Wales for 1988-89 will be £194m. Money spent by the Department of Trade and Industry on consultancy aspects of the new programme and the business development grant scheme will be additional.

Several consultants say that the service needed by small businesses is often substantially different from that required by large companies, which have the in-house expertise to enable them to define the nature of their problem before they approach a consultant. Small firms often spend their initial period with a consultant trying to discover what is adversely affecting their performance.

Nevertheless, Arthur Young's Mr Pasricha points out that the DTI's subsidies are available to companies with up to 500 employees. Companies with several hundred staff can be attractive clients even for the larger consultants, he says.

Most consulting firms claim that the increase in work from smaller companies will not dramatically alter the magnitude of their staffing problems.

The demand for consultancy services over the past three to four years has been staggering, says Peat Marwick's Mr Bishop. "We've already geared up our training and development programmes to cope with staffing increases of 20 to 30 per cent per annum. We will have another significant increase, but it is no more dramatic than what we have coped with already."

Mr David Bishop of Peat, Marwick, McLintock adds that some small businesses are becoming more sophisticated in their use of consultants. He concedes that "new buyers of our professional services will be relying on us as professional people to deliver a quality product."

Therefore, the MCA's Mr O'Rourke says, small firms are

probably better off using well-established names rather than individual consultants.

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Funds rise for Welsh industry aid body

By Anthony Moreton, Welsh Correspondent

THE WELSH Development Agency is to receive a 37 per cent increase in government funding in the financial year 1988-89 as a result of the changes in regional policy.

Mr Peter Walker, Welsh Secretary, said in Cardiff yesterday that the Government's contribution to the WDA budget would rise from £46m this year to £63.5m in 1988-89.

The rise was described by Mr John Williams, chairman of the WDA, as "a radical strengthening of our resources." It would enable the agency to expand a number of important sectors.

The most important is the advance factory building programme. The WDA has available only 8 per cent of its stock of factories and there is an acute shortage of units.

Mr Walker announced a further £1.5m, representing a 20 per cent rise, in funding for Mid Wales Development, the government-backed body to regenerate the economy of the rural region.

The WDA is to devote extra resources to its urban renewal unit and, in about six weeks, Mr Walker is to announce an important initiative for the industrial valleys of South Wales. Part of the increase will go to this programme.

Altogether, Wales is to receive another £54m in government money. Total government support for industrial and employment assistance in Wales for 1988-89 will be £194m. Money spent by the Department of Trade and Industry on consultancy aspects of the new programme and the business development grant scheme will be additional.

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Complexity of grant range lifts demand for specialist advice

BY HAZEL DUFFY

THE RANGE of government aid for business is so wide and qualifications are so complex that more specialists are intervening to help companies, for a fee.

Ironically, Lord Young, Trade and Industry Secretary, in curtailing the regional development grant, is removing from the list the one grant about which business is most aware.

From March 31 companies can no longer apply for the grant which, because of its simplicity, has proved most popular in the assisted areas.

A survey last year for the consultancy arm of Ernst & Whinney, the accountancy firm, found that smaller companies, in particular, often thought the effort not worth the reward.

Lord Young wants to reach these very companies, to overcome this scepticism, through a national advertising campaign launched yesterday by his department.

Strengthening the department's regional offices, adding 24 satellite offices, some in premises used by chambers of commerce and local enterprise agencies.

Meanwhile, the following are some of the grants for which Micros Inc, a hypothetical, small, electronics company in a development area, might be eligible.

Regional aid: All such aid will be discretionary from the end of March. Companies in assisted areas must show that their project would create or maintain jobs and that it would not proceed without government help. The grant would be the minimum judged necessary to secure the investment.

Assisted areas include those classified as:

• Intermediate - the West Midlands and Manchester, for example.

• Development areas - Tyne-side, Merseyside, Merseyside, parts of North and South Wales, Strathclyde, the area around Dundee, south-west Cornwall and the Corby area.

Northern Ireland has its own, usually more advantageous,

incentives.

Two new schemes come into force from which Micros, employing fewer than 25 workers, might benefit:

Investment grants of 15 per cent towards cost of fixed assets will be available from April 1, subject to a £15,000 maximum.

Innovation grants of 50 per cent to support product and process development, subject to a £25,000 maximum, will replace the wider Support for Innovation general scheme and the more specific programmes in microelectronics, software and fibreoptics, optoelectronics and which were designed to encourage product and process development.

Apart from the grant aimed at very small companies like Micros, support for innovation in single companies will no longer be available.

The emphasis now is on providing support, national and European, for longer-term research and technology transfer, which bring together companies and business and educational institutions.

Consultancy costs: Micros and all companies employing fewer than 500 workers can also obtain two thirds - half in non-assisted areas - of costs of consultancy services, paid by the DTI.

Consultancy projects of between five and 15 man-days will be covered in design, marketing, quality-management and manufacturing systems. From April business planning and financial and information systems advice will be added.

Later in the year a company can use an improved service to help formulate export plans, to set up a sales effort in another country and to help it through export documentation.

Experience in administering such services has been gained from Business Improvement Services, which extends cash grants to companies employing fewer than 200 workers in specified steel, shipbuilding and textile areas across the UK.

Training costs: A company could also qualify for grants

covering 40 per cent of the cost of training for investment projects in assisted areas. Those can rise to 80 per cent through a matching contribution from the European Social Fund.

Computer training: Grants are available to encourage employers to train staff in computer skills.

Energy saving: Grants are available to help companies to save energy, covering consultancy and capital costs.

Relocation: If Micros decided to move to Scotland, Wales or Northern Ireland it could convince their various agencies that it would benefit from extra help in the form of premises and funds.

Loans are also available for companies investing in English rural areas or small country towns.

Special incentives are also available for businesses which locate in:

Enterprise zones - 100 per cent initial tax allowance for commercial and industrial property, 10-year rates holiday from date of zone's designation.

Tame rivers: for acquiring land, buildings, or converting industrial premises.

Urban development corporations.

Further, there are:

European funds: Various European Community funds and the Bank offer loans at favourable interest rates, which can be equal to half of a project's capital cost.

Most of the above grants are administered by the department but they also involve the Manpower Services Commission and the Environment Department, as well as Brussels.

A survey by Peat Marwick McLintock for European employers' bodies last year found a high level of ignorance about grants.

Businessmen surveyed for Ernst & Whinney said there should be only one government office acting as a point of contact; 60 per cent called for a cut in the number of grant schemes, to simplify the system.

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Brown Group in talks to build Kobe excavators

BY NICK GARNETT

THE BROWN GROUP, the family-owned construction equipment manufacturer, is negotiating with Kobe Steel to build the Japanese company's Kobelco hydraulic excavators in the UK. If the deal is agreed it will be another step towards the goal of making Japanese excavator makers to circumvent European Community anti-dumping duties by setting up production in the UK.

It would also mark a further stage in the remarkable growth of the North Yorkshire-based Brown company. Six years ago Brown purchased the Norwegian Maxx articulated dump truck business. In the past 15 months it has signed a deal to make dump trucks for Komatsu of Japan, acquired the Parker stone-crushing machinery business in Leicester and signed a deal with TCM of Japan that will eventually lead to Brown's building that company's wheel loaders.

Brown also announced this week that it had bought Hymac, one of only two remaining British volume makers of standard full-size excavators, from the BM machinery group. Japanese excavator makers were subject to a range of anti-dumping duties in 1985. Since then Komatsu has set up a production plant at Birtley near Newcastle upon Tyne with an annual target of 2,500 excavators and wheel loaders a year.

Hitachi is establishing a joint manufacturing operation with Fiat near Turin which is also linked to a complex marketing arrangement. Mitsubishi has extended its co-operation agreement with Caterpillar of the US by setting up a joint operation to design and make excavators. As part of that, Caterpillar's Gosselies plant in Belgium will eventually make Mitsubishi excavators to be sold as Caterpillar products.

Mr Gordon Brown, Brown Group's managing director, declined to comment on the talks with Kobe Steel. Kobe's excavators had duties of 33 per cent imposed on them - the highest in the EC anti-dumping measures against Japanese excavators. Those duties have hit European sales of Kobelco machines. Its only significant market share now is in Norway.

The Brown Group, which last year purchased a former British steel facility at Cortonwood, South Yorkshire, is examining its production capability. Mr Brown said yesterday that the plan was to make excavators and dump trucks at Cortonwood by 1990. The company was hoping to make a dump truck a year by 1990 but the Norway plant was "bursting at the seams" producing at the current rate of 680 a year.

The deal with TCM initially involves distributing that company's excavators and wheel loaders a year.

Tourist industry 'set for record year'

BY FEONA MCEWAN

THE BRITISH tourist industry looks set for a record year in terms of the number of overseas visitors and expenditure, according to government figures published yesterday. In the first 10 months of 1987, 15 per cent more people came to Britain than in the same period of 1986.

The total of £3.9m was spearheaded by a sharp recovery in the volume of visitors from North America, which rose by 22 per cent. The previous year saw a steep fall in the number of North American visitors to the UK in the wake of the Chernobyl nuclear disaster.

Other nationalities too, chose Britain in greater numbers. Visitors from Western Europe increased by 14 per cent and the rest of the world showed a 5 per cent rise.

Spending was also buoyant. Overseas visitors spent £5.5m in the UK in the first 10 months of the year, a rise of 18 per cent. Mr Duncan Bluck, chairman of the British Tourist Authority, said yesterday: "1987 will easily exceed the record 1985 figure of 14.4m visitors, making it the best year in the history of overseas tourism to Britain."

Traffic in the reverse direction, in terms of UK residents travelling abroad, also showed a rise. The number of Britons heading overseas in the three months to October, for instance, showed only a 1 per cent increase on the same period in 1986, to total 8.7m.

Overall, the number of Britons heading overseas in the 10 months to October last year rose by 5 per cent to 24.4m. None the less, those who did venture overseas spent more heavily. In the year to October last year, UK visitors spent £5.5m overseas, an increase of 20 per cent.

In total, figures show a deficit on the travel account of the balance of payments of £11m in the year to October 1987 compared with a deficit of £80m in the corresponding period in 1986.

The amendments will ensure that the new Legal Aid Board that will administer the scheme and the need for the board's members to have a wide spread of interest and experience.

The Law Society says the bill is largely an enabling measure. For the most part, the substance of the legal aid scheme will be set out in regulations, not in the bill.

In effect, the Law Society says, the bill leaves the future shape of the scheme largely in the hands of the Lord Chancellor and the Treasury.

The Law Society also supports an all-party amendment to the bill that would impose on the Lord Chancellor a duty to secure the provision of a legal aid scheme designed to ensure access to legal advice and representation for people of moderate means.

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SOCIAL TRENDS 1988

Family life moves away from convention

PHOTOGRAPHS OF three families

through the ages illustrate the front cover of the 1988 edition of Social Trends, the Government's annual compilation of statistics on everything from crime rates to the length of holidays.

However, the information inside Social Trends demonstrates that conventional views of the family - so often evoked as the British archetype by ministers in the present Government, the clergy and the advertising industry - need to be revised.

Many people may still hold the view that the typical household consists of a married couple and their delightful children. But in reality nearly a quarter of all households consist of a single person, compared with about one in 10 in 1951.

Further growth in the trend towards living alone is expected to increase the number of single-person households from 6.2m in 1986 to 6.6m by the turn of the century.

When you do encounter the sort of couples with children shown on the cover of Social Trends, it is an increasingly risky bet to assume that mother and father are married. One of the most steeply rising graphs in the entire book illustrates the illegitimacy rate (a term

which has been applied to children who were neither conceived nor born within marriage) since the start of birth registration in 1837.

Apart from a couple of peaks around the two world wars, that stood at about 4 per cent of all births for most of this century - it has now pushed through the 20 per cent barrier.

But there has been a marked increase in the number of illegitimate births registered by both parents - up from 38 per cent in 1961 to 66 per cent in 1986 - and in three quarters of these cases both parents share the same address.

Social Trends says: "These figures suggest that at least half the children born outside marriage in 1986 had parents who were living together and were likely to be bringing up the child within a stable non-marital union."

Nevertheless, the proportion of children living in single-parent families usually with their mothers - rose from 8 per cent in 1972 to 13 per cent in 1986. While the traditional married couple-type family remains the numerical majority, the proportion of children living in such arrangements fell from 76 per cent in 1972 to 69 per cent in 1986.

Another conventional notion of the family - the one which has father going out to work while mother stays at home looking after the young children - is, according to social surveys, still regarded as the best arrangement by 76 per cent of all adults.

Again, that is challenged by reality. An overall increase of 1.8m in the labour force between 1971 and 1986 was, says Social Trends, "entirely attributable to an increase in the number of females in the civilian labour force."

That increasing chances that mother will work, and earn less for doing so than if she were a man. An average female

Evidence mounts of society becoming more unequal

SOCIAL TRENDS will provide further evidence for those seeking to argue that Britain is becoming a more unequal society.

It says that between 1976-85 the distribution of UK household original income became steadily more unequal: the bottom 40 per cent's share fell from 10.2 per cent to 8.5 per cent, the top 20 per cent's rose from 44.4 per cent to 49.2 per cent.

Differences in household disposable income, when the effects of factors such as taxation and benefit payments have been taken into account, produce a less marked

change but the trend remains the same: the bottom 20 per cent's share fell from 7 per cent to 6.5 per cent, the top 20 per cent's grew from 38.1 per cent to 40.5 per cent.

Total household disposable income, which rose from £78.3bn in 1976 to £243.9bn in 1986, was, after allowing for inflation, a 38 per cent rise, compared with the 1981-86 increase of 17 per cent.

Nearly 20 per cent of the adult population now owns shares, 15 per cent of them in the privatised state companies or the Trustee Savings Bank; half the people owning priva-

tisation shares hold no others; as many women as men own privatisation shares and 66 per cent of such shareholders come from skilled manual and unskilled occupations.

The population itself is changing markedly: by the year 2000, the UK with 58.9m people, may have overtaken Italy to have the EC's second-largest population after West Germany.

The UK already has the EC's largest proportion of population aged more than 60 years and the move towards an older population will continue.

By 2025 the very elderly population, those aged 85 and more years, is projected to be 1.4m, double the current number. It is expected that by the same date the population growth rate for Europe will have declined to almost zero.

The size of Britain's non-working-age dependent population will be much the same in 2025 as it was in 1971 but with far fewer children and many more elderly people. That will reduce demand for education but increase pressure on health and welfare services.

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Call for changes to legal aid

By Raymond Hughes, Law Courts Correspondent

THE Law Society is calling on the House of Lords to make significant changes to the Legal Aid Bill.

In a briefing issued to peers, who will debate the bill today, the Law Society has put forward a number of amendments on what it regards as key aspects of the legislation.

It says the amendments will ensure that Parliament keeps real control over key features of legal aid and allow the legal profession to continue its vital contribution to the success of legal aid by providing for proper consultation.

The amendments also underline the independence of the new Legal Aid Board that will administer the scheme and the need for the board's members to have a wide spread of interest and experience.

The Law Society says the bill is largely an enabling measure. For the most part, the substance of the legal aid scheme will be set out in regulations, not in the bill.

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In effect, the Law Society says, the bill leaves the future shape of the scheme largely in the hands of the Lord Chancellor and the Treasury.

The Law Society also supports an all-party amendment to the bill that would impose on the Lord Chancellor a duty to secure the provision of a legal aid scheme designed to ensure access to legal advice and representation for people of moderate means.

The amendments also underline the independence of the new Legal Aid Board that will administer the scheme and the need for the board's members to have a wide spread of interest and experience.

Credit card interest 'too high'

BY DAVID LASCELLES

BANKS' INTEREST rates on credit card borrowings are too high and should be cut and there should be more competition between credit-card companies, says the National Consumer Council in evidence to the Monopolies and Mergers Commission inquiry into credit cards.

It says that since 1979 bank credit card interest has been on average 14 percentage points higher than the banks' base lending rate and, more often than not, double it.

It says that is wholly unjustified in the light of the greatly reduced risks run by credit card operators and the rising profits earned by banks.

The rates charged by retailers on their own cards are even higher, rising to 39.9 per cent in the case of Dixons, the electronic-goods store chain.

It says price competition in the credit card business is negligible. It notes that the bank card sector is dominated by Access and Visa. Barclaycard, a part of Visa, alone accounts for 40.8 per cent of market share by annual turnover.

Terms of service are also imposed on customers, who cannot choose whether to pay their monthly bills by cheque or direct debit.

The council recommends that cross-subsidisation within the credit card business be investigated and that any deals preventing card operators recruiting more outlets should be revoked.

It wants the commission to investigate credit card providers' plans for cashless shopping systems that enable buyers to pay with electronic plastic cards at the till.

The commission inquiry began last May. The council presented its evidence to the commission in November but is releasing it publicly today.

Credit Cards Evidence. National Consumer Council, 20 Grosvenor Gardens, London SW1W 0DH. £2.50.

Applications by consumers for credit facilities were up by 24 per cent last year, says Infolink, a credit-information agency. That reflected more activity by building societies and a record year in the automobile market.

Highest growth came in the second half with a 30 per cent rise in applications in September and October. That fell slightly at the end of the year with December showing a 24 per cent rise.

Used-car venture wins support

BY JOHN GRIFFITHS

WESTERN Motor Holdings, the Thames Valley-based motor trade and vehicle distribution group, yesterday became the first substantial public company to link itself openly with a national franchise to retail cars being set up by Mr Michael Orr, the flamboyant founder and former chief executive of Colt Car Company.

Mr Orr says nearly 200 dealers, including other public groups, are committed to joining the National Vehicle Reserve (NVR), the chosen name for the venture, which is the first of its type in the UK.

Among Western Motor Holdings' subsidiaries are Penta Group, which operates nine new-car franchises in the Thames Valley; Autocar & Transporters, which delivers some 200,000 cars a year for vehicle manufacturers, and Drive Technical Centre, the parts and service arm of the

former Asda-drive operations run by Asda-MPL. Two months ago it also acquired, for £20.6m, the Lada cars importer to the UK, Satra Motors.

Mr George Jackson, Penta's director of sales and marketing, said the concept, "of supplying tested and guaranteed used cars to dealers' specifications is in our view an extremely useful and time-saving idea. Our sales managers will no longer have to spend valuable time out of our showrooms looking for the right used vehicles."

NVR, launched to potential dealers last October, ends a three-year absence from the motor trade for Mr Orr imposed under the contractual terms of his departure from Colt.

The venture, established by Mr Orr, Mr Richard Skyer, a former sales director at Colt, and Mr Bob McCulloch, a former BMW (GB) executive, has set an initial target of a 250-strong

dealer chain selling a minimum 5,000 used cars a year in addition to the dealers' existing new and used sales.

However, according to Mr Orr: "What the eventual size of the business may be as long as a piece of cake. There are 22,500 motor traders in this country and there are 7m cars dealt every year."

Some dealers are already trading informally under the system, he said, as a pilot exercise before NVR's retail launch in late summer. Dealerships are to have standardised logos and livery in the same way as a conventional new car franchise.

The idea of the franchise is that dealers have access to a reserve of cars bought by NVR on their behalf across the country.

NVR has also linked with UDT, the finance house, for the provision of a 90-day stocking plan to dealers.

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But Social Trends reveals another national hobby which puts television and Blackpool in the shade - running up bills on credit cards. Consumer credit has increased substantially during the 1980s, with the level of outstanding debt reaching £31bn by March 1987.

Alcoholic drink outside the home tops the average weekly expenditure on leisure items - £5.76 per household in 1985. That is followed by expenditure on holidays at £4.98 a household a week.

By contrast, although business sponsorship of the arts rose to more than £25m in 1986-87, the average household spent only 23p a week on theatre and concert tickets in 1985. Even households with incomes above £300 a week spent only 55p. Perhaps a Government that emphasises Family Values, even in the age of the changing family, has little to fear from those who allege that its arts funding policy is Philistine.

Social Trends 15, 1988 Edition. HMSO, £2.1.

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How do typical British families spend their time when they are not rejecting in the lowest road accident death rate in the EC and celebrating the fact that their children have at least a 50 per cent chance of being in employment three months after leaving the Youth Training Scheme?

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Gilt-edged auctions end with a whimper

THE BANK of England's experiment with auctions of gilt-edged stock ended yesterday like T.S. Eliot's vision of the end of the world - more with a whimper than a bang.

The experiment is now over and on the available evidence the case for howling out gracefully and bringing them to an end seems quite strong.

According to analysts, it is doubtful whether the Government has saved itself anything in terms of the costs of funding through the experiments and equally doubtful whether investors and primary traders have derived any benefit from them.

That is likely to be good news for the Bank, which has never been enthusiastic about auctions since they first became an issue about the time of Big Bang. It was not prepared to sell stock only by auction, as is the case in the US, as the risk of auctions in funding was only going to be small.

It is also arguable, some analysts say, that a mixture of traditional forms of funding - cap issues and tenders - and a hybrid form of auctions has created uncertainty and unease in the gilt market.

More to the point, however, an auction is a hostage to fortune because of

Simon Holberton on the results of an experiment in state funding

the need to publicise it well before it is held. That robs the Bank of flexibility in funding and the power over the gilt market which it enjoys under the tap, and to a lesser extent, under methods of selling stock.

The gilt market will have to wait an unspecified time before the Bank delivers its final judgment on the experiment, having first canvassed the Treasury's opinion.

The view of primary dealers in the market yesterday was that although the auctions had been technical successes, that was about all that could be said for them. The Bank has been able to sell the stock, but at a price and to the cost of market stability.

Auctions have not proved superior to the Bank's other forms of funding and, given the outlook for funding this coming financial year, the argument in favour of a regular series of auctions is less compelling than it could have been in past years when the public borrowing requirement was much larger.

UK NEWS - EMPLOYMENT

WHY on earth haven't you put the dates of the **WHICH** Computer? Show in your diary yet **WHEN** it's the only exhibition that gives you the **WHOLE** story about computers in retailing today. **WHERE?** At the NEC, Birmingham, from 19-22 January. 'Phone 0792 792 792 any time, day or night, for your free tickets.



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NEWPORT

The Financial Times proposes to publish a Survey on the above on **MONDAY 28TH MARCH 1988**. For a full editorial synopsis and details of available advertisement positions, please contact:
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FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

Computer staff choose own shift pattern

BY DAVID BRINDLE, LABOUR CORRESPONDENT

COMPUTER STAFF at the National and Provincial Building Society have chosen their own shift patterns in an unusual example of flexibility of working time.

While staff at one of the society's two computer centres opted for mainly eight-hour shifts, those at the other chose a system of 12-hour shifts. The society had asked the staff to come forward with preferred shift patterns to guarantee 24-hour cover, seven days a week. It says it exerted no pressure and was prepared to accept any formula that proved viable.

Mr John Wood, the society's personnel and administration manager, said: "Probably the biggest hurdle was convincing everybody it was 'open house', that it was not a trick but a genuine attempt to try to meet the needs and get everybody to think laterally."

The society employs a total of 26 computer operators, 11 senior operators and five shift controllers at the two centres at Bradford, West Yorkshire, and Burnley, Lancashire.

In the past, the Burnley centre had worked a three-shift system, five days a week. At Bradford, there had been a five-day, two-shift system with extensive overtime working. Shifts had been eight hours in each case.

Computer operators at Burnley opted to retain eight-hour shifts from Monday to Friday and introduce 12-hour sessions at weekends; their opposite numbers at Bradford chose 12-hour shifts through the week.

Senior operators and shift controllers at both sites planned for 12-hour shifts (three in one week, four the next), but chose shift-change times of 7am and 7pm, rather than the operators' times of 6am and 6pm.

Mr Wood said the Burnley operators' choice of eight-hour shifts might be explained by most of them being women. Most of the Bradford operators were men. On the other hand, women senior operators and shift controllers had opted for the 12-hour pattern.

Mr Frank Needham, general secretary of the society's staff association, said: "The members were reasonably pleased that they were being consulted and that decisions were not being taken for them."

The society negotiated shift rates for each group of staff once the patterns were agreed. It was decided that Burnley operators should have a pay premium of 32 per cent and that those in Bradford should have 35 per cent. Staff who previously earned high overtime payments will receive compensation for the next two years.

Publishers face action threat by journalists

By Jimmy Burns, Labour Staff

THE National Union of Journalists is planning a national day of action, including a half-day strike by its members in the book publishing industry next month in protest at what the union believes is a growing trend within the industry towards union de-recognition.

A final decision on the day of action, announced yesterday following a meeting of NUJ officials, is subject to a members' vote.

But Mr Mike Hill, NUJ national organiser for the book publishing industry, claimed yesterday that there was a feeling of "increased anger and concern."

Moves to non-union status have mainly involved companies which have been acquired by the Octopus Publishing Group as part of a spate of mergers and take-overs in publishing.

Some employers claim that non-union status offers them greater workplace flexibility in the increasingly competitive world of book publishing.

But some NUJ officials believe that de-recognition is undermining a tradition of workplace discipline and sacrificing quality and writing to hard nosed business tactics.

The NUJ is recognised as a bargaining unit in more than 30 book publishing companies and claims a national membership within the sector of over 2,000.

Employees in the Glasgow offices of Collins, one of the world's leading publishing houses, yesterday declared themselves in dispute with the company over an imposed pay package.

Building workers exempted from union levy for Labour

BY PHILIP BASSETT, LABOUR EDITOR

UCATT, the construction workers' union, is effectively being exempted from contributing to overall trade union funds for the Labour Party.

The dispensation has been given by the Trade Unionists for Labour, the unions' political umbrella group, after Ucatr leaders decided to withdraw from TUFL in the wake of a similar move by the AEU engineering workers' union.

Ucatr argued before Christmas that, like the AEU, it could not afford to meet agreed, mandatory changes in unions' contributions to TUFL, which are being raised to 2p per member annually. Ucatr has also been critical of the TUC's spending.

Following the loss of the AEU, Ucatr has now agreed not to pull out of TUFL but only on the basis that it makes no contributions for the present.

The TUFL executive yesterday discussed the AEU's withdrawal and the Ucatr position and some unions - notably the shopworkers' Unsw - made it clear that they too were finding the contribution levels difficult to meet. Even large contributions such as the GMB general union indicated that they might find it difficult reaching agreement internally on such payment levels.

Plans for a pilot scheme in 11 political constituencies for lower individual contribution rates for Labour by individual trade unionists are now well advanced within TUFL. The group's executive decided yesterday to make a further appeal to individual union members by preparing a special insert section in Labour's activist paper, Labour Party News, specifically for trade unionists.

Illegal migrants among 'most exploited' group

BY PHILIP BASSETT, LABOUR EDITOR

UNAUTHORISED workers - migrant employees working illegally in the UK - constitute one of the most exploited and vulnerable sectors of the UK labour force, according to a report claimed to be the first study of this group of workers.

The report, published by the Runnymede Trust charity with financial help from trade unions, gives no estimate about the number of unauthorised workers in the UK, but says most such employment takes place in the hotel and catering industry, and in contract cleaning.

It says: "Unauthorised workers have proved to be a useful - even indispensable - source of cheap and flexible labour."

The report distinguishes between unauthorised workers who are working in breach of their conditions of staying in the UK, those who are working while overstaying their period in Britain, and those who are illegal immigrants.

It is largely based on lengthy interviews with 25 unauthorised workers, whom the authors claim form an illustrative sample. Of the sample, the majority were working in hotels or catering establishments.

Two-thirds of the sample felt they were being substantially underpaid because they were unauthorised. Many have two or more jobs - sometimes two full-time jobs.

Often these workers have no holidays, no sick pay, no job security, no promotion, no training and work consistently excess hours, the report says.

Among the sample, union membership was high at 20 per cent - double what is thought to be the rate overall for the hotel and catering industry. However, the authors accept this may be distorted by their sample, and acknowledge that in practice unionisation is very difficult because of high labour turnover and workers taking jobs in non-union establishments.

Unauthorised workers: Britain's Unauthorised Migrant Workers, by Nony Ardill and Nigel Cross, Runnymede Trust, 178, North Gower Street, London NW1 2NS; £2.95.

Some nurses may join strike over tendering

By Our Labour Staff

SOME NURSES are expected to join a one-day strike by health workers in Edinburgh today in protest at hospital ancillary services being put out to competitive tender.

The strike is planned to coincide with a meeting of Lothian Health Board, which has cancelled all but emergency operations in anticipation of disruption.

Lothian, like other Scottish health boards, has come under strong government pressure over competitive tendering. The process has hardly begun north of the border, whereas English health authorities have almost completed it and are contemplating a second round.

The Scottish divisional council of the National Union of Public Employees yesterday backed the use of action.

Nurse members of Nupc and Cohse, the health workers' union, are expected to join today's strike. But Lothian said there were only a small minority of the total nursing staff at the hospitals likely to be hit.

Court review sought on 'lack of social workers'

BY OUR LABOUR CORRESPONDENT

NALGO, the white-collar union, is bringing legal action against a London borough for allegedly failing to employ sufficient social workers to fulfil its statutory duties.

The union is seeking a judicial review of the policies of the Labour-controlled London Borough of Haringey, which says rate-capping is forcing it to make £50m of cuts.

The case will be an important test of local authorities' vulnerability to challenge over their statutory responsibilities. If Nalgo is successful, it could trigger similar challenges elsewhere.

Nalgo claims that Haringey's social services director last year recommended the creation of 54 extra social services posts to, in part, ensure statutory obligations were met.

Figures being used by the union in its legal challenge suggest that in one area of the borough in one week last October, 65 cases were unallocated to social workers.

Of these, 31 were child abuse cases with a statutory duty to act, 12 were cases under the Mental Health Act and three involved elderly people considered to be at risk.

Charles Leadbeater on questions that will follow a Scargill victory

Arthur courts the sceptical Welsh miners

"THIS ELECTION is all about Arthur. Welsh will not get a sniff down here." So says one South Wales supporter, at Ogwr coal workshop, of Mr Arthur Scargill, president of the National Union of Mineworkers, about the current NUM leadership contest.

Of his opponent Mr John Walsh, Mr Peter Evans, from Merthyr Vale and a member of the South Wales NUM executive, says: "Men remember that when Johnny Walsh stood for general secretary in 1984 we called him almost every name under the sun. We can hardly stand up now and say 'vote Walsh'."

"This is a traditionally left-wing coalfield. Many would have to swallow very hard before voting for someone identified with the union's right wing."

It seems almost certain that Mr Scargill will win a substantial majority in South Wales - the area which has been most critical of his leadership of the NUM over the last 18 months.

However, far from heralding an end to the bitterness, the election seems to have only added to the rancour. Mr Des Duffield, South Wales NUM president, says of Mr Scargill's election speeches: "It makes me sick, the way that Arthur says he was the only one to predict pit closures in the early 1980s,

as if he was a lone prophet in the wilderness."

"We came out in South Wales in 1981 and 1983 against pit closures. When we went to Yorkshire for support we did not get it. Cortonwood, the pit which sparked the 1984-85 miners' strike, was the first to turn us away."

The election has also given supporters within the coalfield of Mr Scargill greater confidence in criticising the area's leadership. These tensions may spill over into open conflict, once the election is out of the way, should the leadership decide to proceed with an inquiry into the alleged involvement of Trotskyites in Mr Scargill's campaign team.

Nevertheless, the area leadership's position seems fairly robust. The Labour Party and the Labour movement in the establishment in the valleys and the NUM leadership plays a central role in its power.

Mr Duffield can still rely on strong support from pits such as Oakdale, the largest in the area with 1,200 miners. On Tuesday morning, Mr Colin Tapper, the lodge secretary, was preparing for the announcement by management of 180 redundancies.

Morale was low because of the uncertainty. He said: "The election, Arthur's campaign, have done nothing to lift

morale. The only thing that could be a secure future for the pit and that is something Arthur cannot deliver."

Miners in the canteen said they respected Arthur's principles but they want him to develop a more stable relationship with British Coal. Their experience at Oakdale makes them suspicious of his assurances that such a move would be self-defeating.

Mr Tapper said: "Talking with management has achieved a lot here. We have turned a £20m loss into a £5m profit. By talking things out we have managed to avoid an unofficial dispute since the end of the strike."

"Issues which have provoked strikes in Yorkshire have been settled through agreements here. You may only win a fraction more but you nearly always win more by talking."

At nearby Penallta colliery, local NUM officials have gone against the area leadership by nominating Mr Scargill for the presidency. They calculate that more than 70 per cent of Penallta's 450 miners will vote for him.

This does not mean they entirely endorse his policies. As Mr Terry McCarthy, lodge chairman, explained: "Many will vote for him but with reservations. Industrial action is always at the forefront of his

mind but they will not follow him in another strike. They want Arthur but they want him to change."

South Wales miners will vote on Friday on whether the overtime ban, over British Coal's disciplinary code, should be stepped up as Mr Scargill wants. The area leadership confidently expects escalation will be rejected.

Mr Duffield hopes that after the election the union will adopt a more open attitude to discussing internal differences, and negotiations with the corporation.

At Tontinfrith leisure centre, on Tuesday night, Mr Scargill delivered a speech which culminated with his vision for the union. "A vote for me will be a vote for a campaigning, fighting union," he said.

However, once the cheers had died down, he was met with a battery of sceptical questions, summed up by Mr Alan Baker from Oakdale, who asked: "You always tell us what you want, Arthur but you never say how we are going to get it. What are we going to have to do to achieve it?"

It seems likely that it will be that way when Mr Scargill's expected re-election. After the euphoria of victory, that uncomfortable question will return and it will probably be posed by South Wales.

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Britain's best growth record

UK Market Report

WHILE motor manufacturers across Europe are enjoying a sales boom, the UK is experiencing its most buoyant demand for cars for years. Remarkably, a French car maker is leading the way in Britain with by far the greatest growth rate over the last two years.

Citroën UK, in addition to being the fastest growing car company in Britain has also doubled its sales in the last four years. The company now aims to achieve a 62 per cent increase in sales between 1985 and 1988.

The company has just achieved a 33 per cent increase in its 1987 versus 1986 sales results and there is no sign of this impressive growth curve flattening off. Citroën is a company conspicuous by its rapid and consistent growth over the last three years which, they say, is just the beginning of a long-term plan.

Citroën is now widely recognised as one of the most ambitious and aggressive firms of its kind. The company's fortunes altered almost overnight in 1983 when the BX mid-range model first appeared. The 'loves driving - hates garages' car helped to bring Citroën nearly 25,000 sales in 1984. The overall sales curve began its steep upward to over 28,000 units sold in 1985 and 1.5 per cent of the UK market.

By 1986, Citroën had grown again with sales of just under 37,000 vehicles, taking 1.83 per cent of the market - this was a third successive year of dramatic

growth. Last year, Citroën's results were even more remarkable - over 49,000 sales and a market penetration approaching three per cent.

Out substantial growth record is part of Citroën's long-term expansion plan which began in the late 1970s when we took a strategic decision to develop a series of new car ranges. The first two of these models are the highly successful BX and the AX supermini that we launched in June last year.

Said M. Peloni, Citroën UK's Managing Director: "With the first two of its 'new generation' cars, Citroën has achieved remarkable results. This year Citroën confidently claims to take three per cent of the market with sales exceeding 60,000 vehicles. This growth will be supported further when the planned new top-of-the-range model joins the CC.

The key to Citroën's success is not only a series of its popular products. This company has been making great strides in areas such as After Sales support and gradually upgrading its national dealer network of 263 outlets. For instance, since last June the entire Citroën dealer network received new frontages and facades in the new red and white corporate colours. This is part of the preparation for substantial renewed growth over the next few years.

The ambitious programme of upgrading dealer outlets is part

of a major investment in improving the way showrooms look. This programme includes the recruitment of new 'big name' dealers into the franchise to further strengthen Citroën's 'front line' to its customers.

The best demonstration of Citroën's performance came in August last year - the traditional frenzied month for new registrations and an industry 'barometer' of success or failure. In one of the most remarkable sales achievements in Citroën UK's

history, the company took a 54 per cent leap in sales (compared to August '87) a massive jump in car industry terms.

This daunting expansion by Citroën has been achieved not only by intense effort, but it is also the result of a wider acceptance of the cars, especially the BX, among the crucially important fleet buyers. Citroën has certainly come of age and it has undoubtedly become the 'team to beat' in its industry.

New fleet breakthrough forecast

SOME strong new contenders are finding success in the all-important fleet vehicle market. Increasingly, companies are being offered 'perk' cars as incentives, and company car choice lists are expanding to include European-badged vehicles.

However, today's professional fleet buyer is acutely aware of the potential savings that can accrue from making the right choice.

In today's fiercely competitive fleet market success equates to a vehicle which is not only cost competitive in terms of a low purchase price, high resale value and minimal running costs, but also has high user appeal in terms of high performance, superb roadholding and excellent specification. If a vehicle meets these criteria, success will ultimately follow.

So it is not surprising that the Citroën range made enormous inroads into the fleet market in 1987. This has been led by the BX, which is now attacking the traditional fleet choices. The car is synonymous with competitive price, high residual value, superb specification and low

running costs. The majority of companies which have added Citroën to their choice lists have also found the cars extremely popular with their drivers.

Early indications for 1988 look very encouraging with one of the biggest breakthroughs emerging in the rental sector.

Citroën confidently forecast sales of £15 million with a total of 3,000 cars - both AX and BX - sold to rental companies in 1988. The recently launched AX is proving particularly popular amongst these companies - the competitive purchase price and excellent reliability being the main reasons for this success.

The AX has set a new benchmark in the U.K. small hatchback market and Citroën are particularly encouraged by the way hire companies are taking to the car.

Awareness of the undoubted benefits of the Citroën range is increasing and through the substantial commitment by the company to capitalise on growing demand, Citroën's success in the U.K. fleet market looks certain to continue.

Makers responding to market forces

FEW markets are more competitive than that of domestic cars and to succeed manufacturers are being forced to work harder and harder to increase their market share.

Some manufacturers are finding success by responding to the increasingly sophisticated demands of the public by providing improved driver benefits in the design of their products.

An outstanding product is undoubtedly the key to success among today's major manufacturers and there is probably no better example than the enormous UK achievement of Citroën over the past few years.

Citroën claim that it is a 'product-led' success based on cars that provide everything its competitors can offer but with added individuality.

By the end of 1987, close to 27,000 mid-range Citroën BX models had been sold in just 12 months - an increase of 42 per cent over the total for 1986. The car is spearheading Citroën's incredible market growth in the UK.

In its first full year on the market, the BX accounted for 11,500 sales, which by 1986 had risen dramatically to nearly 19,000 units. This steep and consistent rise is partly due to the market discovering the BX virtues and also a result of a range expansion to a total of 15 BX models this year.

The design of the 'loves driving - hates garages' car has made routine maintenance simple and inexpensive. The BX has also pioneered a series of new techniques. For instance, a substantial part of its body is made of composite materials, and the car also features Citroën's unique self-

levelling suspension providing a particularly smooth ride quality, for a medium-sized car.

Since its introduction in 1983, two diesel-engined models have been added to the BX range, the 1,700cc and 1900cc versions.

Last year the BX was Britain's best-selling diesel. In 1986 the entire range underwent a very successful facelift - new bumpers, interiors and front lamp clusters. At the same time, Citroën's move towards a sportier image saw the BX 19GTI introduced - a fuel-injected 123mph sporting hatchback, big enough to carry a family, which has proven a very successful formula.

Last year Citroën entered into the 'super-GTI' market sector with an even more powerful BX - the GTI 16V, a 135mph, 160hp model at the forefront of modern multi-valve technology. This latest BX has not only strengthened Citroën's biggest-selling range, it has also encouraged new perceptions of the company. Citroën can now be counted among the most modern performance car makers.

The company's image was reinforced in another way last summer when Citroën launched its revolutionary new supermini - the AX. Acclaimed as 'The most important supermini of the decade', the AX provided Citroën with a model to sell in the most competitive market sector.

The AX range is the class leader in almost every respect. The car is a design triumph. In all the important areas like fuel economy, interior space, top speed and 0-60mph acceleration, the AX is the best.

Last June five, three-door

models were introduced with engines ranging from 1-litre, to 1.4-litres. In some forms the AX will return over 72mpg at a steady 56mph while, at the same time providing a top speed of over 100mph - it's the first ever petrol car to offer this combination of speed and economy.

The secret of the AX's impressive statistics is its highly-aerodynamic shape, minimising the effort required from the engine.

The AX has sold remarkably well since its launch. In less than six months nearly 8,000 AX's were on the road. Citroën has not been slow to expand its important new compact car range. By October the company had already unveiled a performance version of the car - the AX GT with 112mph capability. Also, last Autumn, Citroën announced its plans to introduce a five-door version of the AX range this coming summer.

The AX GT, like its sporting brother the BX GT, is another move by Citroën to reinforce its image and capabilities as a modern maker of high performance cars. The AX is aimed at the 'young professional' market and it's priced under £7,000 making it a very competitive package.

The AX GT has a powerful 1,300cc engine with 120hp per tonne, 136bhp in total, 0-60mph in under 10 seconds while, providing a top speed of a steady 56mph.

The Citroën design team has been hard at work over the summer to widen the AX range. The new AX GT is a five-door model which includes a new model is already in development and will join the AX range this summer.

In the UK, Citroën's impressive record of applied modern design is particularly relevant to an increasing number of UK buyers who are looking for a car that is both modern and practical.

The current demand for a modern car is being met by Citroën's new range of cars.

New commercial edge

THE UK light commercial vehicle market is expected to be one of the major motor vehicle markets reacted by Citroën by increasing its presence in this sector.

Two years ago Citroën UK entered the light commercial market and in 1985 the company has now announced a new range of vehicles. The new range includes the existing 7-seater van, the new 10-seater van, and a range of vans tailored to a wide range of applications.

The Citroën C25 range, previously available in panel van versions, with petrol or diesel engines and 1,000 to 1,500 kg options has been expanded.

Spearhead of this range expansion are two new diesel-powered vehicles the C25D 1000 and the C25D turbo 1800. With these two models Citroën now provides a Luton, drop-side and pick-up bodies, as well as its first

performance cars. The AX is aimed at the 'young professional' market and it's priced under £7,000 making it a very competitive package.

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Contracts boom forecast

AFTER another boom year for car sales in Britain there are signs in the marketplace of a corresponding expansion in the number of vehicles used on contract hire agreements.

One company, Citroën Contracts, after a little over a year in operation, is reporting massive growth in the number of agreements issued last year. More importantly, the company also forecasts business expansion of 150 per cent in 1988.

The company was set up to provide an alternative financing option for fleet operators in the wake of Citroën's particular success in the fleet sector.

The benefits for large fleet operators they claim, can be enormous. For instance, the fleet management function can be taken on by the contract hire company with substantial savings in salaries and resources.

Citroën Contracts say fixed cost advantages are the main reason that company vehicle operators adopt these agreements. "For businesses working to tight budgets, contract hire is the solution because it provides predictable costs. Outlay is also spread out with no lump sum payouts or unexpected bills for those running vehicles with a full maintenance contract," said Frank Wilding, General Manager of Citroën Contracts.

"It is these distinct advantages that have made this option

so popular. We are the first company to offer these kind of services exclusively for Citroën cars and the demand we have experienced last year demonstrates that this was a market sector waiting to be tapped," continued Mr Wilding.

The company, which provides contract hire facilities for all Citroën models, including light commercial vehicles, offers a highly flexible range of services to suit individual needs.

Apart from its obvious advantages, contract hire provides some hidden benefits. For example, this kind of agreement brings tax advantages and in the case of contracts with maintenance, a loan car is provided if the contract car is off the road for more than 24 hours.

Citroën Contracts say the attraction of guaranteed transport at fixed costs is hard for businesses to overlook, and enables the fleet to be renewed, at regular intervals. When it is time for a car to be exchanged, Citroën Contracts simply take the used car back and provide a new one.

"We are operating in a buoyant market for car sales in general, but we see our rapid growth as exceptional and it is, we believe, a result of a realisation among businesses that Citroën vehicles are an attractive and competitive option," concluded Mr Wilding.

'Hi-Tec' car finance arrives

EXPERTS estimate that 70 per cent of new car purchases are made on finance agreements by either private or business motorists. In response to consumer demand for flexible and convenient purchasing terms, Citroën Credit is introducing a revolutionary computerised finance system which will bring instant loans through all of its UK dealers, within a year.

Citroën is among the most modern and expanding car manufacturers and together with Citroën Credit, the specialist finance arm of the Citroën Group it is emerging as one of the most innovative and customer oriented in the finance area.

Citroën Credit provides expert financial services for the private customer and the business user through Citroën dealers. Using its long standing and international experience the company offers a wide variety of finance products, ranging from personalised loans to tailor made leasing.

Citroën Credit's Motor Automated Credit System (MACS) offers instant on - the - spot finance for car buyers. MACS provides a rapid visual assessment of the car and credit options open to the customer, as well as instant loan approval and a completed credit document giving full details. All this is done in the showroom in just a few minutes.

MACS is the answer to the needs of modern car buyers who want speed and flexibility. And according to Citroën Credit, personalised and tailor-made finance agreements issued with minimum delay are what motorists want today and tomorrow.

More purchasing power for women

THE profile of the modern car buyer has changed considerably over the last decade. Statistics show that the number of women drivers in the UK is growing. In fact, over the last ten years the number of women drivers has increased by 49 per cent to over 12 million. This compares with only a 25 per cent increase in men, in a total of almost 17 million drivers.

Female drivers' purchasing power has accounted for over £1 billion - worth of the UK's new car sales - which equates to one third of Britain's new cars.

There has also been an increase in the number of households with two or more cars where both partners need their own transport. In these circumstances the woman will normally contribute to the choice of both cars.

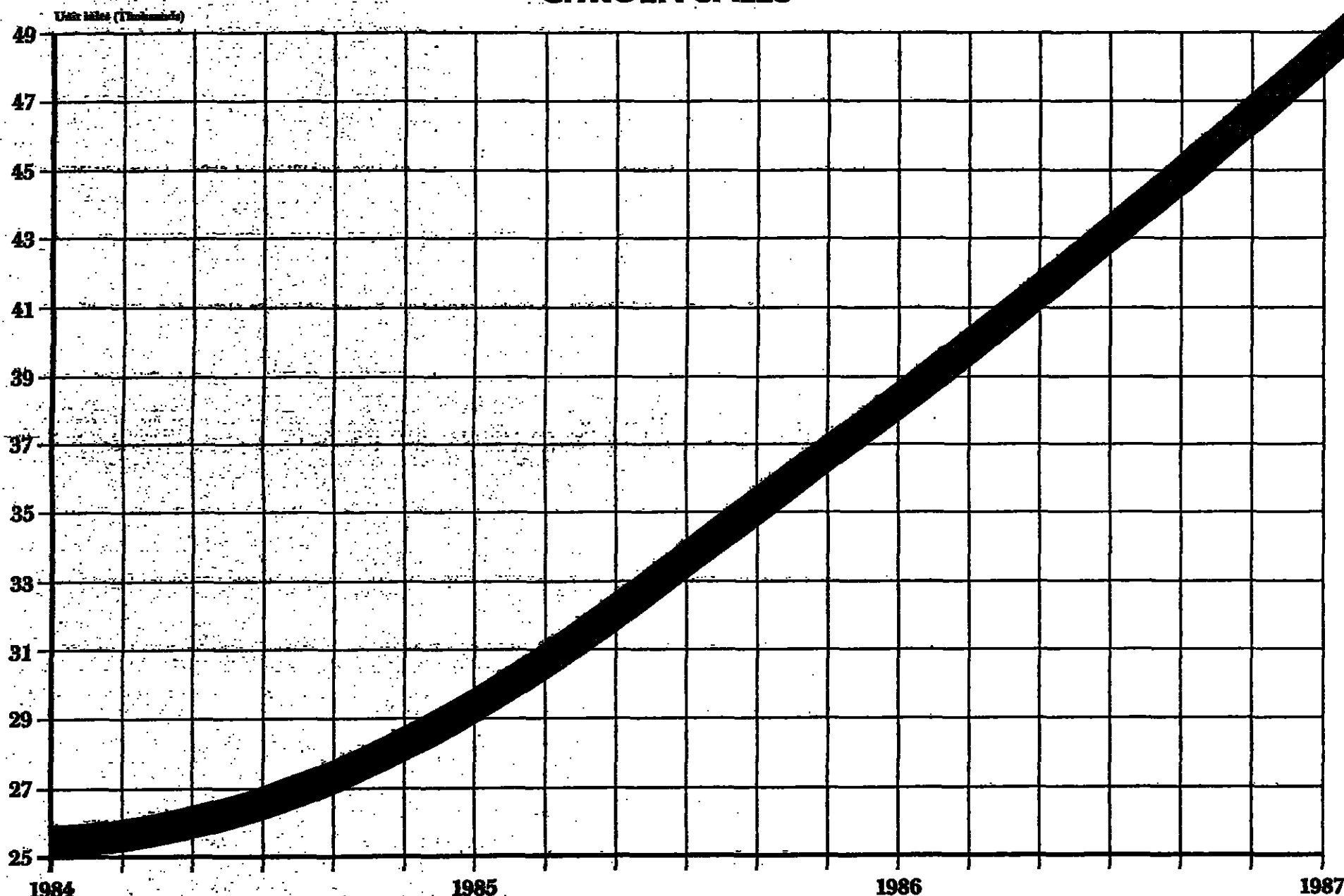
Motor manufacturers have noted these trends and targeted their marketing efforts at women. One such company is Citroën whose AX supermini has successfully made inroads into this market sector.

The Citroën AX is targeted mainly at younger people and women in particular. The car's unique styling and design features have played a major part in attracting buyers.

The car was obviously designed with some feminine input, with skilful use of storage space in this sporty hatchback providing up to 18 storage areas including unique bottle holders in the doors.

The shift of emphasis away from solely male motorists has meant that manufacturers like Citroën, have taken appropriate steps to meet this new challenge.

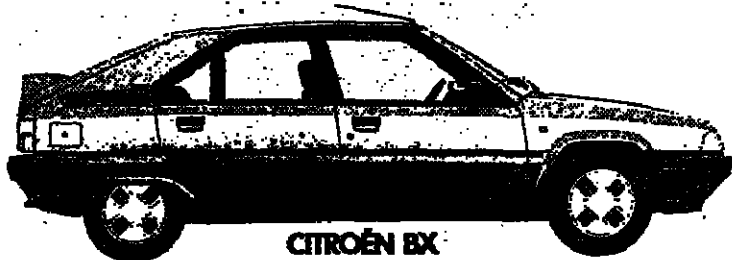
CITROËN SALES



A 33% INCREASE IN SALES EVEN BEATS OUR EXPECTATIONS.

As you can see from the rest of the page, 1987 was another record year for Citroën.

Overall sales were up 33%. (Surpassing even the 31% rise we had in 1986.) It illustrates the



CITROËN BX

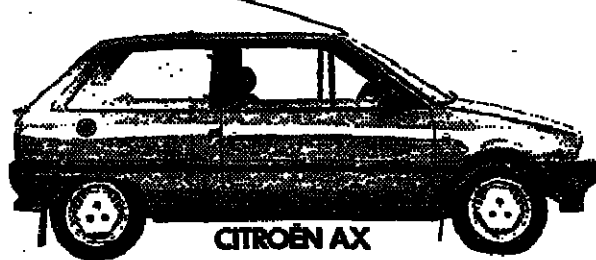
strong and consistent growth that has made us the fastest growing major manufacturer in the U.K. market for the second year running!

Also BX sales rose by 42%, helping to make the BX diesel Britain's best selling diesel.

CITROËN And the new Citroën AX was successfully launched with

over 7000 units sold in six months.

The reasons for this outstanding performance? First and foremost, excellent products which are appealing to an ever increasingly wider market.



CITROËN AX

Allied to an energetic and experienced sales and marketing team.

With further new model introductions due this year, 1988 will be every bit as good.

Who knows, next year we may even have to take a billboard to demonstrate our success!



MANUFACTURER'S SALES FIGURES. FIGURES IN COPY: 1987 v 1986. FOR FURTHER INFORMATION WRITE TO CITROËN UK LTD., MILL STREET, SLOUGH, SL2 5DE.

MANAGEMENT: Marketing and Advertising

IN THE INCREASINGLY tough competition to secure overseas industrial investment and the jobs that go with it, Northern Ireland has been severely handicapped by its image as a place of violence. Internationally, the impression has grown of a province more concerned with conflict than commerce, with terrorism rather than technology — a place of the bomb not business.

Yet in 1986-87, Northern Ireland attracted £237m of industrial investment from abroad, which produced three-quarters of a total 4,187 new jobs created during that period. "We shall be very disappointed if we do not better that this year," says John McAllister, chief executive of the Northern Ireland Industrial Development Board (IDB). Over the past five years, 12,000 jobs have been created and the trend is up. There is, clearly, another side to the Northern Ireland picture. It is one that is now being marketed to some effect.

Seventeen advertising and public relations companies pitched for the IDB's £4m account in 1986. One prominent agency produced a portfolio of advertisements at its presentation, graphically proving that Northern Ireland was a much less murderous place than Detroit or New York. But the IDB had already come to the conclusion that this was no way to dispel fears about the violence, let alone persuade even a US businessman to open a new plant in the province.

Burson-Marsteller got the account by proposing a strategy that tilted the IDB's promotion away from advertising towards public relations programmes more sharply focused on specific industrial targets.

The IDB had been refining its marketing approach along those lines ever since it was first established in 1982. It now believes it has an effective strategy. "Because the product has an image problem, we have become much more canny about selling it."

So any attempt to neutralise the violent headlines has been largely abandoned. The approach now is to accept that every potential investor will have questions to ask about the headlines — but that he might profitably be interested first in some of the facts about Northern Ireland's industrial scene that are usually set in smaller type.



John McAllister: the Northern Ireland Industrial Development Board has encouraged developments such as the Antrim Technology Park (top) and inward investment of companies like Canyon of Japan

'Canniness' softens an image

Philip Rawstone explains why the marketing of Northern Ireland is now more focused

The first job, of course, is to spot the possible investor. The IDB has its scouts in most of the places where you would expect to find them — mainland Britain, strung across the US, in Japan, Hong Kong, Düsseldorf and Amsterdam, and lately in South Korea. Deputy chief executive, John Dowdall, believes that Korea may become as rich a source of industrial investment as Japan has been. "There are some very promising leads," he says. "We are hoping for major investment projects from Korea this year. There are some big companies looking for opportunities abroad."

In the US, the search is concentrated on middle-ranking companies considering their first move into Europe. In Japan, the IDB has so far found it easier to relate to smaller companies in which the decisions are made by one man rather than to get involved in the complex corporate thought processes of the larger organisations. Two small Japanese companies have settled in the province — the second was fitted out last year from greenfield site to operational factory (with guest-house) in six months. Bigger fish are now being trolled.

In each geographic area, the IDB search is further concentrated on three main industrial sectors — information technology, medical technology and food processing.

The IDB has spent a great deal of effort in identifying what its potential customers in these sectors are likely to want and on how Northern Ireland can meet those needs. It is in targeting these sectors that PR programmes have been most effective. For example, IDB commissioned a survey of US software companies moving into Europe. Results of the survey were distributed to, and published in, US newspapers and trade magazines, and followed up with a seminar.

"It put us into direct contact with top rank people in the industry," says Stuart MacDonnell, a former ICL executive who is director of information technology for the IDB. "It gave us a credible reputation in the industry as people who knew something about it. That allowed us to approach potential investors to offer, in effect, a support service for any plans to move into Europe. We offered a one-stop shop where they could find answers to all their questions."

As McAllister and his team

recognise all too clearly, it is no longer enough just to cast a financial package on the waters to land an industrialist on your side of the stream — even if the package is generous enough to halve his initial costs. Too many competitors are making similar offers.

Northern Ireland stresses its strong work ethic and good industrial relations, its infrastructure, and skilled labour; and it has the established companies to prove its points. Du Pont, now undertaking a £50m expansion, had never lost a day's production in 30 years until just the other week. AVX, which makes capacitors, has expanded its research and development in the province because of the shortage of skills at its home base.

Software companies moving into the new technology park at Antrim are recruiting from the province's universities, now turning out 600 graduates a year who are "IT literate". Queen's University, Belfast, has formed an industrial liaison company, QUBIS, which last year joined with ICL to set up a software company in the province.

The critical point of the IDB's marketing strategy is to bring the potential investor to the province to see this other

side of the picture for himself.

It is at this stage that the IDB can demonstrate its highly-developed "after-care" service. In its business of creating jobs, the IDB has, from the start, worked to ensure that its established industries and companies continued to expand. It has poured much of its resources into helping the smaller companies.

"The result," says McAllister, "is that not only are we squeezing every possible job out of the industry we have, but that its success underlines to potential investors the sound commercial reasons for moving here."

The 140 international companies already established in Northern Ireland also provide an effective answer to questions about the effects of terrorism and violence on the industrial scene.

In fact, it has rarely spilled on to the shop floor, rarely intruded into the industrial scene. But reassurance on that score is reinforced by what has become one of the IDB's most persuasive marketing aids — its "supporters' club" of industrialists, bankers, academics, trade unionists, business and professional people who make up the Northern Ireland Partnership.

This voluntary organisation spans all sections of the Northern Ireland community. It is non-political and non-sectarian.

It was formed in 1983 "in the realisation," says its co-ordinator, George Chambers, chief executive of the province's Milk Marketing Board, "that we were all in this together."

The partnership now has 320 members in the province, 150 in mainland Britain and 40 in Canada, all constantly promoting Northern Ireland in one way or another.

Chambers agrees the main challenge is posed by the province's image. But we do not talk about trying to improve Northern Ireland's image. That carries with it an implication that we want to put a gloss on it, to conceal the nasty side, to distort things. What we are trying to do is to present a balanced picture of life here and of the business opportunities available.

Its members also help the IDB by publishing their own "good news" stories; by being constantly on the look-out in their own business dealings for possible new investment for the province; and by providing contacts in international markets.

McDonnell Douglas Information Systems set up in the province after a local government official buying its computers suggested IDB should talk to the company about software for the public sector market.

The IDB compares the selling of Northern Ireland as a place to invest with that of "selling a capital good with a long lead time." Nobody expects quick results or claims that it is going to provide all the answers to Northern Ireland's economic problems.

McAllister puts its efforts in honest perspective. "The companies for which we are responsible provide 70,000 jobs. The present unemployment total is 120,000, about 19 per cent of the labour force. There is no way we can fill that gap. But we can be a catalyst."

Apart from the new industrial investors, he points to the finance houses, property developers and retailers now engaged in major reconstruction schemes in and around Belfast. "More and more people are making a contribution," he says. "If enough people do what they believe is possible, the point must come when we begin to solve the problems."

Putting livery into delivery

Maggie Urry on M and S's furniture sales

THERE CAN BE few more delivery service was essential. "It wasn't just volumes," he adds, "they had specific contracts and service requirements and needed to regularise and improve order communications, tracking and so on." NPC already had a dedicated delivery business for M and S in Fashionflow, which delivers clothes to stores.

Pickfords was given the go-ahead to set up the service, called Masterspeed, last May and it was launched a few weeks before Christmas. Manufacturers deliver their goods to the Masterspeed distribution centre in Nottingham, where Pickfords holds some buffer stock. This enables M and S to keep its high street spaces free of stock for the more profitable business of selling goods.

There are also four depots around the country devoted to the Masterspeed operation and that number will increase as M and S expands its sales. Currently nearly 50 stores sell the range of furniture, which is being widened. Also dedicated to M and S's business is a computer system which organises the delivery routes and an initial fleet of 40 vehicles, all sporting a grey livery. Here M and S wanted an unusually stringent specification, including internal panelling usually used only for chilled or frozen food vehicles to meet cleanliness standards.

A delivery time is agreed with a customer within a four hour window, between 8am and 9pm. The vehicles are all fitted with telephones so that should a delivery schedule be held up by traffic or a problem at an earlier address, anxious customers need not be left in the dark.

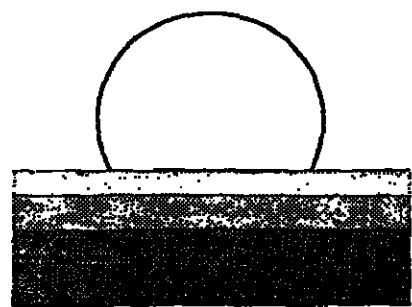
Once the van arrives, the delivery staff, dressed in grey uniforms, don the white gloves before handling the furniture. They also bring their own doormat. Masterspeed's general manager Jim Hurd says: "We are contracted to deliver to the room of choice and to place it by moving other furniture if required."

If M & S can do it, can other retailers afford not to follow?

BUSINESS AS UNUSUAL AT TV-AM

Enjoying an audience comprising one third of the UK population* is unusually good, even for TV-AM. In fact, it's the highest weekly reach we have achieved in our five year history.

Despite the dispute, our viewing figures and our advertising revenue remain as buoyant as our spirits.



TV-am

*6.5 million individuals watched TV-AM in week ending 27th December 1987 source BARB.

CABLE TELEVISION AND SATELLITE BROADCASTING

FT

FINANCIAL TIMES CONFERENCES

London, 17 & 18 February, 1988

The Financial Times sixth conference on Cable Television and Satellite Broadcasting brings together a prestigious panel of speakers to review the future of the new media at a critical turning point in their development. Futurist talk is now giving way to the practical problems of making satellite television a success both for the programmers and those with the vital task of producing the reception equipment on time and at a low enough price to create a mass market.

1988 is also the year in which the British Government will unveil its plans for the future of British broadcasting, including the possibility of new terrestrial channels. How will the legislation affect the marketplace for the new media?

Speakers include:

Rt Hon Douglas Hurd, CBE, MP
Secretary of State for the Home Department

Mr Anthony Simonds-Gooding
British Satellite Broadcasting Ltd

Mr Michael Checkland
British Broadcasting Corporation

Mr Richard Dunn
Thames Television PLC

Dr Pierre Meyrat
Société Européenne des Satellites

Mr Jürgen Dötzt
Sat-1

M Cyrille du Peloux
TF-1

Mr Jan Timmer
Philips International

Mr Jon Davey
Cable Authority

Mr Roger Marshall
East London Telecommunications Ltd

CABLE TELEVISION AND SATELLITE BROADCASTING

Please send me further details of the CABLE TELEVISION & SATELLITE BROADCASTING CONFERENCE

FT A FINANCIAL TIMES CONFERENCE IN ASSOCIATION WITH NEW MEDIA MARKETS

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Classicism through contemporary eyes

della Vittoria in Rome. Axel Kasseböhmer quotes blatantly from the past, painting fragments whose style is inappropriate. "Column II" must have been irresistible to the selectors, complementing, as it does, the architecture of the Academy.

Rebecca Horn's "Black Bath" originates primarily in contrast with a calm, classical appearance. A smooth expanse of indigo wave is encased in a steel frame. Every so often a wave machine at either end sets up ripples which disturb the surface, shattering the pure, smooth ideal of architecture and suggesting natural forces which, if unleashed, could get out of control. A different aspect of primitivism is evoked by Isolda Wavrin's cabalistic drawings on primary-coloured pieces of paper. The signs are reminiscent of North American Indian sacred pictures, stirring savage memories of a language now forgotten.

The exhibition has been organised by the Scottish Arts Council and selected by Douglas Hall, until recently Keeper of the Scottish National Gallery of Modern Art in Edinburgh. Michael Compton, Keeper of Museum Services, Tate Gallery and Martin Kunz, Director of the Kunstmuseum, Lucerne. It continues until February 14.

In the end, one despairs of the silly play. One year later, in 1896, Shaw set out to write a more conventional piece and, of course, broke through barriers instead: *You Never Can Tell* continues at the Haymarket.

Grant Thatcher, David Rintoul and Maureen O'Brien

Miss Leonard began with the graceful, slightly fey *Cantata* from 1969, apparently the only work Biertriviale has allowed to survive from his time with the Pierrot Players (the w-Fires of London, itself now defunct), including a part for piano which the author of the programme-notes believes not to exist. Each instrument follows its own modestly decorative path through a set of alterna-

I was less sure that ...*agm...* was altogether at home there, for a richer, more detailed austeric effect than Smith's Squares, for example — can lend it effective tomb-of-Agammemnon echoes. That monumental 1979 piece sets up nonetheless such potent internal echoes of its own, despite its seemingly restricted band and cast, that an expert can discern the force of its own bound to be grimly impressive almost anywhere. The sense of archaic actions and griefs, dispassionately but sharply rendered with economy and swift variety, remains extraordinary; the play's unique quality is not for the score that Birlewite was soon to produce for the National Theatre's *Orestia*.

Still, there are nice touches in the slightly cramped production, starting with the utterly baroness being washed and dressed by a maid who passively allowing her limbs to be raised and replaced. James Goode's scheming manservant is a plausible deceiver, David Marrick as the chevalier who relieves the infatuated baroness of her foot she plunders from Turcaret, a superbly professional charmer. Alan Lawrence's music and sound design includes what sounds like a chime of suburban door-bells, then the call of an ice-cream van, and finally assumes the role of the *musica di scena*. Has Messiaen explored the musical possibilities of front doors?

Arts guide

based on the Stephen King novel, which opens in Stratford on February 13th before transferring to Broadway in April. The RSC can't lose money on it but needs to make a great deal before it can attempt more

Hôtels Concorde

Amsterdam, Van Gogh Museum. The complete graphic work of Toulouse-Lautrec. Ends Jan 17.

Amsterdam Historical Museum. Contemporary photographs, utensils, menus and registers chart the rise and heyday of Amsterdam's grand hotels from 1860 to 1914. Ends Jan 17.

Leliden, Rijksmuseum voor Oudheden. Manuscripts, books and maps spanning 1,000 years of sci-

New Museum. Japanese swords and fittings. Objects of beauty as well as instruments of death, these swords are elegant in shape, line, texture and design. The exhibition features 60 items from the museum's collection. Afterwards, take a stroll in the densely wooded garden, lovely at all times of the year, and forget you are in the heart of the metropolis. (400 2636). Ends Feb 7.

The second Stratford company will revive the 1986 Mac-

Antony Thornicroft

FINANCIAL TIMES

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Thursday January 14 1988

'Phoney war' in the US

IT HAS become conventional to say that the US puts policy on hold in a presidential election year. This is not entirely fair. In 1964, 1972 and 1984, for example, incumbent presidents, assured of victory, felt able to continue to pursue policies, and not always, as with President Nixon and Indochina, with excessive caution.

Every other race since 1956 has been so. Because of the closeness or the arrival on the scene of distinctive contenders, that at least the appearance of debate on the great issues of the moment was thoroughly joined, in their way, and for better or worse, the winning campaigns of the two most recent Presidents, Carter and Reagan, were pretty fair indications of the nature of their Administrations-to-be.

Even allowing for the fact that it has only just officially begun, there is something unmythical about the current year. It has been apparent since the mid-term elections of 1986 that the Reagan revolution was running into the sand and it has now become completely bogged down. The Congress, with both houses under Democratic control, has patchily sought to compensate, often ineffectively. The political system is enervated at a time when the US policy plate is very full.

Nascent campaign

Unfortunately, the nascent campaign, in both parties, offers as yet no compensation. It does not seem to have commanded attention and respect either at home or with keen external observers of American affairs. Evidence of this can be found in the unusual absence of opinion and conviction not only on the identity of the next President but even on that of the two principal candidates; and this less than 10 months before the country votes.

Several formal explanations exist. It is still early in the process, there are a great number of candidates and there are others who may be keeping their powder dry. It is also undoubtedly true that the country is in one of its more directionless moods. But it is also true that no candidate has yet "caught fire", as, for example, Mr Carter had already begun to by this stage

of 1976. Moreover, candidate selection may not wait on the party conventions in the summer but, because of the front-loading of the primaries this year, quite possibly be only a scant two months away. After the "super Tuesday" of primaries on March 8, the Republicans will have selected over half their convention delegates and the Democrats over one third. Somebody will have a big lead and momentum, or both and neither.

Sad commentary

It is not quite clear what the US public is looking for this year, beyond the conventional desire again to be uplifted by the articulation of a vision. Perhaps, after Mr Reagan, substance rather than style will be in vogue; perhaps, after Carter and Reagan, it is no longer sound politics to run against Washington; but it is also likely that the medium of television, will still call the tune.

This ought to be a Democratic year. But it is a rather sad commentary, though on whom or what may be endlessly debated, that Mr Gary Hart, the Edward Kennedy of the 1980s, should be able to move back into a notional lead so soon after withdrawing in disgrace. Senator Paul Simon's apparent appeal, as the standard bearer of the old left, is, at least, more comprehensible. If not necessarily in electoral terms.

The curiosity of the Republican contest, apparently between Vice President Bush and Senator Robert Dole, is the defensiveness of both men. Both need to escape the Reagan shadow, but the Vice President, in particular, seems not to know how to. Mr Dole might consider running on his record, as a knowledgeable Washington practitioner, rather than simply seeking to discredit Mr Bush. Negative campaigns, as he should have learned as vice presidential candidate in 1976, are not assured of success.

The safest observation at present is that the US is still experiencing a political "phoney war". Even so, in comparison with times past, it is painfully obvious that the thrill of the chase has not begun, and that is a pity, because time is short.

The Alliance in disarray

IT WOULD be premature to write off the attempt to create a new Social and Liberal Democratic party in Britain as an outright failure, but the process is becoming an untidy one. The contents of the policy document, produced in London yesterday, are perhaps of less immediate significance than the furor that accompanied its publication. At least one leading Social Democrat and a fistful of Liberals resigned from the negotiations in protest over what could be construed as matters of principle but have every appearance of being matters of pique. As Mr Tony Greaves put it, speaking for splinter factions more eloquently than he knew, "the Liberals have again given in. I cannot stomach it." He is speaking of the name of the new party.

Foundation document

The Liberal leader, Mr David Steel, and the SDP leader, Mr Robert Maclennan, tried to do rather better than that. Their aim was to produce a foundation document that contains a strong commitment to Britain's defence and a viable set of fiscal and social security proposals. At first reading yesterday's effort is not out of tune with most social democratic parties in Western Europe, although in the British context it does have the look of a package designed to show that the Right-leaning Dr David Owen, the former SDP leader who has stood aside from the whole process, really had nothing to worry about. It is thus committed to the Trident nuclear deterrent and speaks, out-Thatchering Thatcher, of targeting child benefit.

It is courageous to allude to extending VAT to children's clothing, food and newspapers, and to propose the phasing out of mortgage interest tax relief. Other policies, considered unwise by those who oppose them, are of long-standing in Liberal and

Social Democratic Party circles: these include proportional representation and a federal structure for British government.

Too detailed

The document is, however, flawed on two rather more fundamental grounds. It is far too detailed for a statement that purports to be the basis of a new political party. A more general exposition of the fundamental tenets of "social and liberal democratic" thought would have been better, even if it had laid Messrs Maclennan and Steel open to the charge that they were dodging certain immediate policy issues. The second objection, which arises from the first, is that it contains too many specific vote-losers: the complaint by Mr Des Wilson that it is "politically inept" has considerable force.

Thus yesterday's comic-opera scenes, in which Liberal and Social Democratic MPs publicly displayed emotions of shock and outrage at the Steel-Maclennan statement might have been expected by the two leaders. They were certainly made aware by their own followers in the House of Commons that the document as it stands is not on the Macclennan strategy seems to be to stick by the document; Mr Steel's party probably will not let him do that. It is thus now an open question whether there can be a merger at all.

None of this reduces the need for the construction of a serious opposition party in Britain. The Labour Party has so far failed to take advantage of the difficulties in which the bits and pieces of the former Alliance find themselves; it is, anyhow, still preoccupied with its own internal feuds. As things now stand, the Government can reasonably look forward to a fourth term, with the only serious opposition coming from within its own ranks.

Nick Bunker looks at BAT's attempted takeover of Farmers Group

OUTSIDERS HAVE bought their way, before now, into America's huge - and notoriously cyclical - property casualty insurance industry. Most famously, in the late 1960s, American Express bought Fireman's Fund and Mr Harold Gensen's ITT acquired the Hartford Fire Insurance Company. But yesterday's \$4.2bn bid by BAT Industries, the world's biggest private-sector cigarette company, for Farmers Group is remarkable in two ways.

First, Farmers Group - the seventh biggest in premium income of America's 3,500 non-life insurers - is a rare beast, of a species scarcely known outside the US. It is the smallest of a trio of huge companies which between them have grown nearly to dominate America's \$68bn private motor insurance market. The other two, State Farm and Allstate, are off-limits to would-be acquirers. State Farm is a policy holder-owned mutual, and Allstate has been since 1930 a jewel in the crown of Sears Roebuck, the retail giant.

These companies, selling through huge forces of their own salesmen, have been able, through lower costs, to undercut the dinosaurs of US insurance, the "agency" companies which sell through America's 66,000 independent insurance agents. Bidding for Farmers Group means bidding for a company that is out of the ordinary.

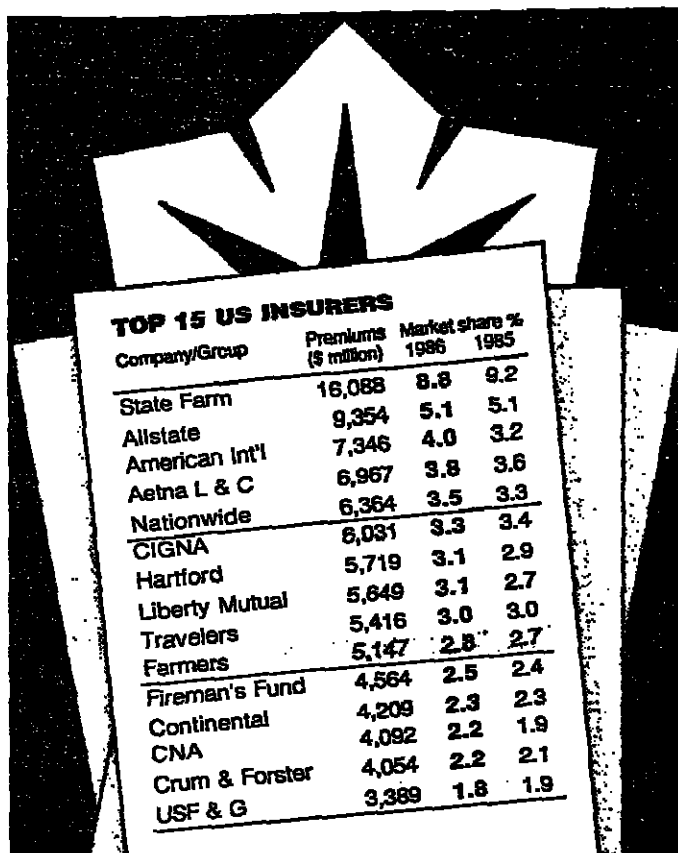
Second, the bid is by far the most ambitious expression yet of BAT's long-held strategy to make financial services its "fourth leg". The other three are cigarettes, paper (including Wiggins Teape in the UK and Appleton in the US) and retailing (the Saks Fifth Avenue and Marshall Field chains in the US, and the rapidly-expanding Argos group in the UK).

The arguments for a fourth leg expounded by Mr Patrick Sheehy, BAT's chairman since 1982, are not new. They spring partly from BAT's belief, dating back to the late 1970s, that its powerful cash source - tobacco - could expect to grow only slowly over the next 20 years. Soon after taking over the chair, Mr Sheehy formed a strategy committee which considered - and discarded - the idea of buying a UK clearing bank or a US regional bank, before settling upon insurance as the base for a fourth leg.

That leg was to be made up of what Mr Sheehy likes to call "close-to-the customer" retail financial services in the developed world, at a time when rising incomes, increased savings and partial privatisation of many social security systems promised fast growth in such services, and in life insurance premiums particularly.

The first step was BAT's abrupt entry in November 1983 to the battle in which Allianz, the German insurer, was attempting to buy Eagle Star, the UK composite insurance company. BAT clinched victory by paying \$988m for the British insurer.

But nearly four-and-a-half years after BAT first emerged as Eagle Star's white knight, a big question still hangs over BAT's insurance ambitions - a question given added force



Company/Group	Premiums (\$ million)	Market share % 1986	Market share % 1985
State Farm	16,088	8.8	9.2
Allstate	9,354	5.1	5.1
American Intl	7,346	4.0	3.2
Aetna L & C	6,967	3.8	3.6
Nationwide	6,364	3.5	3.3
CIGNA	6,031	3.3	3.4
Hartford	5,719	3.1	2.9
Liberty Mutual	5,649	3.1	2.7
Travelers	5,416	3.0	3.0
Farmers	5,147	2.8	2.7
Fireman's Fund	4,564	2.5	2.4
Continental	4,209	2.3	2.3
CNA	4,092	2.2	1.9
Cum & Forster	4,054	2.2	2.1
USF & G	3,389	1.8	1.9

Bidding for the fourth leg

by yesterday's attempt to add so vastly to their scale.

Just how much can a huge branded consumer product business like BAT add in managerial and marketing edge to a financial services business like insurance? After all, some of the group's previous diversifications, like its foray into cosmetics, where it bought L'Oréal and Yardley in the 1960s, proved to be troubled episodes. BAT executives now refer to as part of their "learning curve".

In BAT's favour, it can be argued, is that the non-life insurance sector both in the US and the UK is a habitually conservative business. The marketing abilities of many big insurers have long lagged behind their size and social importance as carriers of risk. BAT's managers argue that a branded consumer products group can bring to bear on financial services the marketing edge that sells cigarettes or Saks Fifth Avenue shirts. But the case has not yet been proven.

In December 1984, for instance, BAT paid \$664m for Allied Dunbar, formerly known as Hambro Life, the second of two British unit-linked life insurance companies to be created by Sir Mark Weinberg.

An expert in the design of

tax-efficient savings products

and the management of a direct sales force, he had

previously been in charge of

marketing from a cigarette

company.

Eagle Star is quite another

matter - bigger than Allied

Dunbar, and much more

unwieldy. It was a business

where BAT had potentially

much more to add, but where

progress is still likely to be

relatively slow.

There is no doubt of the

scale of BAT's ambitions for

Eagle Star: they are grandiose.

Mr Michael Butt, Eagle

Star's new chairman and

chief executive, has targeted

the arguably under-insured

territories of southern Europe

and the Pacific Basin as

areas for expansion. "I am

totally committed European,"

says Mr Butt. "I would like to

see a European insurer the

equal of the biggest American

and Japanese companies, and

I would hope Eagle Star could

be the one."

But Eagle Star was not, on

the face of it, an ideal vehicle

for BAT's plans for world-

wide empire-building in retail

financial services.

The legacy of the Mountain

family, which ran Eagle Star

until BAT took over, was a

company which even now

takes about 75 per cent of its

premiums from the UK. It

remains the least international of Britain's big composites. Even in the UK, its strongest foothold in the non-life market is in employers' liability insurance, a class of business a long way removed from retail financial services.

Aside from injecting new management - Mr Butt was previously with Sedgwick Group, the insurance broker - BAT has made one controversial move at Eagle Star. It made an insurance accounting change to allow Eagle Star to bring forward into its profit-and-loss account a portion of the unrealised capital appreciation all insurers carry in their non-life fundings.

This has greatly helped Eagle Star's figures. But it still arouses suspicion among other insurance companies which see it as possibly imprudent, and as a way of reporting unduly flattering results. In the first half of 1987, Eagle Star contributed \$10m in operating profits to BAT - but that included \$109m mostly attributable to the unrealised capital gains.

Changes to the underlying business will take longer to show results: composites are complex, slow-moving creatures. At the moment, 45 per cent of Eagle Star's business is in life insurance and 55 per cent in non-life products such as motor, household or commercial liability insurance. Last year, Mr Butt said he wanted to switch these figures round.

In 1988, for instance, Eagle Star made a splashy, innovative launch in the UK of its "Rainbow" range of unit trusts, colour-coded to indicate the degree of investment risk.

In UK life insurance, none the less, it is fighting for market share in an intensely competitive business faced with an imminent shake-up in its marketing methods resulting from the 1986 Financial Services Act.

In its bid for Farmers Group, BAT is taking a number of comparable risks. The American company could take just as long as Eagle Star to establish a foothold in the US market. BAT is looking for a way to turn Farmers Group's 14,000 salesmen into conduits for a rapid build-up in life insurance, which in 1986 contributed only \$66m of the American company's \$213m post-tax profits. That effort could prove harder than expected. And - perhaps most important - BAT is betting that the US "personal line" of insurance business is relatively immune to the savage cycle in the commercial property/casualty business.

That may be an optimistic view. Though Farmers Group has done well in auto insurance, the sector is by no means exempt from the troubles that dog the property-casualty insurance business as a whole. In 1987, for instance, the total US auto insurance sector made an underwriting loss (premiums minus claims) of \$5bn, making it by far the biggest contributor to the overall property-casualty underwriting loss of \$9.8bn.

The last word, for now, can go to Mr Warren Buffett, the US investment guru who specialises in insurance. "It's a treacherous business, and a wary attitude is essential," he says. If BAT's bid succeeds, it may need that wary attitude.



Sixty-Eight: the Year of the Barricades

By David Caute
Hamish Hamilton; £14.95

1968 WAS an extraordinary year. It began with the Tet offensive in Vietnam and went on to see the opening of the Paris peace talks, the murders of Martin Luther King and Bobby Kennedy, the Chicago Convention and the election of President Nixon. There was the Prague Spring, followed by the Soviet invasion. There were the "May events" in France. Universities were in turmoil in Britain, and indeed almost everywhere.

I have on my shelves a very fat book called "1968, an American Melodrama", compiled more or less instantly by a group of Sunday Times writers. There were several instant books on the Paris events, too, and some on Prague. But as far as I know no one at the time attempted to encompass all those phenomena in one book.

Nor do I remember any very intense commemoration of them when the tenth anniversary came round in 1978. Perhaps, at that moment, 1968 was too intimately associated with memories, attitudes and ideas that the world was trying to get away from.

Now, it seems, the time has come. Those of us who were young and excitable in 1968 have reached middle age. Some of the protagonists have made a good thing out of denouncing their youthful follies. But many of the rank-and-file, and of the mere bystanders, have reached the point of nostalgia. BBC Radio Four is about to treat us to a retrospective series. There has already been at least one TV programme; it will be surprising if we do not get more before the year is out. Meanwhile, here is David Caute's book.

It is even possible that some of the new generation may be keen to know what it was that their parents got excited about. Some of them may be aware that the world they have grown up in, or at least some aspects of it, bears the

marks of 1968. Amy Carter, born in that year, is now at Brown University. Caute tells us, reading "Feminist theory, plant biology and American literature".

The book is big: not quite on Sunday Times scale but impressively comprehensive, bursting with names of heroes, villains and gurus, many of them now forgotten. It jumps about, from Vietnam to America to Europe and back again - not following a strict chronology but not reconciling itself to geographical arrangement either.

It does not quite achieve the effect, perhaps intended, of a single unfolding narrative. In fact, it is more like a scrapbook - and one cannot help wishing that author and publisher had decided to make it one.

There is, after all, a wealth of visual material available: not only news photos but revolutionary posters, stills from films etc. Caute discusses much of this, but reproduces none of it. More pictures, fewer words, could have made for a more enjoyable read.

But Caute is aiming at something more serious than that. He is not seeking simply to cater for nostalgia and idle curiosity by recapping what was a quaint period flavour. For him, as readers of some of his earlier works will know, the upheavals of the late 1960s have a very special significance.

He was already known as a novelist, critic and university teacher. He was old enough to belong to what he calls the Old Left, therefore to feel himself in some degree targeted by the New Left - but also young and radical enough to be inspired by the New Left and to sympathise with its frustration, to admire its determination to take on "the system" not just in a carefully circumscribed area of life labelled politics, but across the board.

So there is a theme running through the book, albeit sometimes submerged - Caute is too honest to try to drill all his vast array of facts into marching in one direction. The theme is an endless dialogue between Old Left and New Left inside Caute's head. The New Left calls for the end of conformity and complacency of the Old. The Old wrings its hands, more in sorrow than in anger, at the excesses and indiscipline of the New, its uncritical idolising of Third World dictators, its propensity to deviate into mere physical self-indulgence, its readiness to be exploited by the very commercialism it condemns, and also a blinding revelation of hindsight - its shameless male chauvinism disguised as liberation.

Both lefts have failed. Caute is (once again) much too honest to pretend otherwise. But unlike some he takes no pleasure in that fact. Whatever the idiocies and excesses of 1968, they cannot justify in his eyes "the triumph of the profit motive and the idolisation of market forces in the era of Reagan and Thatcher".

Edward Mortimer

BAT's Foreign Secretary

■ Brian Garraway, senior finance director at BAT Industries, has the sort of well-travelled background that a Permanent Under-Secretary at the Foreign Office would be proud of. He has lived or been practically everywhere. Hence his appointment as BAT's director, in BAT's diversification and acquisitions programme.

He was in Saigon "between the wars" - not, he hastens to add, between the first and second world wars, but between the French and the American. Rumours that he was active in China before 1939 are quite untrue: he is only 56.

For the rest, however, he has seen it all. He was in Cambodia when it was still peaceful and relatively open. He was in Angola when it was still stable, or at least not too bad, so under the Portuguese, and in Zimbabwe when it used to be called Southern Rhodesia.

There were also long spells in Latin America: Chile - "a delightful place" before the troubled regimes of Allende and Pinochet, Argentina in one of its earlier periods of civilian rule and Brazil when it seemed generally to be undergoing an economic miracle and BAT was beginning its diversification.

For much of the time he was simply described as a travelling auditor and he did indeed do the management audits. But he seems to have been observing the state of the world as well and looking for future investment projects.

The country that he has tended to visit rather than inhabit is the United States. No-one would expect a man who has just been party to a \$4.2bn offer for an American company - Farmers Group Inc of Los Angeles - to sound less than bullish about the place and Garraway insists that he has no long term worries about the US economy.

More impressive, perhaps, is his knowledge of US demographics. Apart from California, Farmers has most of its

OBSERVER

insurance business in Arizona, Colorado, Oklahoma and Washington State, all of them rather fast-growing areas.

When reminded that the fastest growing state of all is Florida, he adds: "Ah, but Farmers has a toehold there and we shall be developing it."

The next big acquisitions in financial services may be in France or West Germany, but not yet. Farmers is a lot to take on and is not in the bag.

Trendier trends

■ Tom Griffin, the editor of Social Trends, the Central Statistical Office book that tells us how we are all behaving, is determined to put his personal stamp on the publication. So much so, in fact, that he has included a picture of himself and his family on the front cover of the latest edition published today. The idea is to illustrate the changes in family life using photographs of different eras. With perhaps a little unintentional vanity he said: "I have always been interested in trying to make things pretty." Jenny Church the Associate Editor has gone one better with a picture of her husband on the cover and one of herself with a party of Girl Guides inside.

Duncan Burn

■ David Henderson, now head of economics and statistics at the OECD in Paris, once drew attention to the "unimportance of being right" as one of the besetting sins of the economics profession.

He used as an illustration the singular lack of respect accorded to the views of Duncan Burn (who has just died at the age of 85) on nuclear power. If the British Govern-



"Help me doctor - am I a Liberal, SDP, Social and Liberal Democrat or a David Owen supporter?"

ment had taken Burn's advice on reactor choice, it would have saved a great deal of money. But Burn, always impatient of criticism, was never a fashionable economist. He had a strong belief in pro-market approaches at a time when many of his colleagues were swept up in more dirigiste methods.

Burn's enormous strengths as an industrial journalist (on The Times) and as an economist were his deep interest in history - he wrote the definitive history of the steel industry - and his willingness to immerse himself in technical matters. He understood what the engineers were talking about. Regrettably, despite the authority he was rarely able to win over the politicians.

Thatcher's trail

■ When Margaret Thatcher went to the state museum of the arts in Tbilisi, Georgia with Mikhail Gorbachev last year, she wrote a glowing - and fully deserved - tribute in the visitors' book.

The next entry, I noticed the other day, came from a group of if not quite 364 economists, at least a rather large party from the London School of Economics. It reads: "It is entirely appropriate that we should dog Margaret Thatcher wherever she goes. However, for once we agree with her. It is brilliant."

Cheap vintage

■ While the National Motor Museum in Beaulieu is going cap in hand for donations to raise the \$300,000 it needs to buy a historic racing car, the 1903 Gordon Bennett Napier, the director of the British Science Museum Dr Neil Cossons is reflecting ruefully that his museum was offered the car as a gift in 1946.

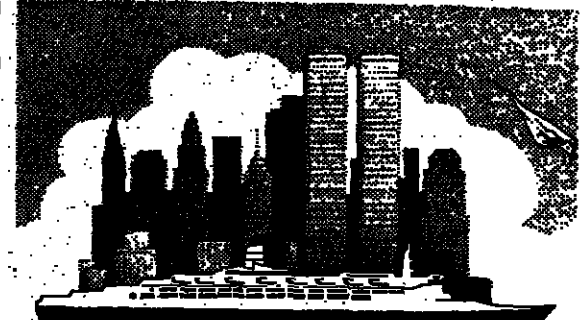
The Napier, said to be the oldest British racing car, has spent much of its life in America but the last private owner, Californian collector General William Lyon wanted it to return to Britain. His generosity has not extended to giving it free, but the motor museum still believes the acquisition is worthwhile. "Its historical importance is undisputed and we never thought we would be given the opportunity to get it," said Steve Dagnall, administrator of the National Motor Museum Trust.

The Science Museum is unable to explain why or how it made the uncharacteristic refusal. According to one historian, the car was turned down due to lack of space and because they already possessed a representative collection of early motor vehicles. Peter Mann, curator of the road transport collection said: "It sounds very like a Science Museum reply of the time. It's the sort of thing we would never let out of the country, today."

Tunnel vision

■ Heard in a Folkestone Public House: "Channel tunnel? If you ask me, it'll never get off the ground."

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Economic Viewpoint

What's left for tax reform

By Samuel Brittan

But in this world nothing can be said to be certain, except death and taxes. Benjamin Franklin, 1789

A BRITISH Chancellor does not have to be a conjurer, a miracle worker, an inflationist, or a supply sizer in the American sense, to cut tax rates. There is a straightforward reason why he can do this.

Much of the British tax system has been effectively indexed against inflation since the late 1970s. The tax system is still not indexed, however, against the normal non-inflationary rise in real incomes which takes place in a growing economy. If a taxpayer's income rises by say 5 per cent after allowing for inflation, he pays tax on a higher proportion of his income than before, because his threshold has not been adjusted. Nor have the starting points of the higher rates.

The phenomenon is known in the US as "fiscal drag" or "bracket creep". Thus if the Chancellor does nothing but index for inflation, the tax burden will continue to rise as a proportion of the national income, even if tax rates stay the same.

In explaining why tax rate reductions can be made this year, too much attention has been focused on the Government's objective of trying to keep the growth of public spending below the growth of the national income. At least as important are fiscal drag and the golden goose characteristics of Corporation Tax, when profits have been growing exceptionally fast and investment allowances have been phased out. Last year's Budget Red Book contained tentative plans for tax cuts of £3bn for 1988-89 and £2bn for each of the two subsequent financial years.

Mr Lawson could, however, cut tax rates by much more than £5bn without breaching his borrowing requirement ceiling of 1 per cent of gross domestic product (GDP) or £5bn. Such a course would be unwise because the Chancellor would be remitting the windfall revenues of a boom period. He is, therefore, more likely to reduce borrowing so

that he comes within spitting distance of a balanced budget (balanced with the aid of £5bn of privatisation receipts and a deficit of only 1 per cent of GDP without taking them into account).

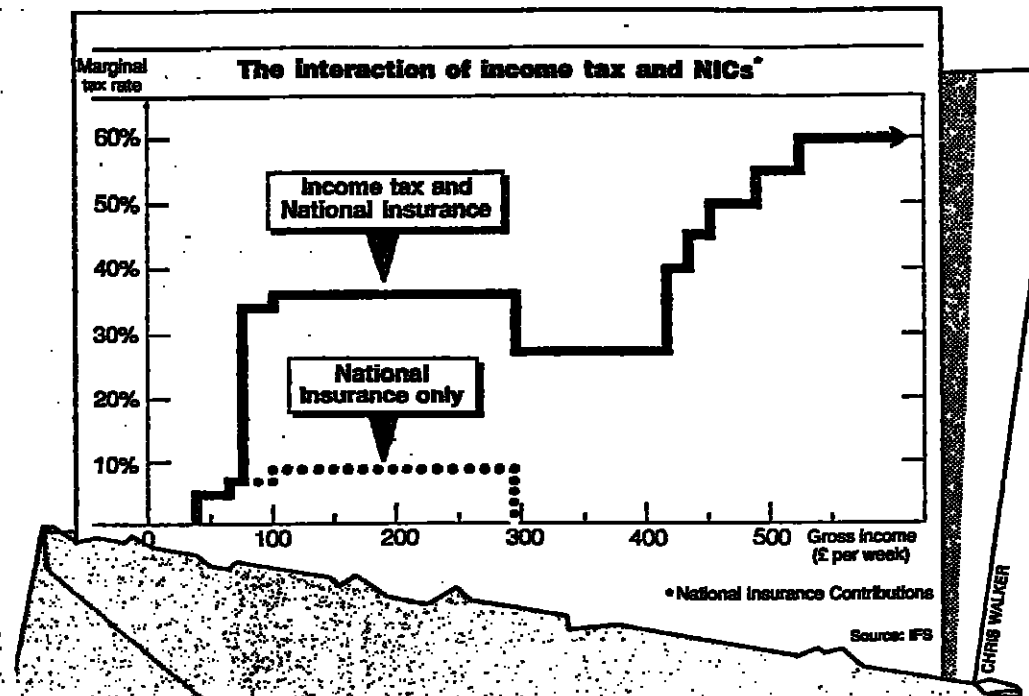
Some £5bn of so-called tax relief would thus represent a truly neutral budget even in cyclically adjusted terms. A policy of no tax reliefs at all or smaller reliefs would represent a deliberate tightening of the fiscal stance or, in more popular language, a tough Budget. I do not think even the Governor of the Bank of England is calling for that - at least while the option of higher interest rates is there to counter any threats on the inflation or sterling front.

Some people see in the prospect of large so-called tax cuts an exciting opportunity for tax reform. Moreover, the subject is often discussed in a curiously apologetic way. The tax system is but one way in which special interest groups distort market forces and milk the general citizen. Tax reform is best envisaged as part of a more general attack - of which there is precious little sign - on interest group pressures.

The Thatcher Conservative Government does not have the radical commitment to a genuine social market economy shown by the New Zealand and Labour Governments, whose Finance Minister, Roger Douglas, has a free hand without a Prime Minister breathing down his neck.

Most of the main anomalies and distortions in the UK tax system are the subject of a prime ministerial pledge to retain. Examples are mortgage interest relief and the exemption of food, fuel and children's clothing from VAT. There is no sign of Government interest in the taxation of the imputed income from home ownership, of the taxation of capital gains from house sales, or in another sphere of farm property. Rather the opposite.

Nor is there any point in expecting the integration of tax and social security. There was no Department of Health and Social Security minister at the strategy meeting at Chevening last weekend. Nor



has there been one in previous years. Within the narrow limits that are left, the areas where one might hope for change are:

- the shape of the tax progression;
- higher rate taxes;
- taxation of husband and wife; and
- the treatment of investment income.

The chart shows the peculiar progression resulting from the interaction of income tax and employee National Insurance contributions (NICs). The marginal tax rate rises quickly to an effective 38 per cent rate (27 per cent basic rate plus 11 per cent NIC). It then stays constant for a long stretch. After that it falls to 27 per cent at gross earnings of £295 per week, where the ceiling for NICs is reached. It then starts to rise again where the higher rates begin to bite, first at 40 per cent and climbing eventually to 60 per cent.

The best way to eliminate this dip would be simply to abolish the NIC ceiling. If the basic income tax rate were 25 per cent, the middle-income taxpayer would be paying an effective rate of 34 per cent. As Professor Mervyn King

suggests, only one higher rate tax of 40 per cent would then be needed. Together with NICs, this would give an effective top marginal rate of 49 per cent. (Prospects for Tax Reform in 1988, London School of Economics Discussion Paper 0010.)

Contrary to much Reaganite propaganda, the US effective top rate is not very different. If state and local income taxes and social security are included, the top rate is, for instance, California is 45 per cent and starts at a lower real income level than in Britain.

The King package represents the outer limits of politically likely reform. It would at once produce headlines about a top income tax of 40 per cent. But there are substantive advantages too. For mortgage interest relief can only be claimed against income tax and not against NICs. Thus maximum deductions for mortgage interest relief would be down - from 60 per cent to 40 per cent. While not as good as eliminating interest relief completely against the higher rates, it is at least a step forward.

The most controversial aspect of the King package is that dividends and interest should be taxed at source at a

flat rate of 25 per cent; which would be consolidated with the common rate already applying to interest on building society and bank deposits.

King has shown that these relatively simple proposals would produce some of the advantages of an expenditure tax, without the complications of introducing one. In particular the distortions between different ways of financing investment would be slashed.

To eliminate the fiscal advantages enjoyed by pension funds over other sources of investment would however require the taxation of pension fund investment income at the common 25 per cent rate. King suggests that this should be phased in over a 10-year period, something that the Chancellor would not do without a prior Green Paper.

It would be very curious if the Chancellor and his advisers rejected the 25 per cent common rate for investment income out of a futile desire to be on the left of the non-ideological Mervyn King. If they have a guilty conscience about an inexpensive so-called hand-out to investors, they should balance it with a targeted increase in

social security benefits. More realistically, the best way to tax wealth and property income is via effective inheritance or wealth taxes: a task for a different government.

A further advantage of unifying the taxation of investment at the basic tax rate is that it would remove the last remaining obstacles to the separate taxation of husband and wife.

The married person's allowance, worth about 50 per cent more than the single person's, is a curious anomaly which bears little relation to ability to pay.

The simplest way out - and the one advocated by King - would be to abolish the married allowance altogether so we would be left with individual non-transferable tax allowances. This reform would save the Government nearly £5bn per annum, which could be used to raise the tax threshold by enough to make an impact on the poverty and unemployment traps.

The alternative put forward by the Chancellor in 1986 was transferable allowances, the whole of which could be transferred from a non-earner to his or her spouse. (Under existing rules, it is possible for a non-earning husband to transfer his unused allowance to his wife.) Even the Institute for Fiscal Studies (Tax Reform: Options for the Third Term) concedes that a transferable allowance would help alleviate the poverty trap, which is especially great among single-earner couples with children. But, apart from emotive cries about work disincentives to married women, incentives to married women would cost £4.5bn if there were to be no losers as the Government desires.

The most likely compromise is the relatively cheap but unexciting partially transferable allowance (PTA). The new allowance would be midway between the existing married and single person's allowances. Only the difference between the new allowance and the old single person's would be transferable.

On its own, the PTA would be a mouse. The Chancellor would be best advised to adopt the whole King package and be hung for something rather larger.

Lombard

No chance of a backlash

By John Lloyd

HOMOSEXUALITY was discussed by the House of Lords and on the airwaves of the nation this week. Among much that was instructive in the former came this exchange between two Labour peers.

Lord Peston: Why is there this emphasis on homosexuality? Why are some people so obsessed with it? What is the evidence that homosexuality is threatening to others or to society as a whole? I have not heard a word on that.

The Earl of Longford: My Lords, may I interrupt and ask the noble Lord whether he will not agree that homosexuality is a distinct form of homosexual feeling is forbidden both by Christian and Jewish teaching?

Lord Peston: I do, my Lords; but I have not the faintest idea why that is relevant to this debate.

A few hours later, on Tuesday morning, the BBC Radio 4 phone-in was devoted to the issue. The callers who were critical of homosexuality, with only one exception, used the authority of the scriptures as the basis of their critique: if man lying with man was bad enough for St Paul, it's bad enough for me.

The matter has been emphasised by the tabling last month by Conservative MP David Wilshire, of a supplementary clause (Clause 27) to the Local Government Act 1986 which says that "a local authority shall not (a) promote homosexuality or publish material for the promotion of homosexuality; (b) promote the teaching in any maintained school of the acceptability of homosexuality as a pretended family relationship by the publication of such material or otherwise; (c) give financial or other assistance to any person for either of the purposes referred to in paragraphs (a) and (b) above."

Leave aside for the moment whether the clause is "right" or "wrong." A parallel question is this: will it usher in, as many in the homosexual community and civil libertarians have said with passion in the past few weeks, a backlash - a backlash which is already moving, and which will find

more dry tinder in Mr Wilshire's measure?

The answer is almost certainly no: and the Lords and phone-in exchanges point the major reason why it is no. There is no central, generally recognised authority on which to base such a backlash; and the only available authority - religion - is now such a minority pursuit that it cannot function as a rallying call to other than relatively small groups of fundamentalists. In matters of private, certainly sexual, behaviour, we are all relativists now: and the majority has an entrenched interest in remaining that way, as much as minorities.

In a talk earlier this week to members of the Constitutional Reform Society, Dr Ralf Dahrendorf, one of the few synoptic minds now at large, offered fears that societies were now as prepared to exclude "laterally" groups the majority did not like as to exclude "vertically" those who were poor and/or unemployed, who had not shared in the general rise in living standards. It is a worthy fear to have, in the sense that the liberal society has to be vigilant for its liberties: but proof is still awaited that those groups which are defined by others, or define themselves, as outsiders actually are now more at risk than, say, 10 or 20 years ago. Looking at the publications of the gay community, with their lists of venues and minor industries, it is hard to imagine that it is not just one more sub-culture in a society very largely composed of sub-cultures: that if they are outsiders, it is because almost every group, and many individuals, now prefer that designation.

Mr Wilshire's clause is to be sure an illiberal one, using the undoubted efforts by the elected members of one or perhaps two education authorities to promote homosexuality (nipped in the bud by parents, teachers and/or bureaucrats) to put on the statute book a measure which could be the legal pivot for bigots. But we are now too diverse, too secular and too individualistic for an illiberalism to become a backlash.

Damage done to UK farming

From Mr R.H.B. Mallin.

Sir, So far little thought appears to have been given, in the wake of the Copenhagen Summit, to the damage being inflicted on the farming industry by the continuing uncertainty, coupled in the UK, to the penalty of a "green currency" exchange rate, which remains out of balance because of political expediency.

Unfortunately, any semblance of commonality within the CAP appears now to be completely forgotten. Our exclusion from the European Monetary System magnifies the problems in the UK by allowing our "green pound" to exist at a level overvalued by as much as 20 per cent.

The prices received by farmers in Europe now show a very wide variation - as demonstrated, for example, in the prices published in "Green Europe" for the week ending October 31 1987.

Concern about these disparities led to a recent searching comparison between German farm profitability and our own. A budget for the 1988 harvest on a 1,000 acre farm in East Anglia was scrutinised by members of the agricultural economic faculty at a leading German university to see what differences in profit would stem from applying German costs and returns.

Product sales prices in Germany were shown to be 24.9 per cent higher than in the UK, whereas most production costs, with the exception of labour, were roughly similar. The most startling difference lay in the advantage gained by the Germans through different VAT treatment. English farmers are zero rated and get VAT refunded. The German farmer pays 14 per cent on inputs subject to VAT, but charges and retains 8 per cent on his product sales. In theory the end result should be more or less the same.

Letters to the Editor

Two years ago an attempt to bring the "green currencies" more into line with each other led to a revaluation of the "green DM." At that time the German farmer was compensated against the consequent fall in income by being given a further 5 per cent retained VAT.

The study showed that if this particular farm were to be operated with the benefit of German costs and returns the net profit would have been more than double.

Most thinking farmers in the UK would agree that reform of the CAP is necessary, and that the long term health of the industry demands curbs on surplus production. Most of the measures proposed do quite rightly involve reducing the level of price to produce a disincentive.

It is ironic that the British farming industry, better structured and more efficient than its counterparts in Europe, should now be receiving the harshest treatment of all. It is an extraordinary reward for greater efficiency gained through many years of development, investment and reorganisation.

There are now many signals giving warning of long-lasting damage being done to the UK farming industry.

R.H.B. Mallin, Volcani Group, The Veldt House, Metch Morris, Leedbury, Herefordshire

Land could be left fallow in rotation

From Mr Kenneth Bryan.

Sir, The EC set-aside scheme for arable land could well be a step in the right direction, but we must not accept the French

plan that this land be used to produce grass and fodder crops, rather than be left fallow.

This would probably lead to the creation of mutton and beef mountains, but an even worse likely result would be that we should lose an opportunity to reduce the amount of nitrogen and pesticides being used.

Farmers have been under great pressure to put larger and larger quantities of chemicals on to the land. Most would join the rest of us in welcoming less dangerous (organic) farming methods, if it did not cost them money. I hope that appropriate quantities of land can be left fallow in rotation, thus taking a step back from the continued pollution of our rivers and producing more wholesome, better-tasting food.

Kenneth Bryan, Hemp Bottom, Llangynidr, Neigrauw, Tring, Hertfordshire

These waters are not safe to fish in

From The Earl of Winchilsea and Nottingham.

Sir, Your paper and others have recently carried reports of Spanish anger at the breakdown of the talks aimed at securing a new fishing agreement between the EC and Morocco. In general the breakdown has been attributed to the handling of the issue by EC officials and by the Portuguese, who hold specific responsibility for the negotiations.

Nothing could be further from the truth.

Mr Emmott Gallagher, the EC official responsible for the negotiations, was faced with a Moroccan demand for a trebling in the annual payment to

Morocco. In addition - and far more seriously - he was faced with a Moroccan attempt to use the fishing agreement to legitimise its claim to the waters of the Saharwan Arab Democratic Republic (SADR), invaded and occupied by Morocco in 1975.

Had the EC signed the agreement as presented by Morocco, not only was Morocco preparing to announce that this legitimised its claim, but it also intended to mislead EC fishermen into believing that the waters off the SADR were safe to fish in. They are not. They are a war zone.

I am not privy to the advice given by Mr Gallagher to the Commission, but to have signed in the present circumstances would have been a disaster. The UK government does not recognise the Moroccan claim to the Western Sahara, and for the EC to have legitimised the Moroccan position, however indirectly, would have seriously embarrassed both the UK government and those other EC governments, such as Ireland and Greece, which support the UN call for a referendum on the issue.

The present Prime Minister of Spain promised the people of the SADR, before his election, that he would undo the wrongful agreement secretly and illegally made between Morocco and the Franco cabinet in 1974, whereby the SADR was handed over to Moroccan control.

The Spanish government has been fully aware of the course of the fishing agreement negotiations, and was fully informed, by the Commission and others, of the attempt by Morocco to use the agreement as a lever to legitimise its claim to the Western Sahara.

It is very odd when a government in this case Spain in order to avoid political embarrassment over its own failures, seeks to blame the Commission and some of its longest standing and most experienced and dedicated officials for the very incompetence and prevarication of which it is itself guilty.

Winchilsea House of Lords, Westminster, SW1

Japanese long term policy research is extremely impressive

From Dr William Wallace.

Sir, Jurek Martin's article on Japanese policy research (December 28) underplayed the contrast between the Japanese situation and the British.

I find the scale and the professionalism of Japanese policy research extremely impressive. Equally impressive is the appetite for such research, often oriented towards the medium and long-term, of Japanese corporations, banks and ministries.

Government support for policy institutes is itself remarkable. I know of some 18 institutes supported or sponsored by MITI alone. Some of the best institutes, like the Nomura Research Institute, are sponsored and funded by the corpo-

rate world.

I am aware of three institute studies currently under way on Japan's international responsibilities in the 1990s. I have read impressive papers on the structure of the Japanese economy in 2010, the likely development of the Asia-Pacific region in the 21st century, the impact of information technology on the structure of international trade. It is clear that the private sector, as much as government, demands work on such long-term issues. Senior executives of major companies have themselves participated in some of the studies, and the Kedanren has acted as sponsor for some of the working groups involved.

In Britain it is hard to attract serious attention to policy research which looks more than four or five years ahead. Our policy institutes are relatively few, thinly supported, and have to fight hard to win and hold their audiences. I have long since become accustomed to comments on our work - from many of those to whom it is addressed - as "academic," or as a fruitless attempt to second-guess what the markets will tell us in time.

It is of course possible that the Japanese are mistaken in their commitment to policy research and policy debate. But the size and scale of their efforts should give their British counterparts, both in the corpo-

rate world and within government, cause to reflect on the remarkable contrast between London and Tokyo in this respect.

There is a tendency in London to argue that increasing uncertainty in the international political and economic outlook makes strategic discussion less practical. Attitudes in Tokyo reflect the alternative view: that uncertainty makes anticipation of likely developments and dangers all the more valuable.

William Wallace, Director of Studies, The Royal Institute of International Affairs, Chatham House, 10 St James's Square, SW1

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FINANCIAL TIMES

Thursday January 14 1988

ADAPTABLE

That's BTR

Peter Ford in Managua reports on how the euphoria for Costa Rica's peace proposal has vanished

Bloody knot that still ties Central America

EUPHORIA REIGNED in Central America last August after the region's five presidents signed an agreement holding out real hopes for peace within six months.

As those same men meet again this week in San Jose to review their progress, the euphoria has dissipated. The peace plan drawn up by President Oscar Arias of Costa Rica has not cut the gordian knot of Central America's bloody conflicts. At best, it has frayed the ends a little.

The atmosphere at the presidential summit is expected to be sour with mutual recriminations - each leader blaming the other for the plan's failure to make much headway.

In truth, all are partly to blame, for none has fully kept the promises made five months ago.

Nor has the US Congress helped. Ignoring the peace pact's emphasis on an end to outside aid to rebel forces as "an indispensable element to achieve a stable and lasting peace," Congress has voted nearly \$200m over the past three months to keep the anti-Sandinista Contras rebels going while a new aid request is pending.

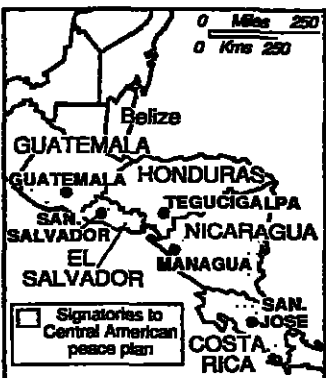
Had the Arias plan worked as it was originally conceived, that aid would now have ended; none of the Central American countries would be harbouring rebel groups harassing their neighbours; the governments of El Salvador, Nicaragua and Guatemala would have arranged ceasefires with their respective guerrilla elements; all the region's political prisoners would be out of jail; and democratic freedoms would be taking root throughout the isthmus. For the most part, those goals still remain dreams.

President Jose Azcona's Government in Honduras has done nothing to end the Contras, who use Honduran military bases as logistical and communications centres.

Although recent visitors to one of the Contras' best-known bases, the Aguacate air force camp, report that the rebels appear to have evacuated, diplomats in Tegucigalpa have noted no change in policy in the



Duarte: freed prisoners



Azcona: Contra's use bases

Arias threat to expel Contra leaders

PRESIDENT Oscar Arias of Costa Rica, facing charges that he might be violating the peace plan he drew up for Central America, has threatened to expel leaders of Nicaraguan Contra rebels living in exile in his country, AP reports from San Jose.

Mr Arias wrote on Tuesday to three directors of the Nicaraguan Resistance, the Contras' political and military umbrella organisation, telling them to leave

the country if they did not end involvement in the war against the Sandinistas.

Copies of the letter were delivered to the Costa Rican homes of Mr Alfonso Robelo, Mr Pedro Joaquin Chamorro and Mr Alfredo Cesar.

"If you wish to continue enjoying Costa Rican hospitality, you must stop supporting the armed way," he wrote. "If that is not the case, I am asking you to abandon the country as

soon as possible."

Mr Arias also said he had instructed authorities to kick out "all foreigners involved with political activities that are allied with violence and war".

The move comes three days before a meeting in San Jose between Mr Arias and the leaders of Honduras, Guatemala, Nicaragua and El Salvador, the other Central American nations which signed the regional peace plan last year.

Honduran Government and believe the rebels are merely hiding in other locations.

In Nicaragua, the Sandinistas have stopped short of full compliance with the peace plan's demilitarisation goals. After allowing the opposition daily newspaper, La Prensa, to reopen, giving amnesty to nearly 1,000 political detainees and permitting opposition parties to hold rallies, Managua made further relaxation conditional on an end to Honduran and US assistance for the Contras.

A state of emergency remains in force, limiting a wide range of civil liberties, thousands of prisoners are still awaiting amnesty, and there is no early prospect of a ceasefire with the Contras.

Two rounds of ceasefire talks

have led nowhere, with the Sandinistas refusing to sit down face-to-face with the rebels, and the Contras refusing to negotiate with the foreign delegates Managua named to speak on the Sandinistas' behalf.

Two sessions of ceasefire talks in El Salvador failed to bear fruit either, and there is no sign of further negotiations. The amnesty President Napoleon Duarte decreed has drawn fierce criticism from human rights groups for freeing right-wing death-squads and political prisoners. Opposition members of the National Reconciliation Commission resigned when a human rights activist was shot in October.

President Vinicio Cerezo in Guatemala broke off talks with his guerrilla opponents saying

they were not significant enough to warrant negotiations. The Guatemalan army, however, considered them a serious enough threat to warrant the major offensive it launched two months ago.

Even in Costa Rica, whose President won the 1987 Nobel Peace Prize for his plan, there are signs that the Government is violating the peace pact's provisions. Reporters last week visited a Contra base camp inside Costa Rica, where a guerrilla leader said the local civil guardsmen had not interfered with his efforts to relaunch a southern front in the war against Managua.

The picture is not uniformly bleak. The peace treaty had prompted the Sandinista Gov-

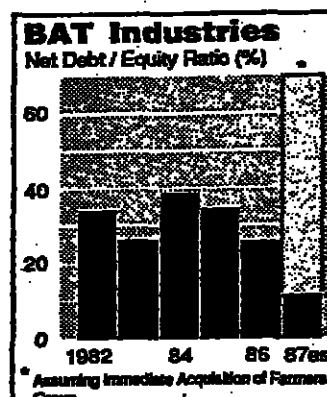
THE LEX COLUMN

BAT takes out US insurance

BAT Industries' unusually heavy exposure to the US has meant that its shares have substantially underperformed the market since Black Monday, so now would not seem the ideal time to announce its biggest ever US takeover bid, especially since it takes BAT even deeper into a cyclical industry. However, yesterday's 15p rise in the BAT share price, to 435p, underlines the growing belief that BAT is proving far more successful than its major rivals in reducing its dependence on the dreaded weed, and if this involves increasing its stake in the US when the economy may be heading for a recession, it is worth the risk.

Whereas RJR Nabisco and Philip Morris have been spending equally heavy sums on diversification, their non-tobacco interests still only contribute a third of their profits at most. By contrast, BAT is already earning half its trading profits outside of tobacco and the addition of the Farmers Group would boost the contribution of financial services, its second most important core business, from 16 per cent to almost a third. Farmers is a high quality business and is not only far bigger than Eagle Star but also more profitable. Its heavy dependence on personal lines business means that it is less exposed to the traditional insurance cycle and, given that Farmers manages, rather than directly carries, the underwriting risk, it is more akin to an insurance broker which earns the bulk of its profits from management fees.

Given the strength of BAT's cash flow the jump in the gearing level following the acquisition should only be temporary, and the company seems confident that Farmers can make a positive contribution in its first full year. At nearly three times book value and 15 times this year's earnings, \$60 per share looks a fair price. But Farmers is likely to put up a fierce fight which could ruin the economics of the prospective match.



after the first two experiments can hardly be held against the company, while to blame the unpredictable demand for all medium dated gilts would seem at best a partial explanation for yesterday's flop. It seems the market is simply not prepared to shoulder the price risk, even if it means - as it did yesterday - missing the opportunity to buy stock cheap.

If auctions have been unpopular, they have also turned out to be unnecessary. Far from being incompatible with the new gilt market, taps and tenders have proved surprisingly adaptable. When there is not enough tap stock to go around all 24 primary dealers, the Bank can conduct an impromptu auction and achieves the best price at a time of its own choosing - a highly satisfactory outcome.

Still, the Bank would do well to keep the new technique in reserve, now that everyone knows how to use it. With no PSBR to speak of the balance of power at the moment rests with the seller. Yet if times were to change and investors went on strike again, the auction could be resuscitated to great effect.

increasingly clear that Dixons and others have grossly overestimated growth in the electricals business, which is now in a fallow period between the video recorder and whatever succeeds it as the next genuinely new product for the mass market. The result has been massive overstocking, and price-cutting to match; half year sales in the Dixons and Currys chains were 11 per cent ahead of value, but this was made up of an 18 per cent rise in volume and a 7 per cent cut in prices.

It now looks as if Dixons' profits for the full year will be only marginally ahead of last year's \$102m, allowing for the fact that even unchanged pretax would give a 17 per cent fall in fully diluted earnings, that puts the shares on a multiple of 11. Whether that is fair value is all on whether the October shock translates into something more fundamental for the real economy; but if it does, plenty of other shares will prove overvalued besides Dixons.

There is a serious matter of principle involved: that of equal treatment of creditors. Nigeria has already agreed terms with its insured trade creditors which are far more favourable than those on offer to the lowly uninsured. For today's creditors to accept second-class treatment would violate a basic tenet of the international system of sovereign debt.

The uninsured creditors can probably claim the high moral ground, but they are in a weak bargaining position. The ragbag of companies involved would find it difficult to act in concert, and with trade credit already suspended they can threaten little more. If they truly want their money back (albeit in 2010) they should take what is probably the best offer available from the Nigerian government in years.

No successor to President Babangida would be able to afford more.

Dixons

The chief question raised by Dixons' gloom is how much it says about the economy and how much about Dixons itself. To hear the company tell it, the world changed radically on October 19, the consumer suddenly shifted away from big ticket purchases, and 4 per cent growth in sales was transformed overnight into an 8 per cent fall. The market, though, was in a sceptical mood yesterday, and while Dixons' shares fell 8 per cent to 156p, the stores sector as a whole was unmoved.

The exception was Woolworth, also an electrical retailer with its Comet chain. It is

Gilt auctions

The Bank of England must be well pleased with the dismal response to its third experimental gilt auction. Demand was just high enough to ensure the issue was fully taken up, but low enough to justify abandoning a technique which it has never liked anyway. The Bank's aversion to auctions is easy to understand: they weaken its control over the market, and their inflexibility seems to have led to higher funding costs.

Investors' apparent dislike of them is more puzzling. The sharp fall in the market soon

Death of Taiwanese president

Continued from Page 1

secure and prosperous Taiwan, he has also bequeathed China with additional headaches. While the communists vilified Chiang in the past, they recently began speaking of him as a patriot - probably appealing to that patriotism as a ploy for reunification under their mantle.

But Peking was mistaken. In a political testament written just days before his death, Chiang called on Taiwan to remain true to the idea of a China unified under the "Three Principles of the People," the Nationalist handbook for reunification.

His successors, heirs to a dynamic political and economic structure on Taiwan, will probably be content to continue the detente with China - but not to accede to its demands.

Murdoch raises Pearson stake

Continued from Page 1

ever for having offered him the shares. Lord Blakenham explained that the offer had been turned down because the price was significantly above the market and the notice was short.

Mr Murdoch had already indicated that News Corporation might increase its stake in Pearson to about 20 per cent.

But Lord Blakenham emphasised last night that the main reason for turning down the offer was that the Murdoch purchase "removed a potentially loose shareholding block".

He added: "One of our original concerns about Mr de Benedetti taking a stake was that he would not be a long-term holder and that has proved to be the case."

Mr Frank Barlow, chief executive of the Financial Times, told staff last night that there had been no further talks with Mr Murdoch and none were planned. Lord Blakenham met Mr Murdoch at the beginning of October last year following Mr Murdoch's purchase of a 14.7 per cent stake in Pearson.

Mr Alan Pike, father (chairman) of journalists at the Financial Times said the campaign to fight any takeover bid by Mr Murdoch would continue.

"We are not entirely surprised because it was obvious that Mr Murdoch was building up a big stake and it increases the possibility that there will be a bid this year."

If there was any danger of a takeover one solution could be ownership by a broad-based group of investors

Thatcher urges Nato summit before Reagan visits Moscow

BY PETER RIDDELL, POLITICAL EDITOR, IN LONDON

MRS MARGARET Thatcher, the British Prime Minister, yesterday called for a full-scale summit of Nato heads of government early this year before President Ronald Reagan meets Mr Mikhail Gorbachev, the Soviet leader, in Moscow this summer.

Mrs Thatcher's public backing for a summit reflects concern among European governments that Mr Reagan should understand their position clearly, particularly that there should be no further reduction of nuclear weapons in Europe without an agreement on the balance of conventional weapons.

"It is of the highest importance, particularly in an election year in the US, that we should underline the unity and solidarity of the Nato alliance," she said in a speech to foreign correspondents in London.

The proposal to hold a Nato

summit is understood to have been made informally by the US to its allies and has been under discussion in Nato capitals and the alliance's headquarters in Brussels over the past few weeks.

Mrs Thatcher's endorsement is likely to be followed by similar statements of support from other Nato members who have always underlined the need for close consultation with the US on any major initiative affecting the alliance.

The British Prime Minister also stressed the importance of a Soviet withdrawal from Afghanistan.

She said: "While there are some signs that this goal may be nearer, we must ensure that the transitional arrangements for withdrawal do not undermine those who have staunchly and rightly resisted occupation of their country."

She claimed that the changes within the Soviet Union being sought by Mr Gorbachev were a tacit admission of the West's success.

"It is the Western democratic model which is showing itself both resilient and attractive, while socialism is in retreat worldwide because it has been found wanting."

She emphasised the importance of the West's resolve in defending its way of life and said it must not relax now.

"I shall not be surprised if we again hear people beginning to talk about the convergence of the communist and capitalist systems. That is a notion which I can never accept because it implies that you can compromise on the basic values of Western democracy, or that human rights are something which are measured by governments."

Japanese plan new markets

BY STEFAN WAGSTYL IN TOKYO

THE JAPANESE Ministry of Finance has announced plans to launch a comprehensive range of futures and options markets in Tokyo later this year.

The move is seen as a significant step forward by the Japanese authorities in their strategy of expanding Tokyo's role as a world financial centre, but the proposals fall well short of creating a liberalised futures market such as those in London and New York.

In a bid to settle the competing claims of Japanese banks and securities companies for access to the new markets, the ministry has imposed restrictions on both. It has therefore given up an opportunity to erode the barrier between banks and securities companies - a cardinal element of Tokyo's

financial structure. Foreign companies, both banks and securities companies, will have unrestricted access to the new markets, according to the ministry.

The proposals will go before the Diet (parliament) in the spring and are likely to come into effect by the end of the year.

The only futures contracts now traded in Japan are a popular government bond futures contract and a highly restricted 50-equity stock futures contract listed on Osaka.

Under the scheme the Tokyo Stock Exchange and other Japanese stock exchanges will be allowed to launch contracts in stock index futures and foreign government bond futures (including US Treasury bonds).

Meanwhile, a new financial futures and options market is to be created to trade currencies and interest rates.

Japanese banks had demanded that all futures and options should be traded in a single new market, while securities companies had argued that the government should control the stock exchange (which they control) so should other futures contracts.

Under the ministry's compromise plan, banks will not be allowed to handle equity-related contracts on the stock market - but they will be permitted to handle government bond futures, not just on their own account, as they can already, but as a broker for clients.

Day of confusion

Continued from Page 1

Speaking at the National Liberal Club in the presence of his 17 parliamentary colleagues, he said the halt to discussions did not mean the merger was off and that he and Mr MacLennan still wanted it to go ahead. He hoped that a breathing space of three or four days would produce a way forward.

He had not considered resignation, he said, and Liberal MPs had made it clear that he should see the process through.

"We do honestly have to admit to our parties that we have reached an impasse and we have got to listen to what they have to say. We have no

magic solution ourselves."

He accepted criticism that the two leaders might have proved too ambitious in asking the new party to swallow whole a pack of major and highly controversial policies. "We may just have tried too much, too soon and I think it is right that we have this pause for thought."

"It is a document agreed between us but clearly in its present form it is not acceptable as a policy stance. That is the problem for us as leaders. Have we come to the end or are we prepared to listen to what our parties have to say?"

World Weather

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Management Accountant

Royal Exchange

c. £25,000

The London International Financial Futures Exchange (LIFFE) is a marketplace where financial institutions deal in futures and options contracts. In this challenging and fast-moving environment, new opportunities emerge rapidly and one such is that for a Management Accountant. In this new position, you will be responsible to the Financial Controller for:

- the preparation of monthly management accounts including quarterly Board accounts;
- the preparation of budgets and the maintenance of budgetary controls;
- maintaining an audit function regarding compliance with policies and procedures;
- project cost control and the maintenance of continuous liaison with the project managers.

You should be a qualified accountant but consideration will be given to those who are partially qualified and have particularly relevant experience. An excellent remuneration package includes the use of a company car, 5 weeks' annual leave, private health insurance, and a non-contributory pension scheme. Please send detailed cv, indicating current salary, to Helen Jenkins, Personnel Manager, LIFFE, Royal Exchange, London EC3V 3PL.

The London International Financial Futures Exchange



Semiconductor veteran to head LSI European unit

BY LOUISE KENOE IN SAN FRANCISCO

LSI Logic, the US semi-conductor chip maker, has appointed industry veteran Dr Gerry Thomas to head its UK-based subsidiary LSI Logic Europe.

Dr Thomas replaces Robert N. Blair, who will return to the US to become LSI vice-president of marketing and sales.

The management changes come at a critical time for LSI, a leader in the growing field of application-specific integrated circuits, chips that are customised to meet the specific needs of customers. It had revenues of \$194m in 1986, and is expected to have revenues in excess of \$260m in 1987.

In Europe, the company is about to make the transition from sales and marketing to becoming a manufacturing com-

pany, while in the US, LSI is expanding its product lines to incorporate "system-chips", which contain large portions of the electronic devices needed to build electronic equipment.

For Gerry Thomas, joining LSI will be a return to the semiconductor industry after six years at the helm of Schlumberger's UK electronics operations. At LSI, Dr Thomas will join former Fairchild Semiconductor colleagues, including LSI founder and chairman Wilfred Corrigan, who was president of Fairchild prior to forming LSI.

Dr Thomas was vice-president and general manager of European operations for Fairchild Semiconductor from 1979 to 1981. Before joining Fairchild, he was managing director

of IIT Semiconductors. In that post, he was in charge of operations at the Foothills Cray, Kent, manufacturing facility formerly owned by STC Ltd.

As president of LSI, he will once more run the Foothills Cray unit, which was acquired by his new employer a year ago, as well as being responsible for the start-up of a new plant in Braunschweig, West Germany.

Returning to the US after three years in Britain, Robert Blair, one of LSI's original employees, leaves behind an organisation that he started from scratch, including nine chip design centres and eight sales offices in seven countries with a total of more than 200 employees.

Pacific SE names new president

THE PACIFIC Stock Exchange has named as its president Mr Herbert G. Kawahara, an executive vice-president at US investment bankers E.F. Hutton. He is succeeding Mr James S. Gallagher, who has resigned.

Mr Kawahara, 58, is already a Pacific SE board member as an industry representative, and was vice-chairman in 1985. As president, he will continue to sit on the board of governors.

He joined E.F. Hutton as an account executive in Los Angeles in 1968. He was made

an executive vice-president and became Hutton's top executive in southern California during 1982. Last year, he was appointed Hutton's executive vice-president, corporate marketing and strategic planning.

THE UNITED Saudi Commercial Bank in Riyadh, Saudi Arabia, has recruited Mr Gerald H. Kangas to head the bank as general manager and chief executive.

Mr Kangas, an experienced international banker, spent 24 years with Citibank, serving in

New York, Latin America, Asia, the South Pacific, Africa and the Middle East. Since 1984, he has been assistant general manager of the National Bank of Bahrain, in Manama, Bahrain.

He was a 1962 graduate of Clatskanie Union High School, Oregon, US, and a 1966 Williamette University graduate with honours. In 1981, Williamette University honoured him with their highest Alumni Award, the citation for extraordinary

"Contributions to International Finance and Understanding."

London equity analyst for Morgan Stanley

MORGAN STANLEY, a leading US investment house and major international securities concern, announced that Mr Robert W. Haville has joined its London-based equity research department.

He is a leading investment research analyst, who has covered UK industrial holding companies for several years. He was ranked Number One by the Eitel, Mori and Institutional Investor polls in 1986.

It is expected that Mr Haville will be elected an executive director of Morgan Stanley International.

He is an honours graduate of Lancaster University, holds an MBA degree from Bradford, and is a member of the London Stock Exchange. He was a senior research executive at James Capel.

Mr John Wellmeyer, managing director in charge of Morgan Stanley's London equity research department, said: "We are delighted that Bob has joined us. He will add tremendously to our ability to serve our clients through our growing London research department."

Divisional changes at General Motors

BY KEVIN DONE, MOTOR INDUSTRY CORRESPONDENT

GENERAL MOTORS, the world's largest automotive group, has appointed Mr Thomas Mason, director of sales, service and parts for its European operations.

He replaces Mr John Fleming, who is to become general director for marketing and product planning for GM's Cadillac division in Detroit.

Mr Fleming has been a leading GM executive in Europe for eleven years, and was chairman and chief executive of Vauxhall Motors, GM's UK subsidiary, from 1982 to 1986. From 1977 to 1980 he was sales director of GM's German Opel subsidiary. During the last two years, GM has carried out a far-reaching shake-up of its previously loss-

making European car operations. In 1986, it established for the first time an organisation to co-ordinate its operations in 17 European countries, in which Mr Fleming became the first sales director.

GM Europe returned to profitability last year after running up losses every year since 1982, and also increased its volume sales to a record 1.816m units. Its market share slipped, however, to 10.7 per cent, from 10.9 per cent for 1986.

Mr Mason, 44, has spent his whole career with GM's Chevrolet division, the group's biggest division worldwide with annual sales of over 1.5m units, where he has been in charge of car marketing since 1986.

GM elects group vice-president

FOR THE GM group, Mr Roger E. Smith, chairman, announced the election of Mr J.T. Battenburg III as vice-president.

Mr Battenburg, 44, will remain product manager of the Flint Automotive Division of the Buick-Oldsmobile-Cadillac Group, responsible for design and production of full-size passenger cars for Buick, Oldsmobile, Cadillac and Pontiac.

He joined GM in 1961 as a General Motors Institute student sponsored by the Chevrolet assembly plant in Kansas City. After attaining a BS in Industrial Engineering from GMI and an MBA from Colum-

bia University, he transferred to Chevrolet's St Louis facility. In 1972, he became general supervisor of industrial engineering at the GM Assembly Division (GMAD) plant in St. Louis. He was made controller at Arlington in 1976, and then moved to US managerial positions in several GMAD plants.

In 1980, Mr Battenburg was named managing director of GM Continental, in Antwerp, Belgium, followed by a move to England in 1983 as general manager of GM's Bedford Commercial Vehicle Operations. He returned to the US in 1986 and assumed his current position.

Accountancy Appointments

PORTMEIRION

FINANCE DIRECTOR (DESIGNATE)

Stoke on Trent

c.£30,000 + car

The Portmeirion collection of Pottery, Textiles and other accessories is being continually extended. It enjoys a worldwide reputation and ever growing popularity. The Company's sales and profits are rising rapidly. Annual sales are now approaching £10M. Continued rapid growth is envisaged. To meet the growth in demand, the Company is having to accelerate its capital investment programme. To fund this and the expansion of the business, a Stock Market listing and issue is planned for 1988.

The new post, responsible to the Managing Director, will be the focus for all financial activities, and company secretarial tasks. It

will be the Finance Director's job to make sure that all control systems develop and improve in step with physical growth.

Portmeirion's outstanding success owes much to the lively atmosphere created by the Directors' enthusiasm and commitment. Your ability to become a member of this team and share its interest in the Company's products and market opportunities, is as important as your professional abilities and track record. This is an outstanding, long-term career opportunity. Candidates will be Chartered Accountants, ideally aged between 30-40.

Applications should be sent in confidence, stating your present salary, to Alan Gibbons.



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This growth has created the need to recruit a recently qualified ACA, in the mid 20's, initially to fulfil two roles - Divisional Financial Controller, and Group Financial Accountant.

The main qualities sought are personal, namely a sensible, balanced personality, the capacity to handle responsibility

as a member of a small team, and the potential and ambition to develop a significant career in business management. Previous in-depth experience is not necessary.

The appointment will be based at the Group's offices on the Thames, near Twickenham, and terms will include a generous salary, fully expensed car, profit share, and full removal expenses, if necessary. The prospects speak for themselves.

Please send a detailed cv, including contact telephone numbers, in strict confidence to Peter Wilson, FCA at Management Appointments Limited, (Search and Selection Consultants), Finland House, 56 Haymarket, London SW1Y 4RN. Tel: (01) 930 6314.



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Group Financial Controller

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This flourishing private company, a leading supplier to UK and overseas markets, operates two manufacturing divisions employing 600 people, and achieves excellent profitability, aided by related investment activities. This appointment is critical in strengthening the central control of the Group and the new Controller will work closely with the Managing Director, so personal qualities are important. We seek candidates, at least in the mid-30s, who have had full responsibility for the financial management of an autonomous

manufacturing unit using advanced management systems. They should be graduate qualified accountants, capable of making a significant contribution to the development of the business. In particular, they must have the potential for promotion to the board. Remuneration will include a profit-related bonus, with generous housing arrangements, relocation and other benefits available.

Please send detailed cv, indicating current salary details, to Michael Egan, Ref: 1917/MJE/FT.



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Substantial \$ Package

Our client is one of the world's most successful companies with a reputation for a dynamic and innovative marketing style. A requirement has arisen for an individual with flair to assume responsibility for their Dubai office.

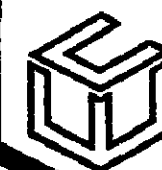
In addition to the usual financial duties, responsibilities will include budgeting, forecasting and financial planning, updating where necessary these strategic objectives to reflect market conditions and current performance. This position necessitates excellent interpersonal skills and an awareness of all technical issues in order to liaise effectively with marketing and operations executives. Tight reporting deadlines must be maintained when reporting to the regional Financial Director.

The ideal candidate should possess the intellect and desire to progress in a challenging environment, display strong presentation and communication skills, demonstrate initiative and have proven ability within a similar organisation. Promotion on an international scale can be anticipated for the successful individual.

Interested applicants with a background in finance and aged 25-30 should telephone Keith Allen on Brussels 512 6642 or write to him at Robert Walters Associates, 19-21 Rue du Luxembourg, BTE9, 1040 Brussels. Alternatively phone David Rives on London 930 7850 or write to him at Robert Walters Associates 66-68 Haymarket, London SW1Y 4RF. Interviews will be held in Brussels and London over the next 10 days.

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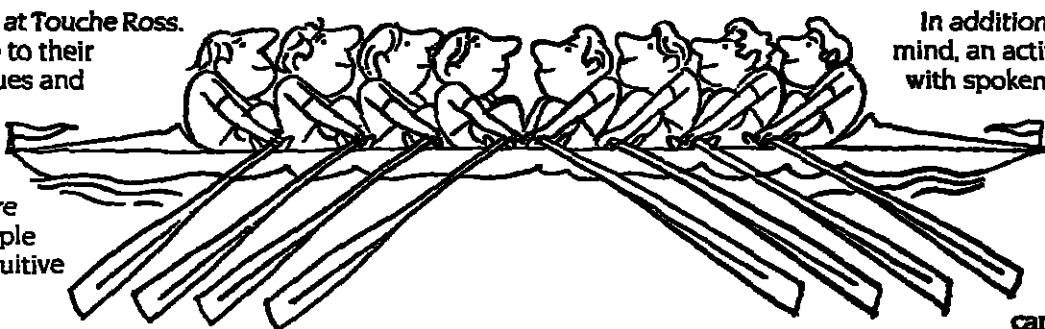
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Our current requirements are mainly in London although opportunities are also available in our regional offices. The salary indicator is negotiable to around £35,000 and a company car (or rowing boat, if preferred) is provided.

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Tel: 01-353 7361.

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The Group is a diverse property and investment company with significant assets both in UK and abroad. A commitment to sound management policies and effective financial control is designed to ensure its continued profitable development and growth.

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Reporting to the Director of Taxation, you will have responsibility for UK corporation tax planning, worldwide taxation accounting, reporting and forecasting, VRI and PAYE, and the U.K. tax aspects of treasury transactions, acquisitions, disposals as well as other ad hoc business. Deputising in the absence of the Director of Taxation, advising on the tax implications of management planning, and assisting in the computerisation of systems will additionally be areas of responsibility. At full strength there will be two qualified staff to provide assistance and be managed. The position is based in London.

Suitable candidates will have a minimum of 5 years P.Q.E. in taxation, preferably with some commercial sector experience. You must have commitment, enthusiasm and be able to sustain a high work rate. An incisive, practical and communicative personality is essential given the levels of management contact and the considerable autonomy of the role. Benefits will include a fully expensed car, family B.U.P.A., and a good company pension scheme.

For further information contact Mark Brewer on (01) 353 6405, or send a C.V. and covering letter to Brewer Morris, Ludgate House, 107 Fleet Street, London EC4A 2AB.

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South Herts

c£23,000 + Car

Our client is a subsidiary of a £2 billion plus turnover major retailing group. They provide a comprehensive Property Development service and as such are at the centre of the Group's £1 billion development plan. Future annual expenditure of this subsidiary is expected to exceed £250 million, with 35 new supermarkets planned for the immediate future.

Following outstanding growth to date they now wish to appoint a bright, ambitious qualified accountant to strengthen the Senior Management Team. Liaising at Board level throughout the Group you will be responsible for:

- * preparation of profitability and cashflow projections.
- * investigation and review of investment opportunities.

- * preparation of proposals for financing.
- * financial modelling.

A graduate, aged 25-30, you should be able to demonstrate a positive, intelligent approach and possess a strong business acumen for this high profile role.

The importance of this position is reflected in the attractive remuneration package. Prospects for further career progression within the Group are excellent.

Interested applicants should contact Richard Wright on St Albans (0727) 65813 or write to him at Michael Page Partnership, Centurion House, 136-142 London Road, St Albans, Herts, AL1 1SA.

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Director International Operations Audit

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C. £32,000 + CAR
+ Executive Benefits

Our client is Northern Telecom, a major North American Corporation involved in the design and manufacture of fully digital telecommunications and information management systems.

As a direct result of internal promotion and in accordance with the group's expansion world wide, it is now essential that they appoint a Director - International Operations Audit.

This position will involve total responsibility for the entire internal audit and consultancy activities for all the European and Far Eastern operations. This is an ideal opportunity for a qualified accountant who possesses sound managerial

skills to join a fast moving, successful, international organisation which can offer excellent career development opportunities, not only in the United Kingdom but also in Europe and North America.

Candidates for this position will be aged between 28 and 35 years and will have gained excellent audit experience in public practice and senior accounting managerial experience in commerce, manufacturing, or high tech industries.

Please send a full CV with a handwritten covering letter quoting reference N329/A to: R. N. Collier Esq.

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A programme of planned expansion calls for further development of management systems and it is clear that, to take full advantage of market opportunities, rigorous attention must be paid to performance criteria and control mechanisms in order to maximise efficiency and minimise operational and product costs.

Supported by a comprehensive team and on-site mainframe and PC systems, you will

- contribute heavily to strategic business planning
- apply effective controls to ensure corporate performance on all fronts

- make incisive commentary on performance shortfall and opportunities and offer constructive solutions

- align accounting operations more closely to other functions, enabling information to be readily received, understood and used by all management staff.

Clearly the position calls for a qualified accountant of graduate calibre, well experienced within manufacturing, who is able to tackle situations in detail whilst maintaining strategic momentum.

Naturally the remuneration and relocation packages reflect the seniority of the position.

Please write with full details - these will be forwarded direct to our client. List separately any companies to whom your application should not be sent. Janette Tilley, ref. CR/800/12.

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Corporate Controller

BERKSHIRE

£40,000 + CAR
+ Full Benefits

Our client is Northern Telecom, a major North American Corporation involved in the design and manufacture of fully digital telecommunications and information management systems.

The European operations are currently undergoing a major development programme, and it is now essential for the group to strengthen its overall finance function by appointing a Corporate Controller. The main responsibilities of this executive post will include

accounting and control, taxation, planning and analysis and systems development.

Candidates for this senior appointment will be qualified accountants, aged 35 to 43 years who can clearly demonstrate excellent experience in a financial control capacity gained within a multi national.

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To £24k + Car

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Prime responsibilities within this project role will encompass accounting policy issues, evaluation of major capital projects, review of budgets and forecasts, appraising financial performance of operating units and investigating potential acquisitions.

Working within a small finance team at the Head Office of the major UK operating subsidiary, the role involves extensive liaison with senior

management and finance managers of operating units.

Candidates should be graduate qualified accountants with up to two years post qualification experience preferably gained with either a "big 8" firm or leading industrial organisation. The ability to work with minimal supervision and communicate effectively is essential.

An attractive remuneration package commensurate with the experience and qualification level of the successful candidate will be offered. Relocation assistance is available if necessary. Interested applicants should contact Mark Gilbert ACA on 01-930 7850 or write, enclosing details to Robert Walters Associates, 66-68 Haymarket, London SW1Y 4RE.

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For an important division of a major distribution and service group. With divisional turnover exceeding £100m and ambitious plans for continued profitable growth, this key position will provide the stepping stone for further career opportunities within the division or group.

Leading a team of 18, you will have responsibility for putting in place the controls and systems required to provide total accounting support for the business' operating units. Emphasis is on the development of organisation, procedures and resources allowing pro-active reporting on business performance.

Aged in your 30's, qualified and commercially aware, you will be as skilled in management as you are as an accounting practitioner. Your career to date should include 2-3 years' post qualification experience within a 'blue-chip' environment. You should be seen as someone with potential for progression in either line or general management capacities.

Please send a career history, which includes a day-time telephone number, together with an indication of present earnings to Stephen Smith, quoting Ref. S146.

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Executive Selection
Limited
Mount Pleasant House,
2 Mount Pleasant,
Cambridge CB3 0BL

EUROPEAN ACCOUNTANT**C.£19,000 + Car + Bens****OXON/PARIS**

Our client, a fast growing subsidiary of a top 100 company, is the leading manufacturer and distributor of small plastic parts in Europe. Due to the company's continued growth in the European market, they now seek to recruit a fully qualified accountant aged between 25-30 with some commercial experience.

Reporting to the finance director, the successful applicant will spend 25% of his/her time working in the company's subsidiary on the outskirts of Paris. With responsibility for all aspects of the accounting function, in France, your duties will include preparation of monthly management accounts, development and implementation of a new computer system and general management duties.

The remaining time will be spent in Oxfordshire at the Company's head office working closely with the finance director on monthly accounting practices, the implementation of a new computer system and future company developments.

This is an exceptional opportunity for a recently qualified accountant with a good working knowledge of French to gain international experience in a growth orientated business.

Please contact Giles Daubney on 0734 393240 or 01-870 7197 (evenings and weekends).

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THE FINANCIAL & LEGAL RECRUITMENT SPECIALISTS
BLAUGRAVE HOUSE, 17 BLAUGRAVE STREET, READING RG1 1PR
TELEPHONE: 0734 393240

Financial Planning Manager**Cheltenham****Career Prospects + Attractive Package**

This newly created position within a manufacturing division (t/o c30m) which is marketing led, reports to the Financial Director.

The role will have responsibilities for a small team to develop the management reporting systems in addition to financial planning, evaluation of new product developments and expansion plans through both organic growth and possible acquisitions.

Candidates, age indicator 28-33, should be qualified accountants possessing good inter-personal skills, having worked with sophisticated systems and senior executives.

An attractive remuneration package

includes a bonus scheme, fully expensed car and if relevant relocation expenses. Proven success should lead to promotion within this UK group plc.

Please write or telephone enclosing full resume quoting ref: 302 to:

Nigel Hopkins FCA,
97 Jermyn Street,
London SW1Y 6JE
Tel: 01-839 4572

Cartwright Hopkins
FINANCIAL SELECTION AND SEARCH

Internal Auditor**Saudi Arabia****£30K + Benefits**

The Saudi Iron and Steel Company (HADEED) is a recently established steel producer based in the New Industrial City of Al-Jubail. During the first 5 years of operations, initial output capacity (800,000 m. tonnes/ annum) has been substantially exceeded and the Company is seeking to consolidate and develop its position by embarking upon a programme of process enhancement.

An integral part of this programme is the strengthening of financial control and to this end, the Company is seeking to recruit a suitably qualified and experienced Internal Auditor.

The position will involve the setting up and development of the Audit Section and is seen as an essential area in the Company's growth.

The successful candidate will undertake a variety of assignments including Financial Audits, Analysis of Operational Procedures/Controls, Systems Development and Special Investigations along with close liaison and recommendations to Senior Management. Candidates must be suitably qualified with a minimum of 3 years' exposure in an industrial environment.

The position offers an attractive salary along with free furnished accommodation, travel allowance, interest-free car loan scheme, free health insurance plus other expatriate benefits. Married Status is also available to degree holders.

Interested candidates should contact Warwick Holland at Michael Page International, 39-41 Parker Street, London WC2B 5LH. Telephone: 01-831 0431.



Michael Page International
Recruitment Consultants
London Amsterdam Brussels New York Paris Sydney
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Finance Director (designate)**to £35,000 + car etc
Twickenham, London**

Our client, SMM Communications Limited, principal activities include the sale of Hewlett-Packard micro-computers and minicomputers as well as the provision of consulting services, hardware, business systems and office automation solutions. To take account of four years' impressive growth, to date, there is now a need to recruit a financial executive of positive and dynamic approach to assist the Company in its future development programmes.

Reporting to and working closely with the Managing Director, the successful applicant will, in addition to total responsibility for the

implementation and co-ordination of effective accounting, budgeting and financial planning for the Company, participate fully, as part of a small but fully committed management team, in determining future corporate policy and commercial strategy.

Applicants aged 28 to 40 must be Chartered Accountants, who can demonstrate significant commercial flair and positive interests in the future development of computer technology. Additionally they must be of a lively personality, adaptable and keen to become involved in the future direction and success of the Company.

In addition to salary, benefits will include a fully expensed motor car, pension fund arrangement, private health insurance etc. This is a distinct opportunity for both personal and career development and could well be a first move for someone wishing to leave the accounting profession.

Applicants interested should write enclosing a full CV and current salary, quoting reference MCS/7221 to Michael Andrews, Executive Selection Division, Price Waterhouse Management Consultants, No. 1 London Bridge, London SE1 9QL.

Price Waterhouse**UK CORPORATE ACCOUNTS SALES MANAGER****LONDON BASED****£40,000 package**

A substantial international insurance group with ambitious plans to increase their UK presence is seeking to appoint a dynamic individual to develop and manage their UK corporate accounts division.

Reporting to the General Manager UK, and European Corporate Accounts Manager, you will have direct responsibility for new business development, renewals underwriting, expense control, and management of a small sales and administrative team for the domestic and offshore corporate employee benefit business.

The person we seek, therefore, should have a minimum of eight years' experience successfully managing national/multinational corporate accounts promoting group pensions/life/medical/disability, etc., a knowledge of re-insurance and multinational agreements would be a distinct advantage.

If you feel you have the necessary qualities and experience required and wish to be considered for this appointment, telephone or write to John Ansell for an initial confidential discussion.

PETER BRAY ASSOCIATES
EXECUTIVE SELECTION

3 BLAKE HOUSE · ADMIRALS WAY · WATERSIDE · LONDON E14 9UF · TELEPHONE: 01-538 5141

INTERNATIONAL TAX SPECIALIST**Surrey****Package up to £35,000**

The BOC Group, a leading UK international company, is seeking to recruit a high calibre Tax Specialist to join its small, professional tax department at their Corporate Headquarters.

The Group has financial strength and powerful market positions in all of its principal businesses worldwide, most notably industrial gases and health care. It also has the international management team, resources and intent to develop new markets, products and services.

Reporting to the Group Manager, Taxation, you will make a substantial contribution to the formulation and implementation of the Group's tax strategy worldwide. This will involve close liaison with other specialist departments and operating companies and advising on international tax matters at senior management and Board levels. The successful candidate should quickly be recognised as the department's number two tax specialist.

This is an interesting role and would suit someone with particular interest in the following:

- Blue Chip Environment
- Project Assignment
- High Visibility
- Some Overseas Travel

A good degree is essential, as is a minimum of five years tax experience, part of which should have been gained in an international company. Applicants who are either qualified Accountants and/or a member of the Institute of Taxation would be preferred.

A first class remuneration package is offered which will include relocation expenses where appropriate.

If you feel you have the technical strength and practical flair to make a success of this important role, send a detailed c.v. to: Peter Bennett, The BOC Group, Chertsey Road, Windlesham, Surrey GU20 6HL.

THE BOC GROUP**Financial Controller****'can you cope with the growth? -****£3.5m to £6m this year and a £2m pre-tax'****c. £25,000 + bonus + car****Age 26-30**

A once in a lifetime opportunity with a very successful company, whose exceptional growth of recent times will be more than matched by future expansion - with all that entails in terms of corporate activity, personal challenge and career progression.

This privately owned company is a distributor of software systems and hardware to a fast expanding customer base, including many of blue-chip status. Its major product range - the world number one in software for the high growth sector of word processing and personal computing - has a 15% and expanding UK market share. And, a key factor in this success is the excellent customer support provided for a very extensive dealer network.

Reporting to the Managing Director, you will be responsible for all aspects of

financial management plus company secretarial duties and other broader-based non-accounting activity.

You must be a qualified accountant with at least 2 years' commercial experience, ideally acquired within a sales/marketing/service orientated environment. Additionally, you must be capable of playing an active role in the diversity of small company life.

This appointment has a Southern Home Counties location.

Interested? Then please forward a comprehensive C.V. to Dennis Fielding, quoting reference MD1447 at Macmillan Davies Consultants, Salisbury House, Bluecoats, Hertford, SG14 1PU. Tel. (0992) 552552.

**Macmillan Davies**

M A N A G E M E N T S E L E C T I O N

YOUR NEXT STEP! FINANCIAL CONTROLLER**North London****c£28K + Bonus + Car**

Our client operates in the service sector on a nationwide basis and as part of their continuing growth are now seeking a Financial Controller who is ready to manage a team of 30 staff.

You will report to the Financial Director and be responsible for budgetary controls, financial and management accounts, liaising with all external and internal related bodies.

Aged 28+ you will be a qualified accountant, preferably chartered, with 3-5 years experience in a fast moving environment.

Being flexible in your approach to both people and figures is essential, as is enthusiasm, drive and commitment.

All interviews will be held with the client company but in the first instance please telephone Janet Turner on

01-405 9126**PLANNED PRE-SELECTION SERVICES**

51-53 GRAY'S INN ROAD, LONDON WC1X 8PP



GROUP FINANCIAL CONTROLLER

WC2 from £25,000 + car

Our clients are a long established publicly quoted group with an international portfolio of property investments. They now wish to recruit a group financial controller who will be responsible to the managing director. Responsibilities will cover all aspects of accounting and financial management with particular emphasis on the further development of effective budgetary controls and cash flow reporting to tight deadlines. There is scope for extending further the IBM micro-computer based systems.

Candidates, young qualified chartered accountants, must have the character and ability to assume total responsibility for the finance function including the consolidation of overseas operations. Confidence in computer systems work is essential and some knowledge of property or construction desirable. The salary is negotiable from £25,000, plus car and good benefits. Please write in confidence with full career details, quoting ref C5762, to John W. Hills.

KPMG Peat Marwick McLintock

Executive Selection and Search
9 Creed Lane, London EC4V 5BR

Senior Financial Management Role for outstanding Commercial Accountant

Manager - Financial Planning & Analysis

International hi-tech Major
c£35,000 + car

Our client is a major international computer and office automation group whose outstanding range of high-performance products are amongst the world-leaders in their field. Strong financial management is a key factor underpinning their success, with financial planning and analysis providing a major input to the development of strategic business and marketing policy, and the maintenance of operational controls.

Reporting to the U.K. Controller, and as a senior member of his highly professional and committed team, you will manage a department of 16, providing detailed financial plans, forecasts and analysis of the business for the senior U.K. Management, together with additional reporting to the U.S. Corporate H.Q.

In addition to your ability to direct and motivate 4 departmental managers, (all qualified accountants), your success will be measured by your contribution to the profitable growth of the business, through the identification and understanding of complex business issues, and their lucid communication to operational and financial management.

We seek a qualified accountant, in his/her thirties, with an excellent technical background, which may well have been gained in a top 8 international practice, and who can demonstrate a high degree of commercial awareness, with experience probably gained in a fast moving, marketing orientated environment.

Based in their U.K. headquarters in W. London, this appointment commands a benefit package developed to attract candidates of the highest calibre, with flair and imagination, and who have the drive and ambition to ensure rapid career progression within an established framework of succession planning.



Executive Selection Division

For a detailed and confidential discussion, call Neil Wax on 01-387 5400 (out of hours on 0923 243033) or write with full C.V. (quoting ref: E1) to Financial Selection Services, Executive Selection Division, Drayton House, Gordon St., London WC1.

FINANCIAL DIRECTOR

CAPITALISE ON YOUR COMMERCIAL FLAIR
Central London c £30K + Benefits + Car

Involved in design, construction and contracting services in exhibition, promotional and related activities, this £20 million t/o company, part of a major diverse group, is enjoying market-leading status and profitable growth.

Heavily committed to an ongoing programme of expansion, both organic and through acquisition, they are currently seeking a Financial Director. Supported by a team of committed and professional staff, and working closely with the Managing Director, the main responsibilities will include:

- ☐ Rationalisation of existing group structures
- ☐ Achieving growth through acquisition
- ☐ Commercial/strategic planning
- ☐ Market analysis/new product development

The requirement is for a qualified Accountant, aged between 30-40, with proven entrepreneurial abilities and the commercial acumen necessary to significantly influence business development strategy. Career prospects, either within finance or general management, are excellent, both within the company or throughout the group.

In addition to a highly competitive salary, a valuable range of benefits is offered, including a company car, BUPA, share option potential and relocation assistance where appropriate.



For further information, please telephone Phillip Price ACA or James Forte on 01-488 4114, or write to them, quoting reference AO89, at Mervyn Hughes International Ltd., Management Recruitment Consultants, 63 Mansell Street, London E1 8AN.

"... a C.A. with business flair..."

Commercial Director

International Distribution and Service Group

Northamptonshire

c. £33,000 + car
& good benefits

The major UK subsidiary of a successful PLC has a turnover exceeding £40m and national franchises for well known industrial equipment. Operating autonomously, they are expanding their extensive depot operations.

The Director, a vital member of the Company's senior management team, will lead the Finance, Accounting and Operational Support Functions - contracts management, DP and shipping.

Candidates should be qualified accountants, probably in their 30's, with broad commercial experience, ideally gained in the service sector. Proven management skills, drive, a sound appreciation of MIS systems and the ability to think strategically are essential qualities for this challenging position.

The remuneration package is competitive, including a worthwhile achievable bonus, and the opportunities for progression to general management are excellent.

Please reply to Barbara Robertson in strict confidence with details of age, career and salary progression, education and qualifications, quoting reference 5083/FT on both envelope and letter.

Deloitte Haskins & Sells

Management Consultancy Division
P.O. Box 198, Hillgate House, 28 Old Bailey, London EC4M 7PL



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Our client is a "top 30" firm of chartered accountants seeking to recruit a future computer services partner to take responsibility for client computer audit, installation review, computer security, Data Protection Act work, etc. plus in-house computer development, staff training and computer consultancy for mainly smaller clients (new users).

Candidates (male or female) should have experience at manager level in public practice or commerce/industry of computer audit work plus any or all of the other areas listed.

Please send your CV to George Ormrod, BA (Oxon), Director or Stephen Hackett, BA (Oxon) to our London address or telephone 01-836 9501 for more information, quoting reference 8104.



FINANCIAL & MANAGEMENT RECRUITMENT CONSULTANTS
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TELEPHONE 01-836 9501

Accountants/MBAs

Northern Home Counties

Our client is a £1.5 billion subsidiary of the world's largest industrial group. Renowned for its high quality brand names this company is committed to investment in new products and advanced manufacturing techniques. They now wish to appoint two high calibre accountants or MBAs to contribute to their expansion well into the 1990s.

Finance Manager
Marketing
c£30,000 + two cars

Finance Manager
Treasury
c£30,000 + two cars

This challenging new position will contribute to all aspects of business planning and control related to the sales and marketing functions and will be responsible for the supervision of a small, highly motivated team of finance specialists.

This demanding role will be responsible for the effective management of an £800 million investment fund. This involves the investigation and analysis of UK and international investment opportunities, the supervision of a small treasury team and liaison with external financial advisors.

Applicants should be graduate qualified accountants or MBAs, aged 27-35 and will be carefully selected for their high potential for rapid promotion to senior management positions within the UK, Europe and worldwide. Personal qualities should include good interpersonal and commercial skills with the ability to think quickly and develop creative solutions to business problems.

Interested candidates should write to Peter Ward, ACMA enclosing a CV quoting reference HCN 1011, at Michael Page Partnership, Centurion House, 136-142 London Road, St Albans, Herts AL1 1SA.



Michael Page Partnership

International Recruitment Consultants
London Bristol Windsor St Albans Leatherhead Birmingham Nottingham Manchester Leeds Glasgow & Worldwide
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FINANCE DIRECTOR

Lancashire/Yorkshire Border

c £32,000 + Car + Substantial Bonus



Our client is a subsidiary of a major international company, and is a well known manufacturer of branded consumer goods with operating companies in Australasia, Europe and the United Kingdom.

An internal reorganisation has created the requirement for a commercially minded Finance Director for the UK operation, which contributes approximately 45 per cent to the Group turnover. This highly visible and crucial appointment reports directly to the UK Managing Director and functionally to the Group Finance Director.

Supported by a team of some 25 individuals, the broad responsibilities of the position include budgets and planning, management accounting, costing and pricing, and financial accounting. The company has an IBM System 38 Computer.

The obvious breadth of this role requires that candidates should be qualified accountants, ideally aged 33 - 38, who can clearly demonstrate previous experience of working within a large company in a fast moving consumer goods environment. Strong technical skills, especially in the area of cost accounting, previous experience of IBM or similar systems together with excellent inter-personal and communication skills are essential.

In addition to the excellent remuneration indicated above, a relocation package will be available if required.

Interested individuals should telephone Peter Flamminger, or write enclosing a resume and current salary details to: FMS, 14 Cork Street, London W1X 1PF (Tel: 01-491 3451).

FMS

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Financial Director

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Since our expansion to Corby in 1987, we have been recruiting people from all disciplines to join our team. We offer excellent prospects and rewards to all successful applicants.

We are currently looking for a Financial Director to join our team at the highest level. The suitable applicant will be:

- ★ A fully qualified accountant.
- ★ Capable of controlling a group of companies.
- ★ Experienced in import finance levels around £6m p.a.
- ★ At a time in their career where a challenge is necessary.
- ★ Highly motivated when results are rewarded with Equity options and a package circa £40K.

All applications should be made in the first instance, sending a full C.V. to Greta Smith, T-Shirt Company, Separate Complex, Pywell Road, Wotton-under-Edge, Stroud, Gloucestershire GL8 1JL marked for the attention of Joella Stiles. Tel: 0273 - 07487.

FINANCE DIRECTOR £17,000 + car + benefits

The Newship Group is a successful, acquisitive privately owned industrial group with a wide spread of business interests throughout the U.K. Turnover of £50m is achieved in domestic and overseas markets. Success has been based on sound financial control of each business and we now seek to appoint a Southern Home Counties based accountant who will initially act as Finance Director of a distribution company. Applicants will be enthusiastic qualified Accountants, ACA, ACCA or ACMA aged 25 - 35 possessing initiative and toughness to rise to this challenge and in due course to seize other opportunities which abound within this growth orientated group.

PLEASE APPLY IN WRITING TO: M H BANCROFT, NEWSHIP GROUP LIMITED, CLIVE HOUSE, 12-18 QUEENS ROAD, WEYBRIDGE, SURREY. KT15 9XB

LONDON'S OLDEST FIRM OF CHARTERED ACCOUNTANTS

Requires experienced all-rounder for general practice division. Sound tax knowledge essential. Partnership prospects for the right candidate.

Applications in writing to:
The Staff Partner, Begbies, 6 Raymond Buildings, Grays Inn, London WC1R 5BP

Group Chief Internal Auditor City

£35,000 + Car

Our client, Willis Faber Plc, is one of the leading international insurance and re-insurance brokers with offices throughout the world. The Group has an impressive record of growth, both organic and through acquisition.

As a result of internal promotion we are seeking an exceptional Chartered accountant to fulfill the key position of Group Chief Internal Auditor. Assisted by a team of professionals, your role will be to identify the critical areas of risk, formulate key objectives and investigate those selected operations. Responsibilities cover the entire Group and will therefore involve some overseas travel. This post reports to the Chairman of the Audit Committee and is seen

Willis Faber

as an entry point for future directors.

The successful candidate must be a dynamic self-starter with a strong sense of purpose and excellent inter-personal skills. He or she must have trained with a "big eight" firm and be a manager looking for the first move out of practice, or, following qualification have gained experience in internal review or the insurance sector. Computer literacy is also an important requirement.

Interested applicants should write enclosing a comprehensive curriculum vitae and daytime telephone number to Jon Anderson ACMA, Executive Division, at 39-41 Parker Street, London WC2B 5LH, quoting ref. 481.



Michael Page Partnership

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TOGETHER!

Financial Controller

Chelsea

Together Limited is a rapidly growing fashion company operating worldwide. To date the company has shown remarkable success in its international mail order franchise operations, and is embarking on an ambitious retail High Street programme to develop its 80 already successful concessions. Recent trends have seen dramatic growth in both sales and profits. An opportunity has arisen to head up the finance function as an integral part of the small head office team. Supervising a team of four, you will be involved in all aspects of finance, including planning and treasury as well as the review of monthly results. Your communication skills will

be tested to the full in this lively and outgoing environment as you will be encouraged to become actively involved in the company's operation. In addition to strong communication and motivational skills, you must be a qualified accountant, preferably with experience in retailing, with drive, ambition and a commercial approach. This is a challenging post and will be well rewarded. Benefits will include a good basic salary and a company car. If you wish to be considered for this position please telephone David Northmore on 01 831 2000 or write to him at Michael Page Partnership, 39-41 Parker Street, London WC2B 5LH.



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Leading F.M.C.G. seeks
accomplished professional

Finance Director — U.K. Brands

£30,000 + executive benefits
+ car + relocation

financial SELECTION SERVICES

Executive Selection Division

Our client, the U.K. subsidiary of a prestigious multi-national, is widely acclaimed as a world leader in the marketing and sales of a range of internationally famous wine and spirit brands. Successful acquisitions, coupled with innovative brand development, has provided an excellent platform for continued growth and profitability in 1988.

The opportunity has now arisen for an ambitious finance professional to join the U.K. sales management team as Financial Director. This demanding appointment will require you to play an important commercial role, working closely with brand sales and marketing management and providing support and direction based on high quality financial information relating to product performance, investment opportunities and corporate strategy.

We invite applications from Qualified Accountants, ACA/ACMA/ACCA or MBA's, likely to be aged between 28 and 35 who will be able to demonstrate the required combination of commercial judgement and well developed analytical and communication skills.

Based at their U.K. headquarters in Essex (near the M11), this position offers a progressive benefit package, including generous relocation assistance where necessary. There will be excellent career development opportunities within the immediate organisation and other areas of the group.

For further details and a confidential discussion please contact Paul Goodman, (quoting Ref. E3) on 01-387 5400 (out of hours 01-954 5242) or write to him at Financial Selection Services, Drayton House, Gordon Street, Bloomsbury, London WC1H 0AN.

'In Fact . . . Potential Director Material'

FINANCE MANAGER

London

c £25K + Bonus + Car

As part of a radical decentralisation programme, our Client (a major presence on the nation's high streets and part of one of the UK's largest and most prestigious commercial groups) now wishes to appoint a new MANAGER OF FINANCE. This move will be a critical step in their overall plan to strengthen the Regional management team.

The Finance Manager will immediately take charge of a small, well-established department. In addition to managing the company's financial affairs, he/she will also handle a number of administrative functions such as transport, property and all insurance matters.

Computer systems, both mainframe and mini/PC based, have broadly been established on ICL equipment, but a major change at group level to IBM hardware is currently in progress. The Finance Manager will, therefore, as part of her/his longer term business activities be expected to help develop and nurture further systems improvements.

Direct reporting will be to the Regional General Manager, with an indirect dotted line reporting structure to the FD. Full participation in the commercial decision making process at a senior level will be seen as an integral part of the role.

Candidates must be qualified accountants in the 28-35 age range, with a good knowledge of systems and a sound commercial background. A Business Management Degree would be an attractive bonus. Specific experience in a service industry would also be highly advantageous.

During our briefing, descriptions such as 'self-starter', 'pro-active', 'good listener', and 'outgoing' were used to highlight features of the ideal applicant's personality. The key criteria for success that we will be looking for, however, will be a superb commercial acumen linked to managerial competence.

Candidates should apply in the first instance by calling our Executive Express Line during normal office hours and asking for our Managing Consultant — Ron Irving. The number is 01-937 5771 (also available 24 hours). Alternatively you may choose to send your Curriculum Vitae direct to our London Office, marking the envelope 'Reference FM/RHL'.

We look forward to hearing from you.

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Internal auditing for Chevron, one of the world's major oil companies, means more than just poring over the books. It provides genuine career development plus the opportunity for extensive travel throughout the UK, Europe, the Middle East and Africa.

In these vital roles, you will appraise systems and controls and present objective recommendations to the senior management of our exploration, production, refining and marketing operations. Leading or working with joint-venture review teams will also be an important part of your responsibilities.

These are excellent career openings for qualified and part-qualified accountants who are ready to step into a high level role in international audit with the potential and the ambition to move into the mainstream financial area.

Our significant North Sea interests and vigorous exploration programmes ensure that these are careers with a future. Excellent salaries will be geared to qualifications and experience. A first-class benefits package includes generous relocation assistance where appropriate.

Make your move into the international oil business and telephone Jane Barker on 01-487 8798 for an application form. Chevron Petroleum UK Limited, 2 Portman Street, London W1H 0AA.

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West of London

£Excellent Packages

Our client Avis Europe plc is a well known service sector company, with a strong international presence, operating throughout Europe. Growth has been dramatic in the past two years with turnover rising from £200m to £600m, both organically and through acquisitions, and it is anticipated that future growth will continue at a substantial rate. This is inevitably generating regular opportunities for senior finance personnel who are commercially orientated, creative and highly committed individuals. Two such opportunities have recently arisen at the company's headquarters based in Bracknell, Berkshire.

Assistant Treasurer £25-£30,000 + Car

Reporting to the Group Treasurer you will join a small team responsible for an increasingly centralised treasury department whose primary function is the effective funding of the group, its overseas subsidiaries and its individual operating units. This will include using the most sophisticated funding instruments in the international market. In addition you will be responsible for cash forecasting, foreign exchange dealing, monitoring the operating companies' fund management efficiency, and assisting in reviewing the group's financing strategy. It is also essential that the appointee has the maturity and presence to be able to deputise for the Group Treasurer and to handle negotiations with the company's bankers, lawyers and other advisors.

The successful candidate for this challenging role will be a numerate graduate aged 28-33, with an accounting qualification being a distinct advantage. You will already have acquired at least 3 years' previous corporate treasury experience in an international company. Financial institution experience would be a welcomed addition. Essential personal qualities include excellent interpersonal skills, an ability for fast thinking and decisive action, and mature judgement.

The compensation package for both positions, includes an executive car, bonus, non-contributory pension and BUPA. Relocation assistance is also available if required. My client's demands are high. If you meet them please contact Wayne Thomas, Executive Division, Michael Page Partnership, Kingsbury House, 6 Sheet Street, Windsor SL4 1BG.

Tax Manager Up To £35,000 + Car

Reporting to the Director of Group Taxation you will be involved in the tax affairs of a complex international group of companies, with the opportunity to have a substantial commercial impact on the "bottom line". Your responsibilities will include research and recommendations relating to corporate structuring, acquisitions and disposals, and you will have a direct impact on the formulation and implementation of tax strategy throughout the international operations of the group.

This role will also involve considerable contact with the operating companies, other group accounting functions in particular the Treasury department, in addition to external advisors.

You will be a graduate qualified accountant with at least 5 years' tax experience, including some international exposure. You will also have acquired a high level of credibility through well developed analytical and planning skills coupled with strong personal presence and good communication abilities. A certain amount of travel will also be required although it is not anticipated to be excessive.



Michael Page Partnership

International Recruitment Consultants
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A member of Addison Consultancy Group PLC

Acquisitions and Investigations

M4 Corridor to £30,000 + car

The recent performance of this quoted British plc has been outstanding. Substantial increases in profitability have been achieved from enhanced efficiency, and an active acquisition programme to develop existing product lines and group activities. Growth is planned to continue on both fronts, creating the need for a specialist to concentrate on both pre-acquisition and fair-value studies, and then to ensure that systems and resources of the new subsidiaries are linked into group requirements with minimum delay. The work will also include internal consulting and trouble-shooting. For a

chartered accountant in the early 30s whose background includes experience in a manufacturing unit and a period in a corporate analytical role, this is an unusual and most interesting opportunity at the centre, prior to taking on a Financial Director's post in a group company. Salary and bonus negotiable to the level indicated with executive benefits provided.

Please send detailed cv, indicating current salary details, to Michael Egan, Ref: 1922/MJE/FT.

PA

PA Personnel Services

Executive Search - Selection - Psychology - Remuneration & Personnel Consultancy

Hyde Park House, 60a Knightsbridge, London SW1X 7LE.
Tel: 01-235 6060 Telex: 27874

Group Financial Controller (Director Designate)

Expanding Services Group

£25-30,000 + Car

Battersea, SW11

financial SELECTION SERVICES

Executive Selection Division

Our client is a well-established and successful group of companies providing a comprehensive range of sea, air and land freight services to clients worldwide. Additionally, the Group has significant property interests with its property development subsidiary currently engaged in a number of important projects.

As a key element in the planned expansion and development of the Group, the Board now wish to appoint a commercially minded and forward thinking qualified accountant as their first Financial Controller.

Reporting to the Joint Managing Directors, you will have overall responsibility for the financial management of the Group, participating fully in management and commercial decisions affecting future growth and profitability. Immediate tasks include establishing improved systems of accounting and reporting, and providing accurate and meaningful management information to enable tighter control to be exercised over their operations spread throughout the U.K., in addition to 3 new offices recently opened in the U.S.

For this important and challenging role we are seeking an experienced accountant, most likely aged in his/her thirties, with the personality and enthusiasm to make a practical contribution to the long-term success of the well-managed business.

For a detailed and confidential discussion, call Neil Wax on 01-387 5400 (out of hours 0922 243033) or write with full cv, (quoting Ref. E2) to Financial Selection Services, Executive Selection Division, Drayton House, Gordon Street, London WC1.

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This is a high profile position which will complete a small elite, multidisciplinary team which is based at the corporate centre of a £ multi-billion international consumer product group. The team will be responsible for high priority and sometimes highly sensitive projects particularly focused on controls and information systems, the quality of management information, profitability and asset management.

Applicants should be ACMA members with experience of financial control and reporting systems gained within a large multinational group. Sound interpersonal skills, the resilience to see a project through and very high standards of written and verbal presentation are essential. The ability and willingness to handle short assignments overseas is necessary.

Success will lead to opportunities for advancement to some of the key roles in the organisation. Age guideline late 20s-early 30s. Base location West London. Relocation assistance available if necessary.

Please apply in confidence quoting ref: L351 to:

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Mason & Nurse Associates
1 Lancaster Place, Strand
London WC2E 7EB
Tel: 01-240 7805

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Lecturer in Accounting & Finance

As part of its continuing expansion, a vacancy exists for a further lecturer to join the Accounting & Finance Group. Candidates should be able to demonstrate a strong academic background and a commitment to research. The post provides the opportunity to teach on a variety of programmes, including specialist undergraduate, MBA and post-experience.

Applications are welcome from suitably qualified candidates from any part of the field, with a preference for research interests in the capital markets and investments area. Salary on either the Lecturer grade A scale: £2735 - £13675 pa or the Lecturer grade B scale: £14245 - £18210 pa.

Application forms and further details may be obtained from the Registrar, University of Warwick, Coventry CV4 7AL (0203 523627). Quoting Ref. 23/A/87. Closing date for applications is 5th February 1988.

AN EQUAL OPPORTUNITIES EMPLOYER

Corporate Executives

Dynamic Service Group Berkshire

Our client has recently undergone a major transformation with dynamic management developing an aggressive presence within its specialist service sector. The group, a well known household name plc, approaching £800m to, is pursuing rapid growth both organically and through acquisition. This exciting expansion requires:

Controller

up to £32,000 package + car

This role will have specific responsibilities for central service matters across the group and with the assistance of a small team have a broad remit covering all corporate financial matters including the accounting and reporting for sophisticated financial instruments and ad hoc projects. The function, high profile, will report direct to the Group PC so candidates should be qualified accountants who are technically strong, age indicator 28-34.

Business Planner

to £27,500 package + car

This role works closely with the General Manager of several European Territories (c. £100m) and will provide the analytical support

necessary to ensure the success of the business performance. Candidates, age indicator late 20s/early 30s, must be able to demonstrate commercial awareness and have an outgoing personality to liaise with many disciplines across the group. Some travel will be required.

Both of these positions are most definitely considered to be development roles that offer first class opportunities for future career development coupled with excellent remuneration packages. Candidates should therefore have drive and enthusiasm to succeed and progress within a fast moving environment.

Please write or telephone enclosing full resume quoting ref 203 to: Philip Cartwright FCMA, 27 Avenue St. James, London SW1Y 6JZ. Telephone: 01-829 4572.

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& Hopkins**

FINANCIAL SELECTION AND SEARCH

Finance Manager

WEST
LONDON



C £20,000 + CAR
+ Benefits

Our client is one of the World's leading manufacturers and retailers of luxury leather goods and exclusive perfumes.

As the UK Operation is now expanding the Company wish to appoint a Financial Manager to oversee all the UK financial activities.

This is an excellent opportunity for a young qualified accountant, aged 24 to 30, to join an exciting international organisation which can offer first class experience and further career development opportunities.

Please send a full CV with handwritten covering letter quoting ref H381 to: R. N. Collier Esq.

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Attractive rewards

Mobil is one of the world's largest industrial corporations, operating in more than 100 countries. Revenues of nearly \$50 billion are generated through its diverse oil related operations and a growth oriented chemical business.

Our worldwide corporate audit coverage, excluding North America, is based out of London, so the EDP Audit professionals we now wish to appoint will have unrivalled opportunities to travel internationally - spending some 2-4 months on each assignment before moving on to the next country.

These assignments will include environmental audits of data centres, reviews of systems under development and, as part of an integrated team with Financial auditors reviewing systems in operation.

This rewarding role demands an EDP professional with experience in the audit function of a major company or accounting practice, or a qualified Chartered Accountant who has specialised in EDP auditing.

Self-motivated, ambitious and outgoing, you'll need excellent communication skills, you'll thrive on pressure and relish the prospect of extensive travel - and your spouse will be able to accompany you. Experience in auditing IBM systems would also be a distinct advantage.

This is a high-profile role involving considerable exposure at senior management level, with rewards to match. It offers the opportunity to gain invaluable experience that will, for high performers, lead to significant career progression outside the audit function - probably within Information Systems in a Mobil affiliate.

Are you a match for this opportunity? Then write with full cv, or telephone to discuss the position further: Matthew Smith, Mobil Services Company Limited, Mobil Court, 3 Clements Inn, London WC2A 2EB. Telephone 01-831 7171 x 4344.

Mobil

DEPUTY GROUP ACCOUNTANT

£26,000 p.a. plus car,
mortgage assistance and other benefits

Central London

Our client, a long established and well-known insurance company, is currently seeking to recruit the above individual to play a key role in its growth and development plans.

The responsibilities of this position will include:

- Assisting with the preparation of quarterly and annual accounts, including review and analysis.
- Forecasting, budgeting and planning activities.
- Further computerisation of the total accounting operation.
- Full involvement in the Department of Trade returns (including responsibility for further computerisation of this activity).
- Analysis and review of investment income.
- Assisting on major development projects.

The role has a high exposure to the Management and Executive of the Company and is an excellent career opportunity with the potential for future advancement.

It is essential that applicants be qualified accountants with direct experience of general insurance. It is anticipated that the successful candidate will be 32 - 42 years old, but age is not seen as a crucial factor. Important characteristics for the incumbent are a flexible, sharp mind, with a mature, credible presence and good technical and commercial understanding.

Interested individuals should telephone Karen Wilson BA ACMA on 01 - 491 3431 (or on 0895 633429, weekends and evenings), or alternatively, write to her at FMS Ltd, 14 Cork Street, London W1X 1PF enclosing a CV and note of current salary.

FMS

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Taxation Manager Expanding Property Group

Thames Valley c.£30,000 + Car + Benefits

Our client is a well known respected name in the property development and investment sector. The company has achieved impressive and sustained growth in recent years, and now seek to recruit a group taxation manager to assume responsibility for the company's tax affairs.

The role offers an opportunity for candidates who relish involvement in commercial decision making. Directing the attention of senior management to the tax implications of business proposals, you will play a significant role in the company's development.

The successful candidate will be a graduate ACA

qualified with a major firm of accountants, or commercial concern. Having specialised in corporate taxation you will now be looking for a high profile challenge within a stimulating environment. Property company experience and exposure to international tax and VAT is advantageous but not a prerequisite. The remuneration package is excellent with significant benefits provided to the right candidate.

For further information please contact Chris Nelson on 01-831 2000 (evenings and weekends on 01-785 6545) or write to him at Michael Page Partnership, 39-41 Parker Street, London WC2B 5LE.

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B.A.A. Audit Manager

A career opportunity in a growing business
Gatwick to £24K package + car.

BAA plc, the world's leading international airport group, is a highly profitable and expanding business, with a turnover of £439 million and profits of £124 million.

With a key role in the efficient and effective management of the Group, the audit function undertakes a range of project orientated assignments concerned with business performance, financial control and operational review across all disciplines, reporting to main board level. Continued expansion has created an exceptional opportunity for a recently qualified accountant to report to the Chief Internal Auditor. Aged 25-32 you will need good interpersonal and technical skills to develop and expand the scope of

the function's operations and make a genuine contribution to the further success of the business.

The company offers a highly competitive benefits package, including relocation where appropriate, and excellent career prospects as a member of the senior management team in an expanding business.

For further details of this challenging position contact Chris Sale on 0372 375661 (evenings and weekends 01-622 5321) or write to him at

Michael Page Partnership,
Cygnet House, 45-47 High Street,
Leatherhead, Surrey, KT22 8AG.

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ASHTON-TATE FINANCE MANAGER

Maidenhead

c.£21K + Bonus + Car

Ashton-Tate (UK) is a subsidiary of Ashton-Tate Corporation, the world leader in database products for personal computers who have continued to enjoy unprecedented levels of growth and profitability. As part of a multinational group billing in excess of \$200 million and witnessing its fifth consecutive year of record expansion, they are consistently broadening their user base within an extremely aggressive market.

A Finance Manager is sought to assume day-to-day responsibility for the management and administration of the entire finance function, as well as the ongoing development of the computer facility. This is an influential role for a qualified Accountant, which could represent a first step into financial management.

Aged within the range 25-35, you should have some previous experience of computerisation, ideally together with a sound commercial background. The entrepreneurial flair and analytical approach necessary to resolve complex issues and contribute towards business development is essential.

Outstanding prospects include worldwide scope to move into a group management role - the previous incumbent was recently promoted to a general management position within the US holding company.

m

For further information, please telephone Simon Hewitt or Charles Austin on 01-488 4114, or write to them, quoting reference A092, at Mervyn Hughes International Ltd, Management Recruitment Consultants, 63 Mansell Street, London E1 8AN.

FINANCIAL SELECTION AND SEARCH

**Apply with full C.V. to Box A0786,
Financial Times, 10 Cannon Street, London EC4P 4BY**

VIII

FINANCIAL CONTROLLER ADVERTISING

Central London

to £27,000 + Car + Benefits



Our client is a young, highly creative and autonomous advertising agency which operates worldwide.

Future acquisitions coupled with an ever increasing base of international accounts has created the need to appoint a Controller of Finance.

Reporting directly to the Managing Director, responsibilities will include control of all financial activity and supervision of the Financial Department. Other prime areas are the development of computerised accounting systems, working with complex foreign currency transactions and involvement in new business activity.

The successful candidate, a qualified accountant aged 26 upwards, will be able to demonstrate outstanding technical and management ability with the drive and determination to succeed within this thriving and demanding environment.

To discuss this position in greater detail, please contact **Michael Herst** or **John Rose** on 01-629 4463 (01-506 1558/01-444 6012 evenings and weekends) or write enclosing a full curriculum vitae quoting reference: JR 357.

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YOUNG ACCOUNTANTS MOVE AHEAD

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Excellent Salary

Our client is a large subsidiary of a prestigious multi-national company currently consolidating several Head Office locations into a purpose built centre, this, combined with their own expansion programme, means they are looking for Accountants.

You will have CIMA or ACCA and between 1-3 years commercial experience or just the determination and ambition to succeed in this exciting environment.

As either a PROFIT AND LOSS or BALANCE SHEET ACCOUNTANT, you will require attention to detail to produce up to the minute information and the ability to work as part of a team.

As an ACCOUNTANT within the SALES AND MARKETING area, you will already have an all round business understanding and the personality and communication skills to liaise at all levels.

Career progression opportunities are excellent within this large forward looking company. The benefits packages and salaries are very competitive and some positions carry a fully expensed company car.

All interviews will be held with the client company but in the first instance please telephone Alison Harris on

01-405 9126

PLANNED PRE-SELECTION SERVICES

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Assistant Financial Controller

c £23,000

The City

State Street London Limited is a wholly owned subsidiary of State Street Bank and Trust Corporation of Boston, one of the world leaders in International Securities Services.

As part of the European Division, the company provides custodial settlement and full portfolio accounting services to institutional investors worldwide. The London operation is growing rapidly as demand for our services increases due to the diversification of funds in international markets, and is now poised for further growth.

We wish to appoint an individual who will be accountable for the day-to-day financial control of the London office. Additionally, you will be expected

to play a contributory role to our European Area Division.

Reporting to the Financial Controller, European Area, the successful candidate will be a recently qualified accountant who is able to manage a small team of support staff and who should be able to contribute to the development and implementation of new financial systems.

The company offers a first class salary and benefits package. To apply please forward your Curriculum Vitae and introductory letter to: Chris Mossop, Manager, Personnel & Administration, European Area, State Street London Limited, 5th Floor, Lloyds Chambers, 1 Portoken Street, London E1 8DF. Telephone: 01-480 7388.



Financial Controller (Director Designate) Office Furnishing

London

c£23,000 plus car

This highly successful office furnishing and design company with offices in South London and the City will be altering its gearing over the next three years with a view to a Market listing. They need to appoint a potential Finance Director to assist with their development plans.

Reporting to the Chairman and Managing Director, the successful candidate will be responsible for the timely production of all Statutory and computerised Management Accounting requirements, Treasury Management and Company Secretarial matters.

Applications are invited from suitably qualified Accountants, aged between 28 and 32 who can demonstrate flexibility, commercial flair with excellent and assertive communication skills. Experience of working for small to medium sized service companies would be an advantage.

For candidates with Board aspirations who meet the above criteria, an attractive remuneration package is available which will include an executive car, a non-contributory pension scheme, private health and a bonus scheme.

Interested candidates should send a comprehensive curriculum vitae, giving details of current salary and a daytime telephone number, quoting ref: LM661, to Andrew Sales FCCA, at Spicer and Pegler Associates, Executive Selection, 13 Bruton Street, London W1X 7AH.



Spicer and Pegler Associates

Executive Selection

Finance Director

Red Funnel Group

Southampton

c.£30,000 + car
& excellent benefits

Red Funnel is a successful public quoted company, best known as the ferry operator to the Isle of Wight. Group activities also include ship towage, road haulage and engineering. Turnover exceeds £10m.

The Finance Director will play a major role in the management of the Group. Reporting to the Managing Director, he will plan and implement financial strategies to improve and develop the business, and will take full responsibility for finance, accounting, secretarial and administrative functions.

The person appointed will be a Qualified Accountant, probably Chartered and aged at least 35, who has helped determine and manage financial strategy in a substantial, well-run business, preferably in the services sector.

Benefits include a company car, pension and medical insurance; a performance related bonus scheme is under consideration.

The New Forest and other congenial areas of Hampshire are within easy commuting distance.

Please reply to Barbara Robertson in strict confidence with details of age, career and salary progression, education and qualifications, quoting reference 5081/FT on both envelope and letter.

**Deloitte
Haskins + Sells**

Management Consultancy Division

P.O. Box 198, Hillgate House, 26 Old Bailey, London EC4M 7PL

Financial Controller

West of London

£25-30,000 + car

Our client is part of a major internationally-known Japanese manufacturing group, distributing and servicing their wide range of products throughout the UK. Turnover is growing strongly and approaching £20 million.

They now require an able Financial Controller to be responsible to the Managing Director for all financial, company secretarial and general administrative aspects of the business.

You will be a Qualified Accountant, aged around 27-40, with at least 3 years' experience in commerce, ideally with some involvement in importing/distribution. Other important areas of experience they are seeking are computer-based systems and financial appraisals.

This exciting opportunity will appeal to someone who is keen to contribute to the prosperity of an ambitious and fast growing company as a key member of its small senior management team. An attractive remuneration package will be offered and there are excellent career prospects.

Please send concise details, including current salary and daytime telephone number, quoting reference S9222, to WS Gilliland, Executive Selection Division, Grant Thornton Management Consultants Limited, Grant Thornton House, Melton Street, Euston Square, London NW1 2EP.



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Management Consultants

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Chief Accountant Consumer Finance Nottingham

c.£18,000 p.a. + car + excellent benefits

RIGP Finance is a division of Lloyds Bowmaker, the financial services subsidiary of Lloyds Bank plc. RIGP's business is consumer finance, traditionally for motor cycles but increasingly for a wide range of consumer durables and household goods.

RIGP's head office is based in Nottingham and we are looking for a Chief Accountant. Reporting to the Finance Director, the Chief Accountant is responsible for the production of accounts and the management of the Accounts Department of around 20 employees. The division has some exciting business plans and the job holder will play a key role in the development of these.

Applicants should be qualified accountants, probably aged late 20's to mid 30's with an excellent work record, preferably but not essentially in consumer finance. They should have experience in the management of people, commercial awareness, a desire to innovate and the resilience to work effectively under pressure.

This is an excellent career opportunity with a major Financial Services group in an expanding market sector.

Salary is negotiable for the right person and benefits include a car, private health insurance, subsidised mortgage and profit sharing bonus. Relocation assistance will be provided if necessary.

Applicants should telephone for an application form or send in full CV including salary details to: John Lockett, Group Management Development & Training Manager, Lloyds Bowmaker, 9-13 Grosvenor Street, London W1X 9FB. Tel: 01-491 3236 ext. 284.



**Lloyds
Bowmaker**

Assistant Budget and Management Accountant

At Corporate Headquarters

London EC1 up to £18,000

There is a high profile position for a part qualified accountant within Corporate Headquarters, a multi-million pound organisation at the leading edge of British Telecom's commercial revolution.

Responding to a wide ranging brief, you will be responsible for providing headquarters management accounting reports including the monthly departmental figures and regular reviews with the Group MD. Among other duties will be the investigation of, and briefing to senior management on budget variances and forecasting errors and the evaluation of capital expenditure project proposals for Headquarters.

Candidates will need to be part qualified accountants, preferably with experience of SBCs and spreadsheets and a knowledge of data-base management.

Well developed interpersonal and written skills, together with the ability to work under pressure are essential. Starting salary, inclusive of London Allowance, is up to £18,000 depending on experience and qualifications.

For further information call Andrew Bird on 01-356 5461. To apply, please write with full CV to: Ann Hulbert, British Telecom Management Recruitment Centre, 3rd Floor, Haddon House, 2-4 Fitzroy Street, London W1P 5AD.

British Telecom is an equal opportunity employer. Applications are welcome from all suitably qualified individuals irrespective of sex, racial origin or disability.

British
TELECOM

REGIONAL ACCOUNTANT

Charles Church the quality housebuilder has opportunities for newly qualified Chartered Accountants to join Regional management teams based at offices in Chesham Bois, Bucks and Reigate, Surrey.

Reporting to the Regional Managing Director, you will provide a full Management and Financial Accounts service to these developing Regions. In addition to your professional skills, you should be hardworking, enthusiastic and able to liaise with staff at all levels.

In addition to an attractive salary (negotiable), we offer a highly competitive benefits package.

Apply with CV to Miss H M A Rohan, Group Personnel Manager, Charles Church Developments PLC, Charles Church House, Knoll Road, Camberley, Surrey GU15 3TQ.

FINANCIAL CONTROLLER C £21,000 + BENEFITS PACKAGE

The Company is a young, ambitious and rapidly expanding timber and builders merchant with turnover approaching £10 million. Our head office is in Rickmansworth.

Reporting to the Managing Director the successful applicant will be responsible for the total accounting function and management information. The ideal candidate will be a qualified chartered accountant aged 25-30 years, commercially orientated with previous experience of computer applications. The remuneration package will include a fully expensed car, private medical insurance, non-contributory pension and participation in the bonus scheme.

Please write full C.V. to: The Managing Director, Devilliam Products Ltd, Church Wharf, Church Street, Rickmansworth, Herts. WD3 1JB

At thirty, you may believe you're making excellent progress.

Unilever's strength and consistent profitability are derived largely from the manufacture and successful marketing of consumer goods such as washing powders, margarine, toiletries and frozen and other foods, and from the geographical spread of the businesses. Other important but perhaps less well known activities include specialty chemicals and agribusiness operations. Active in

some 75 countries and with manufacturing facilities in most of them, we employ some 300,000 people. This international business is managed through a structure of many separate companies, each with their own profit-responsible board of directors and management team. It is by using the group's diversity that we create tomorrow's leaders; providing early responsibility and developing skills through a series of increasingly demanding appointments. We are now seeking a small number of high calibre commercial executives with the potential to follow such a path; one which

can lead directly to an operating company board-level appointment by your mid-thirties.

Aged around thirty, you will already be a successful commercial manager, an accountant with a good degree, significant management accounting experience and a background of comprehensive development and achievement within a large professionally managed organisation. Most important, you will possess the personal qualities necessary to rise to the challenges of a senior appointment.

The terms of these appointments are excellent and include a starting salary up to £30,000 plus an executive car and other usual large company benefits. Initial appointments are in a variety of locations, some in and around London, and appropriate relocation arrangements will be available where necessary.

If your experience and potential are equal to the long-term opportunities we have to offer, then please submit a full CV to John Robins, quoting reference JR 848, at Coopers & Lybrand Executive Selection Limited, Shelley House, 3 Noble Street, London EC2V 7DQ.



But check that against our commercial opportunities.

Unilever

Corporate Treasury

The London Headquarters of the RTZ Corporation PLC is seeking to recruit an Analyst to join their Treasury department which plays a central role in the funding of sub-groups and development of financing strategy. The scope and activities of the department has expanded considerably over the past year.

The position reports to the Assistant Treasurer and duties will specifically encompass short term funding operations, particularly the financing of the group in the UK and certain overseas operations, the improvement of centralised cash management systems and the development of computer based treasury reporting and procedures. Other areas of involvement will include risk management and foreign exchange and the conduct of banking relationships.

Candidates, male or female, are likely to be graduates aged up to 30 with an accounting or related professional qualification and at least two years' relevant experience. Depending on background and experience, they should be prepared to study for the examinations of the Association of Corporate Treasurers.

RTZ LIMITED

RTZ GROUP

If you wish to apply, please write, enclosing your CV stating current and expected salary to: Mr Paul Tebbutt, Senior Personnel Officer, RTZ Limited, 6 St James's Square, London SW1Y 4LD. Tel: 01-930 2399.

EVANS OF LEEDS PLC PROPERTY INVESTMENT GROUP FINANCIAL DIRECTOR (DESIGNATE) EXCELLENT SALARY + CAR

We are a well established, highly respected, profitable and acquisitive organisation and require an experienced executive with considerable business acumen to become part of a small but active Group Management Team.

We require a professionally qualified person already holding an appropriately responsible position who has a maturity of outlook and a high degree of commitment. Versatility of thought and approach is desirable. Enjoyment in the fulfilment of objectives will be enhanced by the benefit provisions of a major Public Company.

Reply in confidence with full C.V. to Mr E. L. Curtis, Group Financial Director, Evans of Leeds PLC, Millshaw, King Road, Beeston, Leeds, LS11 8EG

GROUP FINANCIAL ACCOUNTANT

London W1 C. £22,000 + Benefits
Our client is a long established property group which is moving through a period of rapid expansion and restructuring following a recent change in ownership. With expansion set to continue and the likelihood of a public flotation later this year the group is seeking to strengthen its financial management team by recruiting a Chartered Accountant, with recent commercial or auditing experience of property companies, to be responsible for a wide range of financial, accounting, statutory and taxation matters.

The ideal candidate will be ambitious, self-motivated and will have an ability to communicate at all levels. A good working knowledge of computerised accounting systems would be required. Please apply in confidence with CV and daytime telephone number to:

Neil Sumner, Gerald Edelman,
25 Harley Street, London W1N 2BR.

APPOINTMENTS ADVERTISING

For Further Information
Call 01-248 8000

Tessa Taylor
ext. 3351
Debra Vazables
ext. 4177
Patrick Williams
ext. 3694

Elizabeth Rowan
ext. 3456
Paul Maravigna
ext. 4676

Assistant Financial Accountant

circa £20,000

Our clients are a major reinsurance company based in the City. They are presently seeking a recently qualified accountant to join their Financial Accounts department.

You will report to the Financial Accountant and be responsible for the two section leaders of the department. Your principal duties will be the control of the statutory accounts, management reporting, the supervision of VAT and DTI returns and the preparation of taxation computations.

Ideally, you will have at least one year post qualifying experience (ACA/ACCA) and have gained experience of supervising staff. Exposure to the financial services sector would also be advantageous.

A competitive salary, dependent on experience, will be offered along with £1.50 per day Luncheon Vouchers, 27 days annual leave, free life assurance, non-contributory pension scheme, free BUPA and a mortgage subsidy scheme.

Applications with a full CV, including daytime telephone number and present salary, should be sent quoting Ref LMC 772, to the address below by the closing date of 29 January 1988. Please list separately any companies to whom you do not wish your CV to be forwarded.

ROBERT MARSHALL ADVERTISING
LIMITED

44 Wellington Street, London WC2E 7DJ.

Financial Director

c £25,000 + substantial equity option
+ car + bonus

Manchester

The company is privately owned, has impressive growth, and turnover in excess of £20 million. The core business is the design, sourcing and distribution of quality home textile products, achieved through company brand names and own label business for the major high street store groups and mail order houses. The well developed product range is designed and targeted at the growth area of fashion in home textiles.

Working closely with the Managing Director and the Sales and Marketing Director, you will have the opportunity of developing management information and forecasting systems, influencing cost and pricing decisions, determining the future structure and strategy of the company, and leading it to the USM. You will provide financial and computer support, inventory management, and a range of administrative functions managing a department of 15+ people.

Probably aged 35-45, you will be qualified, with at least 5 years' experience in financial and cost management, ideally in a divisional or site role. You should be familiar with manufacturing and/or distributive business management, demonstrating a successful track record in the control of people, materials and assets.

In addition to an attractive salary, there will be a very substantial equity option package offered, plus car, bonus, and full executive benefits, including relocation assistance if appropriate.

Please write with full career details to Chris Brooks, ref. B.14079.

MSL International (UK) Ltd, Sovereign House, 12-16 Queen Street, Manchester M2 5HS.

Offices in Europe, the Americas, Australia and Asia Pacific.

LLL

MSL International

Finance Director Designate

c £20,000 plus car and bonus

West London

Our client is a long-established medium-sized group of building contractors. They specialise in high quality work for leading property companies and other commercial and private customers.

A qualified accountant is required to lead a small team and to take full responsibility for accountancy, administration (including personnel and computerised systems), and all financial and legal matters, reporting to the Managing Director. He or she will be a member of the senior management team, fully involved in liaison with customers and decision-taking to ensure the continued expansion of the group. Candidates must have strong commercial drive, leadership and commitment to the practice of Christian ethics in business.

There are excellent prospects for promotion to the Board and equity participation.

Please apply to: Sir Timothy Hoare, Career Plan Ltd, 33 John's Mews, London, WC1N 2NS. Tel: 01-242 5775.

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Personnel Consultants

FINANCIAL CONTROLLER

Director Designate

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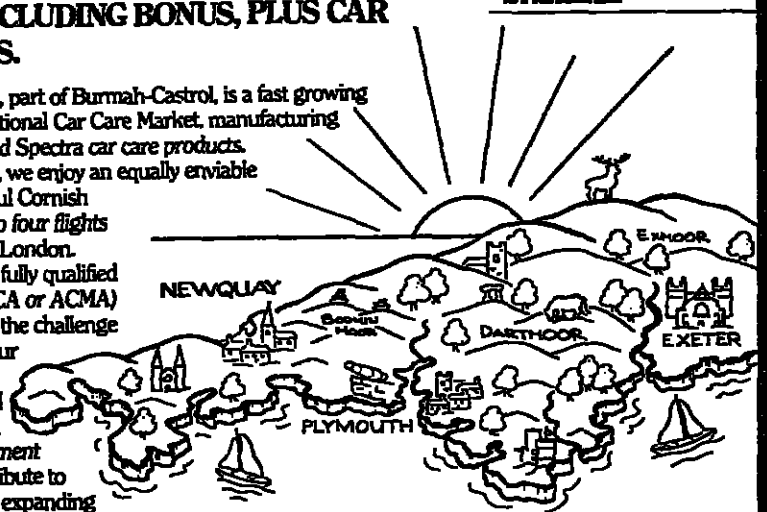
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The Obvious Choice

Apple and Digital in software challenge

By Louise Kohler
in San Francisco

APPLE COMPUTER and **Digital Equipment (DEC)** are expected to announce at a meeting in San Francisco tomorrow a technology pact to develop products that would link their personal and minicomputers.

This would present a big challenge to IBM, which is the strongest rival to both Apple, in personal computers, and DEC, in the minicomputer sector.

Apple and DEC have long been complementing each other on their respective progress. If, as is widely rumoured in the computer industry, the companies' chief executives announce an alliance, the combination would test IBM's dominant position in the office computer market.

While details remain sketchy, with neither company prepared to comment, it is expected that Apple and DEC will develop software which enables their products to communicate on local area networks, sharing data and files.

Piaggio plans 4-wheel launch

By David Lane in Milan

PIAGGIO, the Genoa-based group best-known for its Vespa motor scooter, is embarking on a major diversification programme. It will be launching a four-wheeled vehicle at the beginning of next year.

The "quadriciclo a motore" is the result of new legislation which allows the sale of four-wheeled vehicles using design and test norms applied to motor-cycles.

The company said that the target market is that to which it now sells its three-wheeled vans.

AMERICAN HOME PRODUCTS RAISES OFFER FOR DRUGS GROUP TO \$700M

Sanofi 'to stay in Robins auction'

BY JAMES BUCHAN IN NEW YORK

SANOFI, the ambitious French pharmaceutical group which is seeking control of A.H. Robins for an investment of \$600m, vowed yesterday that it would stay in the bidding for the bankrupt US drugs group in the face of an improved offer from American Home Products.

"As we said, we're going to fight and win," the 15-year-old company, whose offer has been accepted by the Robins board, said in New York yesterday.

American Home, the largest and best-capitalised of the three groups bidding for Robins, turned up the pitch of the auction on Tuesday by improv-

ing its all-share offer for Robins by about \$100m to the equivalent of \$29 a share or \$700m.

The group also offered sharply better terms to the 200,000 women seeking \$2.48bn in compensation for injury by Robins' Dalkon Shield contraceptive device.

The American Home offer, which was immediately endorsed by Robins' non-family shareholders, crystallises a struggle between family and non-family stockholders over the future of Robins. The Sanofi plan, accepted by the Robins board, does not involve outright sale of the company and family

management could stay in place for five years or longer.

Rorer, the third bidder, whose all-share offer is worth about \$27.50 a share, said yesterday it was "evaluating its options."

"It's more and it's more assured," said Mr Wilbur Ross, the investment banker advising the outside shareholders.

"We're protected against market risk."

American Home, which reported pre-tax income of \$964.8m on revenues of \$3.81bn in the nine months to September, also offered to finance a trust fund for the

women with an immediate cash payment of \$2.15bn or \$2.48bn spread over six years.

The Dalkon Shield payments are tax deductible, but analysts believe that only American Home of the three bidders has large enough taxable income to cover an immediate payment of over \$2bn.

Lawyers for the women, however, said yesterday that they continued to object to any settlement that satisfied stockholders before claimants or was less than the \$2.48bn fixed by the bankruptcy court.

Roche pledges to help SEC insider inquiry

F. HOFFMANN-LA ROCHE, the Swiss pharmaceutical group, pledged yesterday that it would co-operate in the US-requested inquiry into possible insider stock trading before the company's \$4.2bn bid to take over Sterling Drug, AP-DM reports.

The Basel-based company made the comment after the Swiss authorities revealed that the US Securities & Exchange Commission (SEC) had asked for Swiss help in gathering evidence in the case.

The Justice Ministry said the request, involving a 1982 convention drawn up by the Swiss Bankers Association, was received on Monday. The ministry said it seemed to have preceded Sterling Drug's lawsuit filed on Monday in Delaware against the company for allegedly breaking US disclosure and insider trading laws.

The request, which is understood to list four banks or companies in Basel as possibly involved, was relayed to the association which, under the 1982 convention has set up a special independent commission to deal with such cases.

Nedlloyd defends restructuring plans

BY LAURA RAU IN AMSTERDAM

NEDLLOYD, the Dutch shipping and transport group, reaffirmed yesterday plans to implement a drastic corporate restructuring and rebuffed Norwegian shareholders opposing the proposals.

Mr Henk Rootliep, deputy chairman of Nedlloyd, told a hastily arranged press conference that the planned FI 1bn writedown of assets and FI 175m issue of preferred shares are in the best interests of the company and shareholders.

The press conference, the second in a week, was called to defend Nedlloyd's restructuring plans against counter-proposals by Mr Torstein Hagen, who heads a group of Norwegian investors holding 5.1 per cent of Nedlloyd.

Behind yesterday's terse statements from Nedlloyd is the possibility that the Norwegian investors' group, known as Marine Investments, would launch a takeover bid.

Earlier yesterday Mr Hagen said that he was not trying to take control of Nedlloyd but he refused to rule out further purchases. Marine Investments has options to buy another 4.8 per cent of Nedlloyd.

"We are exchanging views with those shareholders that we know," in an effort to mobilise opposition to Nedlloyd's restructuring plans, Mr Hagen said. The former head of Norway's Bergen Line and Royal Viking Line is considered a turnaround specialist in the shipping world.

Mr Hagen argues that the planned writedown of Nedlloyd's shipping fleet and oil wells is unjustified in light of potential earnings.

Last month Nedlloyd announced plans to devalue drastically its shipping and drilling assets - producing a FI 990m loss for 1987 - due to the continuing slump in the shipping market and the plunging dollar.

In an effort to strengthen its balance-sheet Nedlloyd also wants to issue cumulative preferred shares to friendly institutional investors.

Mr Hagen is known to be contacting Nedlloyd shareholders in an effort to get proxy rights to represent them at an extraordinary meeting on January 26 when approval for the preferred shares will be sought.

O&Y opposes Santa Fe rights proposal

BY DAVID OWEN IN TORONTO

OLYMPIA & YORK, the Canadian property and resources group, is opposing amendments to a preferred stock purchase rights plan proposed by Santa Fe Southern Pacific.

The amendments reduce from 50 per cent to 20 per cent the ownership trigger for the plan's so-called "flip-in" feature - an anti-takeover provision - to take effect. As a result, if a person or group acquires 20 per cent or more of Santa Fe common stock, other rightsholders would be entitled, under certain circumstances, to purchase additional stock.

In a January 11 letter to the Chicago-based company, Mr Marshall Cohen, O&Y vice-president, called the amendments "a denial of shareholder rights," adding: "There is no justification, legal or otherwise, for these unilateral actions by the directors of the company."

If the "flip-in" is triggered, shareholders of more than 20 per cent of the company's stock would experience "a substantial financial and voting dilution," Mr Cohen maintained.

E-II Holdings hit by \$147m loss on securities portfolio

BY RODERICK ORAM IN NEW YORK

E-II HOLDINGS, the consumer products and food group hungry for acquisitions, has suffered a big third-quarter deficit, largely because of an unrealised \$147.5m loss on its securities portfolio. Many of the shares were believed to be in takeover candidates.

The Chicago-based company's main target is American Brands, in which it has built up a 4.74 per cent stake. Mr Donald Kelly, E-II's chairman, yesterday met Mr William Alley, his counterpart, to discuss ways to improve American Brands' value to its shareholders.

The prospect of an E-II bid has driven shares of American Brands, a tobacco, drinks, food and financial services group, sharply up, since late last year. E-II said yesterday that the unrealised stock losses, reflecting chaotic market conditions in October, had subsequently fallen to \$58.9m.

For the three months ended November 30, E-II reported a net loss of \$131.5m or \$2.13 a share.

share on sales of \$463.9m, compared with a net profit of \$8.8m or 13 cents on sales of \$415.1m in the year-ago period. The nine-month net loss was \$170m or \$2.33 a share on sales of \$1.22bn, against a net profit of \$11.4m or 17 cents on \$1.1bn a year earlier. A further negative factor was a rise in interest expense to \$50.9m in the latest quarter from \$24.1m a year earlier, following the issue in July of \$1.5bn of subordinated long-term debt to help finance takeovers.

Following Mr Kelly's highly profitable break-up of Esmark and Beatrice, two food and consumer product groups, the market initially responded eagerly to last year's issue of E-II stock. But lack of a big takeover to date has dampened enthusiasm for it.

Takeovers aside, the group reported higher operating earnings from its consumer products and food businesses. They rose 14 per cent to \$51.7m in the third quarter from a year earlier and 11 per cent to \$56.8m in the nine months.

Intel jumps 51% as new products aid turnaround

BY OUR SAN FRANCISCO CORRESPONDENT

INTEL, the US semiconductor manufacturer, ended 1987 with another record-breaking quarter to produce a 51 per cent increase in net income for the year, to \$248m or \$1.38 per share, compared with a net loss of \$173m or 99 cents in 1986.

The company, which is the leading supplier of microprocessors to the personal computer industry, reported revenues of \$1.91bn for the year ended December 26.

Included in 1987 net income is a \$73m, or 40 cents per share, extraordinary credit for tax-loss carry-forwards. Earnings per share were restated to reflect a three-for-two stock split in September.

Fourth-quarter revenues of \$572m increased 61 per cent from \$356m for the comparable 1986 period. Net income for the quarter was \$96m or 55 cents per share, against a net loss of \$18m or 9 cents for the final quarter of 1986.

Dr Andrew S. Grove, president and chief executive, said: "1987 showed a gratifying recovery for Intel. Our new products pulled us out of the industry recession and enabled us to do well in the market."

Lotus Development, the West Coast software group, is introducing Modern Jazz, an integrated business software package for Apple's Macintosh personal computers. Modern Jazz will be marketed this quarter and priced at \$395.

Texaco attacks Icahn over lawsuit

By Our New York Staff

TEXACO, the embattled US oil group which is struggling to emerge from the bankruptcy courts, has turned on Mr Carl Icahn, its main shareholder, warning him that he may sabotage the company's reorganisation in a "quest for short-term gains".

In a long and testy letter published late on Tuesday, Mr James Kincaid, Texaco's chief executive, rejected as "frivolous" a suit filed by Mr Icahn on Tuesday which seeks to dissolve a so-called "secret agreement" between Texaco and Pennzoil, its main creditor.

Pennzoil, which is to receive \$3bn from Texaco to settle a long-running legal dispute over the ownership of Getty Oil, last month signed an agreement which binds it to support their joint plan to reorganise Texaco and lead it out of bankruptcy.

Mr Icahn, a New York-based takeover specialist believed to own 12.3 per cent of Texaco, wants the support of Pennzoil for his own plan to reorganise Texaco.

Pan Am warns of higher losses

By Our New York Staff

PAN AM, the US airline struggling to piece together a survival strategy, won wage concessions from three of its five unions but said 1987 losses "will be significantly in excess" of external estimates. Wall Street has been forecasting losses of \$70m to \$90m.

The higher deficit is attributed to losses on yen-denominated loans, lost revenues because of a Mexican ground crew strike and rising fuel prices.

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INTL. COMPANIES & FINANCE

Jump in premium income boosts Australian insurer

BY CHRIS SHERWELL IN SYDNEY

THE AUSTRALIAN Mutual Provident Society (AMP), the country's largest and most powerful insurance group, yesterday announced a doubling of income from new premiums and superannuation contributions.

But its announcement, a preliminary report on the group in 1987, said nothing about losses it sustained following the October share market plunge.

As one of Australia's largest and most influential institutional investors, AMP is believed to have suffered paper losses running to billions of Australian dollars in the collapse.

Mr Ian Stanwell, AMP's managing director, said yesterday that the group would be more flexible in its investments in

1988, and more cautious about the Australian share market. He did not foresee a recession.

Painting a healthy picture regarding the group's 1987 income, the statement said new life insurance income had jumped 105 per cent to A\$2.67bn (US\$1.89bn).

The increase compares with a 61 per cent increase to A\$1.3bn reported a year ago, shortly after Mr Stanwell took over his position, and a 16 per cent rise in 1985.

Whether the result underscores AMP's ascendancy over National Mutual, its rival, remains to be seen. National Mutual has long been battling to draw level with AMP, but has yet to report its 1987 figures.

A breakdown of AMP's Australian figures showed new individual life insurance single premiums increased 90 per cent, to A\$1.2bn, of which A\$720m was for insurance bonds.

Other new annual premiums amounted to A\$543m, a rise of 68 per cent. This included A\$371m for group superannuation and A\$68m for personal superannuation plans.

Mr Stanwell said the continuing community interest in superannuation and retirement planning was a "special feature" of the year.

In addition, substantial contributions were made by individuals to various investment products, including more than A\$100m invested in AMP's newly established unit trusts.

Puma sets DM10m limit on US losses

By Andrew Fisher in Frankfurt

PUMA, THE West German sports shoe and clothing company, expects to reduce losses sharply in the US market this year to well under DM10m (€6.1m) after losing more than DM100m there in 1986 and 1987, Mr Hans Woitschatschke, the new chairman, said.

The company has already stated its hope of breaking even on its overall business this year after losing about DM35m in 1987 and DM40m the previous year.

In 1985, the year before it issued preference shares to the public, it made a net profit of DM19m.

Mr Woitschatschke, previously involved in the ski industry, said Puma hoped to raise its US turnover this year to about \$150m, from \$100m in 1987.

The increase would mostly come from improved, more up-market products rather than higher volume, he said. Shoes account for some 60 per cent of sales, with the remainder provided by textiles and other equipment.

A year ago Puma revealed the full extent of its problems in the US, having failed to adapt quickly enough to new trends ushered in by Reebok, its competitor, which introduced fashion-oriented shoes appealing particularly to women.

Mr Woitschatschke, who became chairman last November, said Puma had spent nearly DM100m in the last two years to purchase its stocks and distribution rights in the US.

In 1986, Puma, controlled by the brothers Mr Armin and Mr Gerd Dassler, made a loss of DM75m in the US, which was partly offset by profits elsewhere. Mr Woitschatschke said the provisional loss figure of DM35m for 1987 announced last month related basically to the US.

Gencor mines lift gold output

BY JIM JONES IN JOHANNESBURG

GOLD MINES managed by Gencor recovered rapidly from a three-week strike in August and lifted gold production and profits appreciably in the December quarter.

The group increased mill throughput to 5.08m tonnes, from 4.84m tonnes in the September quarter, and lifted gold production to 25,379kg from 23,006kg.

Band-nominated gold prices were little different between the September and December quarter and, as a result, higher operating costs led to lower operating profits at some mines.

Buffelsfontein, the largest Gencor gold mine, discontinued surface sorting and, as a result, suffered grade and gold production drops.

One reserve difficulties necessitated the milling of low-grade surface dump material. This,

too, was required at neighbouring Stilfontein.

Winkelhaak and Kinross, the two mines worst affected by the strike, restored production, although not to immediate pre-strike levels.

Leslie and Bracken both

maintained their recovery grades unchanged, although at low levels. Bracken's life expectancy is not more than four years, while Leslie's life expectancy is higher, at about 10 years, which allows sub-marginal ore to be mined profitably.

Toppan Printing edges ahead

BY IAN RODGER IN TOKYO

PRE-TAX profits of Toppan Printing, Japan's second largest printing company, rose 1.8 per cent to ¥20.3bn (US\$159.3m) in the six months to November 30. Sales grew 7.1 per cent, to ¥32.8bn, with demand particularly strong for commercial prints and electronic components. The company said profit growth was eroded by a 7.6 per

cent rise in sales and management costs.

The directors forecast that pre-tax profits for the current year, ending on March 31, will be ¥32.3bn, on sales of ¥54.5bn.

Net profits in the six months to November were ¥9.8bn, compared with ¥9.6bn.

CSR forms offshoot for oil and gas interests

BY OUR SYDNEY CORRESPONDENT

CSR, THE Australian building products, sugar and resources group, yesterday announced the formation of CSR Petroleum as a wholly-owned subsidiary to hold the group's oil and gas interests.

The move is necessary before a public float of these interests, although the group has not yet decided whether to take this course.

CSR said yesterday a float remained the group's intention, but that the board was hoping to make a decision in the current quarter.

The main money-earning businesses in the new entity are the Roma gas producing operation and the 85 per cent owned Roma-Brisbane gas pipeline, which services south-east Queensland.

Also included are the Bala oilfield in Indonesia, the 50 per cent owned Denison Trough gas project in Queensland and various exploration ventures in Queensland, Western Australia, Indonesia and China. A com-

tract drilling operation is not included.

CSR said yesterday that the businesses had a profit after tax of A\$2.7m (US\$1.5m) in the half-year to September, with annual revenues of about A\$50m.

Last year CSR sold Delhi Petroleum, its principal oil and gas interest, to Exxon for A\$98m. Delhi was regarded as a high-risk investment, and the disposal was said by the group to have reduced its petroleum interests to a "core of very competitive operations."

It was also the single most significant step of a restructuring process in which CSR is reducing its dependence on resources in favour of its building products and sugar operations.

The creation of CSR Petroleum in turn brings the performance of individual businesses to the forefront.

The new entity is incorporated in Queensland, with headquarters in Brisbane.

GOLD FIELDS PROPERTY COMPANY LIMITED

(Incorporated in the Republic of South Africa)
(Registration No. 01/01078/06)

PRELIMINARY ANNOUNCEMENT OF RESULTS

	Eighteen months ended 31 December 1987	Year ended 30 June 1986
TURNOVER	R600	4,000
Income from rent and sale of property	26,992	17,212
REVENUE	9,435	6,683
Income from investments	1,692	1,028
Surplus on realisation of investments/ mining title	948	965
Income from gold tributes, dumps, interest and other sources	6,795	4,050
EXPENDITURE	20,747	12,726
Administration, property and general	3,629	2,014
Interest	1,976	38
PROFIT BEFORE TAX	16,918	10,712
Tax	7,333	4,572
PROFIT AFTER TAX	9,585	6,040
Unappropriated profit, brought forward	133	122
Less:	9,718	6,162
Dividends declared:	9,608	6,029
Interim 12.0c (12.0c)	4,908	3,067
Second Interim 16.0c (-)	1,227	1,227
Final 20c (18.0c)	1,636	1,840
Transfer to reserves	2,945	2,962
Unappropriated profit, carried forward	110	133
Earnings per share—cents	94	59
Dividends—per share—cents	48	30
Times dividends covered	2.0	2.0
Net assets (as valued) per share—cents	688	555

The results given are for the eighteen months ended 31 December 1987 as the financial year end of the company was changed during the period from 30 June to 31 December.

CHANGE OF FINANCIAL YEAR END
The results given are for the eighteen months ended 31 December 1987 as the financial year end of the company was changed during the period from 30 June to 31 December.

ANNUAL REPORT
The annual report will be posted to members in March 1988.

DECLARATION OF FINAL DIVIDEND

Dividend No. 130 of 20 cents per share in respect of the eighteen months ended 31 December 1987 has been declared in South African currency, payable to members registered as at the close of business on 29 January 1988. Warrants payable on 2 March 1988 will be posted on or about 1 March 1988. Standard conditions relating to the payment of dividends are obtainable from the share transfer offices and the London Office of the company. Requests for payment of the dividend in South African currency by members on the United Kingdom register must be received by the company on or before 29 January 1988 in accordance with the above mentioned conditions. The register of members will be closed from 30 January to 5 February 1988, inclusive.

By order of the Board,
per pro CONSOLIDATED GOLD FIELDS PLC
London Secretaries,
Mrs. G. M. A. Gledhill, Secretary

United Kingdom Registrar:
Hill Samuel Registrars Limited,
6 Greencoat Place,
London, SW1P 1PL

London Office:
31 Charles II Street,
St. James's Square,
London, SW1Y 4AG.
13 January 1988

MEMBER OF THE GOLD FIELDS GROUP



TOTAL COMPAGNIE FRANÇAISE DES PÉTROLES
13th January 1988

Dear Shareholder,

With a view to consolidating the Company's balance sheet and financing its expansion, a capital increase was carried out by TOTAL COMPAGNIE FRANÇAISE DES PÉTROLES in June 1988. This share issue carried warrants entitling holders to subscribe one new share at the price of F 410 for every two warrants held.

Similar warrants, on the basis of one for every five shares held, were also issued free to existing shareholders so that they, too, could be associated with the Company's anticipated development.

At the time, with the share ex-dividend trading at around F 560, the odds were reasonable, in fixing the strike price at F 410, the Board was anticipating a growth of the order of 15% in the share price over the 18 months during which the warrants could be exercised.

And in the initial stage, TOTAL CFP's share performance did in fact exceed these expectations, since it had climbed above the F 500 barrier by the end of April 1987 and peaked at more than F 580 in May.

But as stock markets crumbled in mid 1987 the share was hit, falling early in October to around the strike price. At this level, exercise of the warrants could still be envisaged. However, the market collapse from 19 October which was international, as you know, forced the share price well below F 410, thus ruling out any possibility of exercising the warrants.

Although it was at one time planned to extend the deadline for exercise of the warrants beyond 31.12.1987, this was not feasible, especially as the French Stock Exchange regulatory Commission has deemed such prolongations inadvisable.

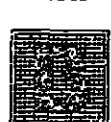
A large number of you, especially among the shareholders who have been loyal to TOTAL for many years, have been disappointed at this outcome. May I assure them that I, too, regret that due to exceptional circumstances beyond the Company's control, the operation launched in June 1988 has not reached a successful conclusion.

Despite all manner of uncertainties affecting the international environment, 1988 promises to be an encouraging year for the TOTAL Group's development. Testifying to this is the fact that after weathering three major storms during these last two years (the 1986 oil "counter-shock", the 1987 financial crisis and the weakening of the dollar throughout this period) the Group is able at the beginning of 1988 to show a sound financial capability and a very healthy balance sheet. In another connection, we have put the North Sea Alwyn field into production under conditions which represent a superb technological and financial achievement. Performances such as this justify placing our confidence in the future of the Group.

Thank you all most sincerely for your loyalty.

Francis-Xavier COTILLI
Président-Directeur Général

Banque Nationale de Paris



U.S. \$75,000,000

Floating Rate Notes 1987/1990/1994

In accordance with the provisions of the Notes, notice is hereby given that for the six months 14th January, 1988 to 14th July, 1988 the Notes will bear an interest of 7 7/8% per annum and the coupon amount per U.S. \$100,000 will be U.S. \$3,949.65.

Agent Bank
Samuel Montagu & Co. Limited

GRANVILLE

SPONSORED SECURITIES

High	Low	Company	Price	Change	div (p)	%	P/E
206	133	Ass. Ind. Ord. Ordinary	185	0	8.9	4.8	6.9
207	145	Ass. Ind. Ord. CULS	191	-2	10.0	5.2	-
41	29	Armitage and Rhodes	29	0	2.1	3.9	8.3
112	40	BSEI Group (USM)	52	0	2.7	1.7	26.7
188	108	Borden Group	156	0	2.7	1.7	26.7
136	95	Bry Technology	139	-1	4.7	3.4	11.1
281	135	CCG Group Ordinary	248	0	11.5	6.6	6.4
147	99	CCI Group 1 1/4% Conv. Pref	131	0	13.1	22.0	-
171	129	Carborundum Ordinary	129	0	5.4	4.3	11.2
104	91	Carborundum 7 3/4% Pref	100	0	10.7	10.7	-
188	87	George Blair	152	0	3.7	2.4	3.9
143	69	ICI Group	69	-1	3.7	2.4	3.9
104	59	Jackson Group	93	0	3.4	3.7	10.3
780	245	Midhouse NV (Ames)	245	0	7.5	3.1	9.7
88	35	Recent Holdings (SE)	40	0	2.7	1.6	12.1
115	63	Record Hops 10% Pref (SE)	110	0	14.1	12.8	-
91	50	Robert Jenkins	50	0	2.1	3.9	8.3
128	30	Scrivens	124	0	5.5	4.4	4.9
224	67	Turley & Carlisle	280	0	4.4	3.3	9.7
71	32	Trevin Holdings (USM)	60	0	2.7	1.6	12.1
171	41	Unilock Holdings (SE)	63	-2	2.8	4.4	11.6
246	115	Walker Alexander	155	-2	5.9	3.8	11.5
205	160	W. S. Yates	205	0	12.4	5.5	20.5
170	67	West. Works. Ind. Hops (USM)	124	0	5.5	4.4	11.6

Securities designated (SE) and (USM) are dealt in subject to the rules and regulations of The Stock Exchange. Other securities (listed above) are dealt in subject to the rules of FIMBRA

Granville & Company Limited
1 Lord Lane, London EC2R 8BP
Telephone 01-621 1212
Member of FIMBRA

Granville Davies Coleman Limited
1 Lord Lane, London EC2R 8BP
Telephone 01-621 1212
Member of the Stock Exchange

MANUFACTURERS HANOVER CORPORATION

U.S. \$100,000,000
Floating Rate Subordinated Notes due 1997

In accordance with the provisions of the Notes, notice is hereby given that the coupon amount for the period 15th January, 1988 to 15th April, 1988 will be U.S. \$192.74 for the U.S. \$100,000 denomination and U.S. \$19.27 for the U.S. \$250,000 denomination and will be payable on 15th April, 1988 against surrender of Coupon No. 11.

Manufacturers Hanover Limited
Agent Bank

CORRECTION NOTICE

Lloyds Eurofinance N.V.
(Incorporated in the Netherlands with limited liability)

£50,000,000
Guaranteed Sterling/US Dollar Floating Rate Notes due 1997

For the six months January 8, 1988 to July 8, 1988 the Notes will carry an interest rate of 9.625% p.a. Coupon amount of U.S. \$7.14 payable on January 8, 1988 against Coupon No. 15.

Gilbank, N.A. (CSSI Dept.)
London, Agent Bank

U.S. \$75,000,000

Instituto de Crédito Oficial ICO
(a public entity of the Spanish State)

Floating Rate Notes due 1992 (Retractable at the option of the holders in 1989)

In accordance with the provisions of the Notes, notice is hereby given that for the period from January 14, 1988 to July 14, 1988 the Notes will carry an interest rate of 7 7/8% per annum. The interest payable on the relevant interest payment date, July 14, 1988 against Coupon No. 12 will be U.S. \$304.57.

By: The Chase Manhattan Bank, N.A.
London, Agent Bank

January 14, 1988

U.S. \$100,000,000

Republic New York Corporation

Floating Rate Subordinated Notes due July 2010

Notice is hereby given that for the period from January 14, 1988 to April 14, 1988 the Notes will carry an interest rate of 7 7/8% per annum. The interest payable on the relevant interest payment date, April 14, 1988 will amount to U.S. \$198.00 per U.S. \$100,000 Principal Amount of Notes.

By: The Chase Manhattan Bank, N.A.
London, Agent Bank

January 14, 1988

INVESTOR'S GUIDE TO THE STOCK MARKET

by Gordon Cummings

The 'Big Bang' has brought changes that affect the strategy and market operations of private investors, both old hands and newcomers. Computerised investment trading and advice accentuate the need for D-Y research, knowledge, and share dealing to avoid becoming an impersonal cog in robot-controlled operations.

Completely revised and updated in the light of the 'Big Bang', this edition is the essential handbook for those who manage their personal capital and savings in the stock market. The author, Gordon Cummings, a chartered accountant, draws on over 50 years' experience as an active investor, financial commentator and investment advisor to explain the workings of the stock market, and how to profit from it the D-Y way, as he has done successfully.

For the new or potential investor, it provides an invaluable introduction to the practices and procedures of the market; how to set up and manage an investment portfolio and how to make the best use of your capital.

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Investor's glossary—Index
Published November 1988.

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FT

Italian deals for Chamotte

CHAMOTTE UNIE, the Dutch investment group, has acquired a stake in three Italian insurance companies

UK COMPANY NEWS

INTERIM PROFITS BELOW CITY EXPECTATIONS

Dixons sees full-year slowdown

BY MAGGIE URRY

Dixons, the electrical retailer, confirmed City fears yesterday by forecasting "disappointing" profits for its current year to end-April due to poor sales since the stock market crash.

In the 28 weeks to November 14, pre-tax profits were up by 22 per cent to £49.5m, slightly below City expectations.

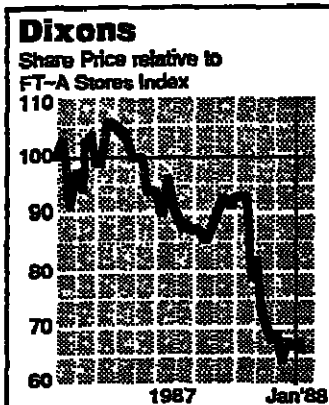
Mr Stanley Kalms, chairman, said: "Clearly profits for the full year will be disappointing but this setback should be seen against our history of growth and should not be significant to our long term plans."

Mr Egon von Greyerz, Dixons' vice chairman and finance director, said that normally two-thirds of profits were made during the three months around Christmas. The immediate fall in UK sales since the market crash - sales have dropped by 8 per cent on a comparable basis since then - could not be recouped, although the first two weeks of January had seen better sales.

"Business turned down just at the point when it should have turned up," Mr von Greyerz said. As a result Dixons had



Stanley Kalms - setback not significant to long term plans



Dixons Share Price relative to FT-A Shares Index 1987 Jan 88

UK retailing profits were down in the half year from £28.1m to £27.4m despite a 17 per cent increase in turnover to £565.1m. Net profit margins were down from 6 per cent to 4.8 per cent.

Turnover in the Dixons and Currys retail chains was 11.5 per cent higher, Mr von Greyerz said. However, this concealed a fall in sales per square foot since there had been an increase in selling area of 13

per cent. Price reductions had a negative effect on sales of 7 per cent, caused by a combination of technological advances, the effect of the weaker dollar and more aggressive competition.

The first profit contribution from Silo, the US electrical retailer acquired in May, was £4.6m on sales of £206.2m. There, Mr von Greyerz said, the effect of the stockmarket fall had been to hit sales immediately but they had recovered more quickly than in the UK and were still showing gains.

The other UK businesses performed better. Photo processing had a dull summer because of the wet weather but the Supasnap chain, loss-making when acquired, had made a positive contribution.

Profits on property development rose from £6.5m to £11.2m and from financial services from £4.6m to £6.3m. Both were expected to continue their growth in the second half.

Earnings per share in the first half rose by 6.8 per cent to 7.5p, diluted by the convertible preference shares issued for the Silo purchase. The interim dividend was increased by 8.3 per cent to 1.3p.

See Lex

Southern Business rises 58%

By Heather Farnborough

"ALL-ROUND very healthy growth, with plenty of forward contracts" was responsible for a 58 per cent increase in pre-tax profits to £4.1m for the year to September 30 at Southern Business Group, photocopy and vending machine hire contractor, according to Mr David McErlain, managing director.

This was in line with City expectations, although the company beat its own target of a 25 per cent increase in earnings growth with a 38 per cent rise to 21.4p.

The final dividend is 2.9p, making a total of 4.6p for the year (3.5p). Of the £4.1m profit, £249,000 came from associated companies while Electronic Business Machines, acquired in May, contributed £400,000. The vending business accounts for about 15

per cent of turnover, which increased by 42 per cent to £13m. Forward contracted income for both photocopying and vending businesses increased by 59 per cent to £86m. Analysts estimate at least 60 per cent of these contracts should be enforced.

Southern intends to increase its share of the "main" photocopy market - supplying a complete service to customers - above the existing five per cent in the south east of England. About £3.45m of profits emanated from these contracts, although only half of the 10,000 machines controlled by the group currently include the full service contract.

"The plan is 35 per cent earnings growth again this year," said Mr Erelain. "All our

resources will be concentrated on making the most of the copying market." However, he added "If a good proposition comes our way, we will take advantage of it."

comment

Every week-day, over 100m photocopies are made in offices in the south east of England. Southern still has a tiny share of that market and 5,000 existing customers to be converted to more profitable service contracts covering everything from the paper and machine to the most vital function - repairs. So the company should match its targets fairly easily to report £5.4m for 1988. EBM has outperformed expectations, while the level of forward contracts is encouraging. Although Southern has benefited from the boom in the south east, the company believes the stock market crash will not harm business. The company has a tight cost control record, an effective sales force and sensible management. Given the underlying growth opportunities as well, a prospective p/e of 12 seems slightly stingy.

Interim fall at Sidney Banks

Grain and agricultural merchant Sidney C. Banks suffered a downturn in the half year ended October 31 1987.

Turnover fell by £9.7m to £53.68m while pre-tax profits came down from £1.4m to £1.26m.

Earnings were 13p (13.55p) after tax £452,000 (£509,000). The interim dividend is lifted to 2.125p (2p adjusted). Total payment for 1986-87 was £626p from profits of £2.72m.

Charles Church

Charles Church has sold over half of this year's housing production and profits for the first four months have exceeded those for the same period last year, the chairman told the annual meeting.

Since the stock market crash, the group's housing reservations had shown a marked upward movement. In November, reservations were up compared with the same period last year and in December they trebled, while the increased activity being shown for the January period had allowed the company to raise prices by 5 per cent.

Lucas buys power arm of Lear Siegler

By Clay Harris

Lucas Industries, motor and aerospace components group, has paid £32.3m (£17.7m) cash for Lear Siegler Power Equipment, Ohio-based designer and maker of aerospace components and systems.

Lucas is the fourth UK company to buy part of Lear Siegler, the US conglomerate which is being broken up by Forstmann Little, the investment bank which took it private early last year in a \$2.1bn leveraged buy-out.

Between May and August 1987, F.H. Tomkins paid \$112m for gunmaker Smith & Wesson, Smiths Industries bought some of Lear's avionics businesses for \$350m and others went to General Electric Company for \$200m.

The businesses bought yesterday by Lucas make AC and DC generating equipment and electromechanical actuation systems - such as those which manoeuvre the fins on missiles - for commercial and military aerospace applications. They had sales of more than \$62m in 1987.

Aerospace sales by Lucas's US operations will now exceed \$350m, and Lucas expects the North American proportion of group profit to increase this year despite the fall of the dollar. The additional US operating base gained by the latest acquisition is an advantage in view of the weak dollar, Lucas said.

Lear's operations parallel Lucas's generation facility at Hemel Hempstead and actuation operation at Bradford.

A G Barr rises 18% but sounds profits warning

BY DAVID WALLER

A G Barr, the Glasgow-based soft drinks manufacturer, which last month agreed to buy the Mandors & Clements business from Mansfield Brewery for £21.5m, yesterday announced an 18 per cent increase in pre-tax profits for the year to November 1987.

On sales ahead by 15.9 per cent to £45.89m (£39.19m), taxable profits advanced by £845,000 to £5.32m. Of the increase, all but £75,000 came in the first half, reflecting raised promotional expenditure and a poor summer.

Mr Robin Barr, chairman, warned that the result for the current half year would be depressed by costs associated with the closure of five depots in the north and the restructuring of the distribution network. The first half would also have to bear the start-up costs of a new canning line at Atherton.

The last year will undoubtedly go down as a year of "investment" as the company's efficiency. This should be further improved with the switch to a pre-order selling system for its small retail customers and the investment in a new canning line - but not immediately. The present half year will appear poor after the 48 per cent rise in the first half last year, but Barr should make £6m in the full year, and more if the sun shines this summer.

Down 5p to 54.5p, the shares are on a modest prospective p/e of just over 8x.

B&C £10m loan stock buy

BY CLAY HARRIS

British & Commonwealth Holdings, the financial services and industrial group, has bought £10m of its own 10.5 per cent loan stock, 10 per cent of last month's £100m issue.

The purchase was described as a "treasury operation." The stock has not been bought in for cancellation, but will be retained for possible future sale in the market.

B&C separately declared unconditional in all respects the £180m takeover bid for Abacus Investments, its professional services associate company,

after receiving acceptances which raised its total interest to 84.7 per cent.

Cope Allman, subsidiary of Hawley Group's Canadian associate, Henlys, plans to repay its 7 1/2 per cent redeemable secured loan stock before its imminent sale to a subsidiary of Tallman Management International. Of the £8m par value stock issued in the 1980s, only £1.02m is outstanding.

But BAT's will also have bought, in Farmers, a group with a history and structure which makes it one of the curiosities of the vast US insurance industry. In the first nine months of 1987, it made pre-tax profits of \$181m, after \$213m in 1986 (on property/casualty premiums of about \$50m).

Farmers Group has roots in the 1920s, one of the industry's key formative decades. Incentive mass ownership of cars had created insurance needs which the old New York or Connecticut-based insurance companies were unable or unwilling to satisfy.

But the 1920s and early 1930s saw the creation of three companies - State Farm, Allstate and Farmers Group. Their explosive growth after the Second World War especially left them by 1985 with a combined private car insurance market share of close to 29 per cent.

These companies were innovative - and have generally remained so - in both structure and marketing methods.

State Farm, was founded in 1922 as a mutual company. Allstate appeared in 1930, as an offshoot of Sears Roebuck, the retail and mail-order cata-

Nick Bunker looks at BAT's US target

Bidding for the big time

IF BAT Industries wins control of Los Angeles-based Farmers Group with the \$4.2bn (£2.8bn) bid it unveiled yesterday the tobacco multinational will at a single bound outstrip the UK's old-established composite insurers to become a giant in the American insurance business.

For Farmers - which in 1986 had a 2.8 per cent share of the US property/casualty market - is more than twice as big in America as its nearest British-owned rival, Royal Insurance.

If BAT acquires Farmers, it will find itself writing policies for 6.5 per cent of private motorists in the US - and very nearly one in 20 of the nation's homeowners.

But BAT's will also have bought, in Farmers, a group with a history and structure which makes it one of the curiosities of the vast US insurance industry. In the first nine months of 1987, it made pre-tax profits of \$181m, after \$213m in 1986 (on property/casualty premiums of about \$50m).

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State Farm, was founded in 1922 as a mutual company. Allstate appeared in 1930, as an offshoot of Sears Roebuck, the retail and mail-order cata-

LEADING US HOME INSURERS

	1986	1985
State Farm	2.73	17.5
Allstate Ins	1.61	10.4
Farmers Ins	0.77	4.9
Amstar Life	0.61	3.9
Nationalwide	0.40	2.6

Source: Best's Review

logue company, and its agents soon appeared in Sears Roebuck's stores. Farmers arrived in 1928, in Nevada, where it began life as the Farmers Insurance Exchange.

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Farmers acts as a so-called "broker-in-fact" for a collection of co-operative insurance pools which cover 11m general insurance policyholders. The risks of insurance profits or losses are carried by the pools, but Farmers accepts or refuses business, sets rates and performs other management functions in return for a fee.

But the driving force behind the success of Farmers, Allstate and State Farm was their use of "direct writing" as a marketing technique. They eschewed the use of the American Agency System - dating from before the American Civil War - in which big insurers sold via armies of independent agents representing perhaps half-a-dozen insurers.

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Instead, they sold direct via their own legions of salesmen tied just to one company - their own. Farmers' now services some 10m policies in 14 regional offices and (in 1986) had about 13,369 agents representing the company.

The first key result of this is that cutting out the independent agents brings down sharply an insurer's expenses - enabling it to compete heavily on price. Hence the rapid growth of the direct writers, especially in rural states west of the Mississippi. Farmers Group's business is now concentrated in 26 states with more than 70 per cent coming from California, Texas, Arizona, Washington, Oklahoma and Colorado.

And, more broadly, the direct writers have steadily gained ground from the stock-agency companies to the point where in 1986 - despite a slight market share recovery by the stock-agency groups - they had 37.6 per cent of the industry's entire premiums.

The second result is that Farmers remains in its property/casualty business primarily a "personal lines" insurer - meaning it caters mainly for homeowners and private motorists. Personal lines now make up about 80 per cent of its business.

But BAT's explicit aim is to drive more heavily with Farmers Group's sales force to sell life, assurance and other savings-related products. At the moment, Farmers has three life subsidiaries: Farmers New World, based in Washington state, which it bought in 1963; Ohio State Life, taken over in 1966; and Investors Guaranty Life, which was formed in 1962.

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Papercraft distributes the same range of industrial disposable paper and packaging products as Bunzl's other US distribution businesses, thus improving buying power. It takes Bunzl further into the west coast where it has seven distribution centres.

Bunzl is also buying 60 per cent of Paper Group, a job lot paper trading company based in Chicago with a potential market share in Illinois, Indiana and Wisconsin, supplying printers and paper merchants. The other 40 per cent is being retained by the management.

Bunzl in £8m US expansion

By Maggie Urry

Bunzl, the fast-expanding paper and packaging group, has been on Bunzl's shopping list for two or three years. We have come close to buying it at least twice," says Mr James White, Bunzl's managing direc-

tor, "now we have been able to pay a lower sum than we might have before the market fall."

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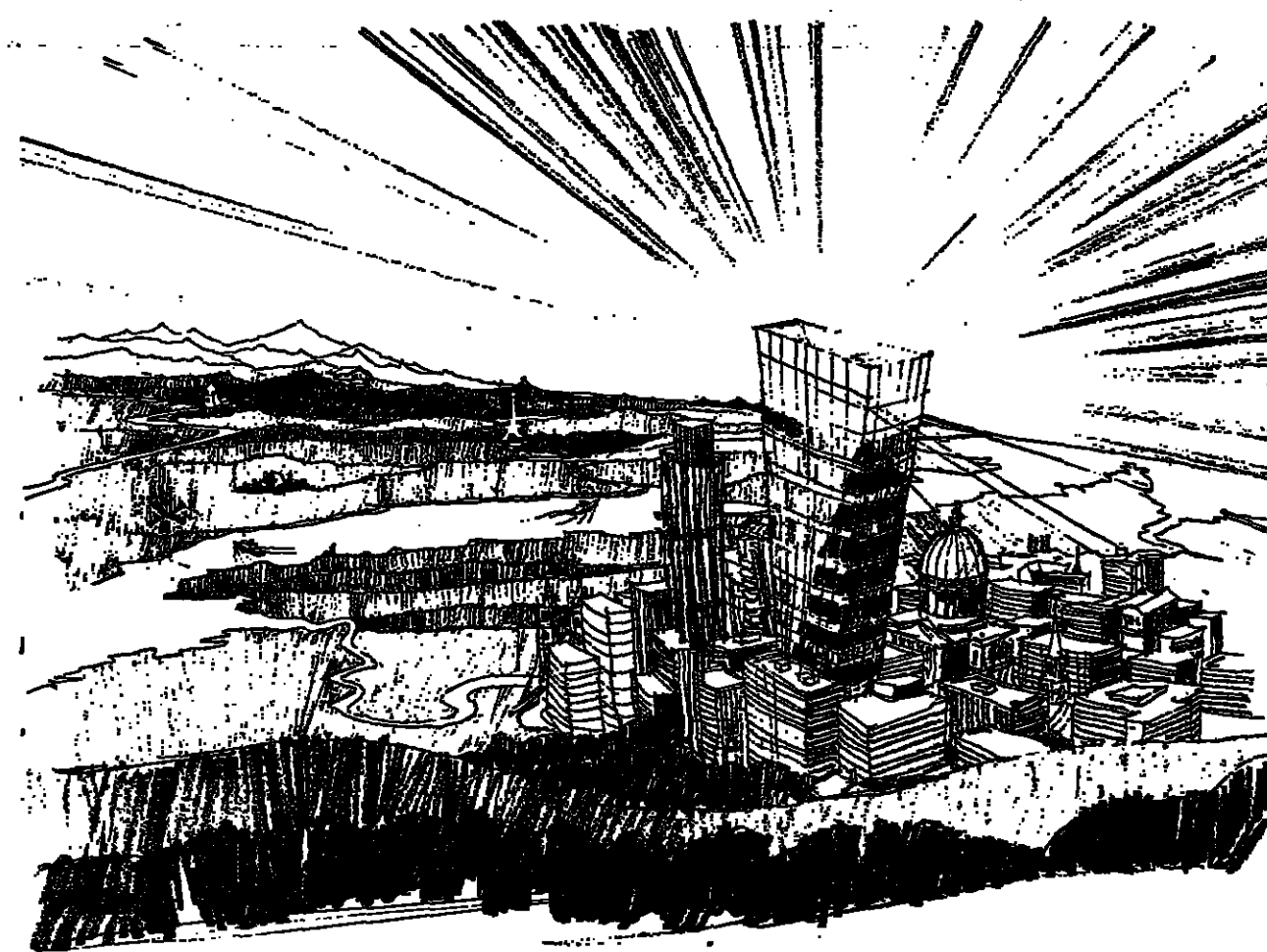
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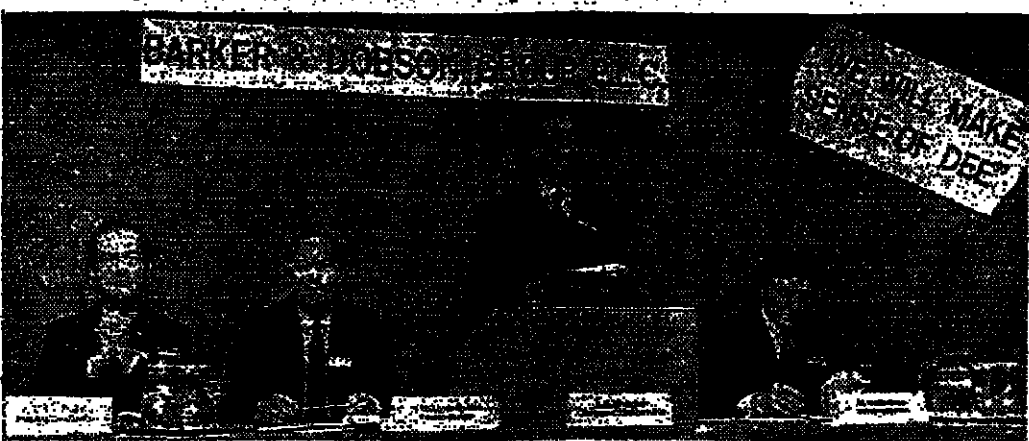
NOW DAIWA EUROPE BANK IN LONDON BRINGS A LOT OF BRIGHT IDEAS TO BANKING

On January 12th 1988 Daiwa Europe Bank plc came into being in London. Previously trading as Daiwa Europe Finance plc, the new Bank has been formed to offer a comprehensive range of financial and banking services on a truly global basis to forward looking companies.

The Bank is backed by Daiwa Securities Co. of Japan, one of the world's largest securities houses with a well earned reputation for financial inventiveness and muscle. Newly established though the bank is, it offers

considerable resources and expert financial engineering skills. Add to this the Bank's commitment to fast decision taking and old fashioned Japanese courtesy and you have at your disposal the power to succeed anywhere in the world.

UK COMPANY NEWS



The Barker & Dobson board at yesterday's BGM: (left to right) Peter Lane; Maurice Cottle; John Fletcher, chairman and chief executive; and Keith McCartney.

Small shareholders back £2bn assault on Dee

Small shareholders in Barker & Dobson, the events and supermarket group, yesterday gave their overwhelming backing to its £2bn bid for Dee Corporation - Britain's third largest food retailer and, by market price, fifteen times the size of its bidder, writes Nikki Tait.

If the bid fails, they will face costs of around £2m, compared with an estimated £12m per cent in 1987. That thought, however, failed to deter the vast majority of shareholders who turned up at yesterday's extraordinary meeting from giving the board the necessary powers to implement the offer. Of the estimated 150 people present, less than a dozen

shareholders voted against the offer. B&D's total shareholder list runs to 28,000.

After the meeting, Barker & Dobson said that proxies had also been heavily in favour of the offer - some 30m shares voted for, and under \$80,000 against - with around 95 per cent of shareholders returning proxy cards. Ironically, those voting on proxy cards sent out by Dee - along with its letter to B&D shareholders - were 90 per cent in favour.

Critics of the bid, however, were vocal. "If you can't end up with a bloody nose,"

suggested one shareholder - mingling his doubts with praise for B&D chairman John Fletcher's efforts since moving into the company 2½ years ago. "What if Tesco and Sainsbury launched a price war?" worried another, pointing to the hefty loans which B&D would adopt if its offer is successful. Others expressed doubts on the necessary disposal programme to pay back the loans.

But the supporters received a warmer hearing. "It's a magnificent challenge," enthused one investor, to a round of applause. And perhaps one lady shareholder summed the feeling up afterwards. "It's in favour of courage," she remarked.

Bespak surges 89% halfway

By Philip Coggan

Bespak, specialised aerosol valve manufacturer, nearly doubled its interim pre-tax profits to £1.49m in the six months to October 30. The 89 per cent increase on last year's first half profits of £789,000 was achieved on sales up 46 per cent to £20.1m (£6.16m). Sales growth was achieved across a wide range of the company's products, which include precision plastic mouldings as well as the valves used in aerosol sprays like Ventolin, the asthma drug.

Bespak has traditionally sold the bulk of its turnover to Glaxo, the pharmaceutical giant, but the proportion of sales taken by Glaxo dropped slightly in the first half to around 50 per cent. Bespak is

currently working closely with Glaxo in order to meet its needs for new drug delivery systems.

Sales to the US are developing satisfactorily and the company has acquired foreign exchange cover up to the end of this financial year and beyond, to protect it from the effect of sterling's rise against the dollar.

After tax, of £458,000 (£259,000), earnings per share were 97 per cent higher at 7.3p (3.7p). The interim dividend is being increased to 2p (1.7p).

The board expects profits for the second half to be around the level achieved in the first half.

comment

Bespak has been damned

because of its links with Glaxo in the past, so it is only fair that it should reap rewards when the drugs company is doing well. A late 1984 cut back in Glaxo orders cut Bespak profits by two-thirds; since then the company has been fighting to win new customers while keeping the vital Glaxo business. These figures illustrate that it has struck the right balance orders from all its customers grew at a healthy rate. With the help of lower costs and a better product mix, margins were also up; the result is likely to feed through to pre-tax profits of £3m this year and £3.9m next. That puts the shares, up 10p to 210p yesterday, on a prospective p/e of just under 14, which seems fair.

Fredk. Cooper pays £7.4m for Park Rubber

By Clay Harris

Frederick Cooper, the specialist engineering company, is to pay £7.4m for Park Rubber Group, a maker of double-glazing seals and windscreen wipers.

The purchase will be funded through a two-for-one rights issue of 10.58m convertible preference shares, the proceeds of which will also be used to pay deferred consideration for two previous Cooper acquisitions and to raise £2.55m in cash.

Park will become part of Cooper's architectural ironmongery and security products division. Based at Sutton Coldfield, Birmingham, Park achieved profit before tax and directors' remuneration of £1.06m on sales of £6.3m in the year to June 30, when it had net assets of £1.8m.

Cooper stressed yesterday the high net margins and generative nature of Park's operations. At yesterday's annual meeting, Mr Eddie Kirk, chairman, said Cooper had achieved sales breakthroughs in Japan and South Korea for its coated-on products.

Each of the preference shares will pay a 6.5 per cent dividend and be convertible into 5.28 ordinary shares from February 1991, equivalent to a price of 180p (compared with yesterday's market price of 160p). The issue is underwritten by Charterhouse Bank.

Tarmac pays up early on Feb Intl gamble

By Clay Harris

Mr. Fisher's £50,000 bet on his management ability has paid off at nearly 8-1 more than two years ahead of time. Fisher bet on an emerging director when Feb International, the quoted building chemicals company founded by his father, was bought by construction giant Tarmac last February.

Mr. Fisher convinced Tarmac to let him retain a small minority of shares in the loss-making company for three years, after which he would be bought out at a price ranging from less than £5 to £1.05m, depending on Feb's profits.

Job cuts and disposals of

loss-making businesses have put Feb on course to make £7m over the three years. Happy to tidy up the outstanding minority, Tarmac has now acceded to Mr. Fisher's desire to move on to a new challenge, paying him £397,000 in cash plus his original £50,000 "stake" in Tarmac shares.

Mr. Fisher has been succeeded at Feb by his long-time number two, Mr. Peter Simpson, but will remain as a non-executive director. His attentions have now turned to property development and to the search for a suitable low-technology company in dire straits on which to exercise his recovery skills.

Parkdale has identified three or four possible candidates for the post.

Johnson Fry is buying Parkdale Portfolio Management and Parkdale Management Services for a maximum consideration of £540,000.

Parkdale is keen to develop a commercial trading division in addition to its property activities. In December, it announced the acquisition of Clifford Barnett, a property company which specialises in leisure developments for a maximum of £16m.

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Parkdale is keen to develop a commercial trading division in addition to its property activities. In December, it announced the acquisition of Clifford Barnett, a property company which specialises in leisure developments for a maximum of £16m.

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UK COMPANY NEWS

Guy Cramer acquires big Spectrum stake

BY PHILIP COGGAN

A GAME of corporate "Pass the parcel" was successfully completed yesterday when a major holding in a small company was transferred from one entrepreneur to another via the auspices of the acquisitive conglomerate, Parkfield Group.

The "parcel" was a stake in Spectrum, a microcomputer distributor which had joined the USM in June 1984 and which slumped into losses shortly afterwards as the UK home computer market declined. The businessman selling out was Mr Neil Scott, the ex-chairman and founder of Owners Abroad; the man buying in was Mr Guy Cramer, who, together with Mr

Peter Clowes, recently took control of Buckley's Brewery. Arranging the deal was Mr Roger Felber, the former Air Florida executive who has turned Parkfield into a struggling steel foundry into a diversified industrial conglomerate with a market capitalisation of £1.48m.

Parkfield had acquired Spectrum's photographic distribution business in January last year and also had a small stake in the company. "I heard that Mr Scott wanted to sell his stake," said Mr Felber "and that Mr Cramer was interested in buying. So I put the two together and made a turn in the

deal. We also hope that our remaining stake will now increase in value."

Last year, Parkfield had also briefly held a 20 per cent stake in Spectrum, before selling the bulk of its holding to Mr John Sadiq, a businessman who then sold on to Mr Scott.

The mechanics of this year's deal were that Mr Scott sold 3.95m shares (24.3 per cent) to City Guarantee, a subsidiary of Parkfield, which then sold 4m shares (24.7 per cent) to Cramer Holdings. Mr Cramer's investment vehicle, City Guarantee, will retain 700,000 shares (4.3 per cent).

Mr Scott acquired his stake in

Spectrum last September and announced plans to move the group into the leisure field via the purchase of a snooker chain, a hamburger company and a restaurant chain. But the crash sharply hit Spectrum's shares which dropped to a low of 36p, compared with the September high of 120p, and the companies Mr Scott was interested in buying backed away from the deal.

Cramer Holdings said it regarded the stake as a long term investment and it hoped to help Spectrum expand in related fields, such as computers and distribution. Spectrum said it hoped to meet Mr Cramer shortly.

Mr Cramer, who began his career selling china in Leeds market, first moved into the public eye two years ago when the private company Property Pension reversed into James Ferguson Holdings and he became chief executive at the age of 24.

Since then, Mr Cramer has stepped down in favour of Mr Clowes as chief executive at Ferguson but the pair have co-operated not only in taking over Buckley's but also in acquiring a major stake in C H Bailey, the ship repairer and engineer.

Greenwich Resources boosted by interest

Greenwich Resources more than doubled profits from £802,000 to £788,000 in the year to end-September 1987. This was due mainly to interest from money advanced to the government of Sudan under the terms of a joint venture agreement.

The UK-based mining company received interest of £1.2m (£260,000) in the period under review. This included £1.15m on advances to Sudan, £501,000 relating to the current year and £648,000 relating to previous years. Turnover was down to £162,000 (£432,000).

Interest payable rose to £200,000 (£45,000) due to increased borrowings to finance the initial stage of the acquisition of United Goldfields Corporation of Australia for £15m and to fund the construction of the Gebel gold mine development in north Sudan. The directors said modifications were taking place at Gebel to achieve maximum throughput.

Exploration work in Egypt had progressed well and three drilling targets for gold mineralisation had been identified. A reconnaissance drill programme was underway. Exploration work had also taken place in south-east Venezuela and an exploration dredge had been carried out on the Caracal river.

The directors said the new treatment plant in Sudan and vat leach operations had also contributed to the results. Earnings per share more than doubled from 1.4p to 3.6p.

ML seeks £13m towards next expansion move

BY ANDREW HILL

ML Holdings, the acquisitive manufacturing engineer, yesterday announced a £12.5m one-for-three rights issue to fund further acquisitions and capital investments.

The group, with interests in aviation, electronic engineering and defence systems, has bought five small businesses in the last 18 months. The issue at 110p per share, against the current price of 120p, will enable it to continue this policy and support organic growth.

"We are business-builders and this gives us a chance to carry on building," said Mr Peter Pollock, ML's chief executive.

In the short-term the group will use the cash to repay bank borrowings of about £5.5m at December 31, 1987. It is also planning changes to its articles which would increase its borrowing powers from around £16m to £37m.

ML will probably try to acquire small specialised manufacturing companies in the defence and aviation industries. It favours such small-scale operations and has just divided its aviation subsidiary into six smaller units.

Analysts regard the rights issue as a brave move under current market conditions but approve of ML's aggressive management style.

They expect pre-forma profits of about £5m for the year ending March 31, 1988 and have revised predictions for 1988/1989 from £7m to £8m assuming no acquisitions are made.

There are fewer opportunities for acquisitions in railway equipment, ML's other main interest - but ML is confident of winning contracts related to the building of the Channel Tunnel.

Oakwood runs up a loss and cuts dividend by 3p

Oakwood Group, a small sanitaryware wholesaler and civil engineer in which a consortium of investors gained a controlling stake last summer, incurred a loss of £247,000 pre-tax for the year to September 30 compared with previous profits of £155,000.

Loss per share amounted to 15p (earnings 4.2p) and the dividend for the year is cut by 3p to 1p.

Since the takeover significant steps have been taken to eliminate the substantial losses run up over the year by Frank

Love, the offshoot which distributes building products. Restructuring and rationalisation of the subsidiary was expected to be reflected in the second half of 1988.

Chartered accountants Spicer & Pegler have been appointed to review the unaudited interim accounts for the half year to March 31 1987. The results of the review will be reflected in the annual report and accounts.

At year-end net tangible assets per share amounted to 197.3p (177.1p).

Ramco Oil sale to cut borrowings

Ramco Oil Services has sold the assets of its Project Services business to Rightstart Holding, a specialist in hook-up, painting and related contracts.

Ramco said the sale, for cash, along with associated reductions in working capital, would release over £500,000, which would be used to reduce indebtedness. The book value of assets sold was £185,000.

Ramco will concentrate on its tubular services business and related activities.

Multitone cuts deficit as outlook improves

THE DIRECTORS of Multitone Electronics, maker of specialised communication systems, said the outlook was improving and that they were hoping for more satisfactory results following two years of losses totalling £1.87m.

They believed operating profit would grow in the coming years, and be backed up by more stable development and interest costs.

For the half year ended September 30 1987 turnover rose from £9.87m to £11.05m and operating profit from £747,000 to £1.03m.

However, that was insufficient to offset development expenditure of £597,000 (£725,000) and interest costs, and the group was still in loss, albeit reduced to £146,000 (£235,000).

The loss per share came out at 1.1p against 1.3p last time.

In the current half year plans for new products, to enhance future growth and competitiveness, necessitated a further marginal increase in volume of development work.

Ireland

US\$25,000,000 8¼ per cent. Bonds 1989

NOTICE OF PARTIAL REDEMPTION

S.G. Warburg & Co. Ltd. announce that Bonds for the nominal amount of US\$2,000,000 have been drawn for the redemption instalment due 15th February, 1988.

The distinctive numbers of the Bonds, drawn in the presence of a Notary Public, are as follows:-

1	20	26	30	34	38	42	45	105	130	154	179	185	206	209	231	234	239	242	252	256	265	266
270	273	323	329	334	341	344	348	351	363	368	372	376	380	388	392	395	399	402	438	443	448	455
458	464	467	471	476	481	486	491	496	501	506	511	516	521	526	531	536	541	546	551	556	561	566
569	572	578	581	585	589	593	596	599	601	604	608	612	616	620	624	628	632	636	640	644	648	652
1112	1116	1124	1127	1157	1157	1188	1191	1216	1222	1225	1241	1251	1261	1281	1284	1295	1296	1306	1312	1318	1321	1335
1369	1375	1501	1505	1508	1513	1516	1520	1537	1542	1549	1593	1562	1566	1569	1573	1702	1707	1712	1715	1725	1731	1755
1759	1763	1767	1771	1775	1779	1783	1787	1791	1795	1799	1803	1807	1811	1815	1819	1823	1827	1831	1835	1839	1843	1847
2110	2125	2134	2144	2148	2151	2170	2173	2182	2197	2201	2204	2242	2242	2242	2242	2257	2265	2268	2272	2290	2293	2297
2504	2512	2521	2532	2549	2555	2560	2564	2568	2575	2579	2582	2587	2591	2435	2451	2454	2459	2464	2504	2507	2514	2525
2929	2941	2958	2969	2973	2977	2980	2984	2987	2991	2994	2998	3001	3004	3008	3011	3014	3017	3020	3023	3026	3029	3032
3278	3285	3292	3299	3306	3313	3320	3327	3334	3341	3348	3355	3362	3369	3376	3383	3390	3397	3404	3411	3418	3425	3432
3683	3690	3697	3704	3711	3718	3725	3732	3739	3746	3753	3760	3767	3774	3781	3788	3795	3802	3809	3816	3823	3830	3837
4027	4034	4041	4048	4055	4062	4069	4076	4083	4090	4097	4104	4111	4118	4125	4132	4139	4146	4153	4160	4167	4174	4181
4372	4379	4386	4393	4400	4407	4414	4421	4428	4435	4442	4449	4456	4463	4470	4477	4484	4491	4498	4505	4512	4519	4526
4781	4788	4795	4802	4809	4816	4823	4830	4837	4844	4851	4858	4865	4872	4879	4886	4893	4900	4907	4914	4921	4928	4935
5184	5191	5198	5205	5212	5219	5226	5233	5240	5247	5254	5261	5268	5275	5282	5289	5296	5303	5310	5317	5324	5331	5338
5582	5589	5596	5603	5610	5617	5624	5631	5638	5645	5652	5659	5666	5673	5680	5687	5694	5701	5708	5715	5722	5729	5736
5987	5994	6001	6008	6015	6022	6029	6036	6043	6050	6057	6064	6071	6078	6085	6092	6099	6106	6113	6120	6127	6134	6141
6388	6395	6402	6409	6416	6423	6430	6437	6444	6451	6458	6465	6472	6479	6486	6493	6500	6507	6514	6521	6528	6535	6542
6794	6801	6808	6815	6822	6829	6836	6843	6850	6857	6864	6871	6878	6885	6892	6899	6906	6913	6920	6927	6934	6941	6948
7194	7201	7208	7215	7222	7229	7236	7243	7250	7257	7264	7271	7278	7285	7292	7299	7306	7313	7320	7327	7334	7341	7348
7594	7601	7608	7615	7622	7629	7636	7643	7650	7657	7664	7671	7678	7685	7692	7699	7706	7713	7720	7727	7734	7741	7748
7994	8001	8008	8015	8022	8029	8036	8043	8050	8057	8064	8071	8078	8085	8092	8099	8106	8113	8120	8127	8134	8141	8148
8394	8401	8408	8415	8422	8429	8436	8443	8450	8457	8464	8471	8478	8485	8492	8499	8506	8513	8520	8527	8534	8541	8548
8794	8801	8808	8815	8822	8829	8836	8843	8850	8857	8864	8871	8878	8885	8892	8899	8906	8913	8920	8927	8934	8941	8948
9194	9201	9208	9215	9222	9229	9236	9243	9250	9257	9264	9271	9278	9285	9292	9299	9306	9313	9320	9327	9334	9341	9348
9594	9601	9608	9615	9622	9629	9636	9643	9650	9657	9664	9671	9678	9685	9692	9699	9706	9713	9720	9727	9734	9741	9748
9994	10001	10008	10015	10022	10029	10036	10043	10050	10057	10064	10071	10078	10085	10092	10099	10106	10113	10120	10127	10134	10141	10148
10394	10401	10408	10415	10422	10429	10436	10443	10450	10457	10464	10471	10478	10485	10492	10499	10506	10513	10520	10527	10534	10541	10548
10794	10801	10808	10815	10822	10829	10836	10843	10850	10857	10864	10871	10878	10885	10892	10899	10906	10913	10920	10927	10934	10941	10948
11194	11201	11208	11215	11222	11229	11236	11243	11250	11257	11264	11271	11278	11285	11292	11299	11306	11313	11320	11327	11334	11341	11348
11594	11601	11608	11615	11622	11629	11636	11643	11650	11657	11664	11671	11678	11685	11692	11699	11706	11713	11720	11727	11734	11741	11748
11994	12001	12008	12015	12022	12029	12036	12043	12050	12057	12064	12071	12078	12085	12092	12099	12106	12113	12120	12127	12134	12141	12148
12394	12401	12408	12415	12422	12429	12436	12443	12450	12457	12464	12471	12478	12485	12492	12499	12506	12513	12520	12527	12534	12541	12548
12794	12801	12808	12815	12822	12829	12836	12843	12850	12857	12864	12871	12878	12885	12892	12899	12906	12913	12920	12927	12934	12941	12948
13194	13201	13208	13215	13222	13229	13236	13243	13250	13257	13264	13271	13278	13285	13292	13299	13306	13313	13320	13327	13334	13341	13348
13594	13601	13608	13615	13622	13629	13636	13643	13650	13657	13664	13671	13678	13685	13692	13699	13706	13713	13720	13727	13734	13741	13748
13994	14001	14008	14015	14022	14029	14036	14043	14050	14057	14064	14071	14078	14085	14092	14099	14106	14113	14120	14127	14134	14141	14148
14394	14401	14408	14415	14422	14429	14436	14443	14450	14457	14464	14471	14478	14485	14492	14499	14506	14513	14520	14527	14534	14541	14548
14794	14801	14808	14815	14822	14829	14836	14843	14850	14857	14864	14871	14878	14885	14892	14899	14906	14913	14920	14927	14934	14941	14948
15194	15201	15208	15215	15222	15229	15236	15243	15250	15257	15264	15271	15278	15285	15292	15299	15306	15313	15320	15327	15334	15341	15348
15594	15601	15608	15615	15622	15629	15636	15643	15650	15657	15664	15671	15678	15685	15692	15699	15706	15713	15720	15727	15734	15741	15748
15994	16001	16008	16015	16022	16029	16036	16043	16050	16057	16064	16071	16078	16085	16092	16099	16106	16113	16120	16127	16134	16141	16148
16394	16401	16408	16415	16422	16429	16436	16443	16450	16457	16464	16471	16478	16485	16492	16499	16506	16513	16520	16527	16534	16541	16548
16794	16801	16808	16815	16822	16829	16836	16843	16850	16857	16864	16871	16878	16885	16892	16899	16906	16913	16920	16927	16934	16941	16948
17194	17201	17208	17215	17222	17229	17236	17243	17250	17257	17264	17271	17278	17285	17292	17299	17306	17313	17320	17327	17334	17341	17348
17594	17601	17608	17615	17622	17629	17636	17643	17650	17657	17664	17671	17678	17685	17692	17699	17706	17713	17720	17727	17734	17741	17748
17994	18001	18008	18015	18022	18029	18036	18043	18050	18057	18064	18071	18078	18085	18092	18099	18106	18113	18120	18127	18134	18141	18148
18394	18401	18408	18415	18422	18429	18436	18443	18450	18457	18464	18471	18478	18485	18492	18499	18506	18513	18520	18527	18534	18541	18548
18794	18801	18808	18815	18822	18829	18836	18843	18850	18857	18864	18871	18878	18885	18892	18899	18906	18913	18920	18927	18934	18941	18948
19194	19201	19208	19215	19222	19229	19236	19243	19250	19257	19264	19271	19278	19285	19292	19299	19306	19313	19320	19327	19334	19341	19348
19594	19601	19608	19615	19622	19629	19636	19643	19650	19657	19664	19671	19678	19685	19692	19699	19706	19713	19720	19727	19734	19741	19748
19994	20001	20008	20015	20022	20029	20036	20043	20050	20057	20064	20071	20078	20085	20092	20099	20106	20113	20120	20127	20134	20141	20148
20394	20401	20408	20415	20422	20429	20436	20443	20450	20457	20464	20471	20478	20485	20492	20499	20506	20513	20520	20527	20534	20541	20548
20794	20801	20808	20815	20822	20829	20836	20843	20850	20857	20864	20871	20878	20885	20892	20899	20906	20913	20920	20927	20934	20941	20948
21194	21201	21208	21215	21222	21229	21236	21243	21250	21257	21264	21271	21278	21285	21292	21299	21306	21313	21320	21327	21334	21341	21348

BUSINESS LAW

Delaware's anti-takeover pill

By Leo Herzel

ON JANUARY 5 the Delaware Bar Association recommended the adoption of a new anti-takeover law. Since most large public companies in the US are incorporated in Delaware, enactment of any anti-takeover law by Delaware would be an important event for US corporate law.

Usually in Delaware a recommendation for a change in company law by the Bar Association is tantamount to quick enactment, without controversy, by the state legislature. Delaware has learned that keeping its company law up-to-date and out of politics pays off. But the prospect of an anti-takeover law is so controversial that it may not be so easy to keep the bill out of politics.

Earlier this year, after the US Supreme Court had held that an Indiana anti-takeover statute was unconstitutional, the Delaware Bar Association considered and rejected a statute similar to the Indiana law. The main reason for the rejection was doubt about whether the Indiana law would make takeovers harder or easier. Ambivalence has been an important factor in the difficult negotiations over the present draft bill, which is a modified, softer version of an earlier one that had been widely circulated for comments and considered by the Council of the Corporation Law Section of the Delaware Bar Association on December 11.

The bill is modelled on a New York law but is far less drastic. Its key provision prohibits an interested stockholder from entering into a wide range of transactions with the company for three years. An "interested stockholder" is defined in the bill as one who owns 15 per cent or more of the company's voting stock; affiliates of an interested stockholder are also subject to the same prohibition. Transactions that

are prohibited include mergers, certain sales of assets and stock, and similar transactions which are called "business combinations" in the bill.

This prohibition would not apply to a person who becomes an interested stockholder before a specified effective date, or with the approval of the board of directors, or after the board approves the business combination with the company. Also excluded from the impact of the prohibition would be a person who acquires 85 per cent of the company's voting stock, excluding shares owned by the interested stockholder. Any existing interested stockholder is released from the constraints imposed by the law if a majority of the unaffiliated members of the company's board of directors support certain types of business combinations, such as a merger, sale of 50 per cent or more of the assets or a tender for 50 per cent or more of the voting stock. Subject to certain restrictions, a company would be allowed to opt out of the new law at various points.

The bill is not likely to have as powerful an effect on the takeover market as some fear. It does not interfere with any right of an interested stockholder to make a tender offer directly to the stockholders, nor does it interfere with stockholders' purchases of additional shares by an interested stockholder, nor does it prevent an interested stockholder from electing its own board of directors, nor does it interfere with a proxy contest

by an interested stockholder to elect a board of directors.

The bill, if adopted, would not prevent an interested stockholder who has attained control of a target from carrying on the company's business, ordinary or extraordinary, so long as the transactions were with unrelated parties or with the consent of the board and two-thirds of the disinterested owners of voting stock.

The most important practical effect of the bill on the takeover market is that for a three-year period it would be more difficult for a successful bidder to eliminate minority stockholders using a squeeze-out merger or similar self-dealing transaction. Who would be harmed and who would benefit from this restriction? Highly leveraged bidders would be harmed since they usually need immediate control of the target's assets to satisfy lenders. To some extent, would shift the initiative in hostile business combinations to buyers with cash who can wait three years to take complete control of the target's assets. With a cheap dollar, one likely group to benefit from the law would be large foreign acquirers in negotiated transactions, including those with white knights, highly leveraged acquirers would still be a competitive factor in the takeover market for Delaware corporations.

Stockholders of Delaware target companies would be the likely short-term losers from the bill. Bid prices in takeovers probably would be lower and there may be fewer of them since there would be a reduction in competition among bidders. Managements of potential targets are likely to benefit from the restriction in competition in the takeover market, but the bill does not come close to insulating them from takeovers.

Seen in perspective, the defensive potential of the bill does not seem as great as that of the poison pills now on the market. These are the primary takeover defence of many large companies. They are intricate securities or warrants issued by a company to make itself prohibitively expensive to acquire in a hostile takeover bid. They are adopted by boards of

directors without shareholder approval.

The bill has one advantage over poison pills, it eliminates an important pressure on target directors who are relying on them. Bidders frequently confront those directors with a favourable offer and demand that they redeem the pill or take the risk of infuriating their stockholders and possible legal liability. This kind of pressure would be much more difficult to apply against directors who are relying on a Delaware law rather than a poison pill of their own devising.

An intriguing question is why would Delaware adopt such a bill? So far, the state has avoided anti-takeover laws except for a bland and ineffective tender offer disclosure law that was repealed earlier this year. From the standpoint of self-interest, Delaware lawyers and politicians should be firmly against anti-takeover laws. The Delaware Bar and the state generally benefit enormously from takeover activity and the associated legal controversies, most of which are centred on Delaware courts.

However, since the burst of new state anti-takeover laws that followed the US Supreme Court decision in the *CTS* case, Delaware lawyers and politicians have become convinced that the state must have an anti-takeover law if it is to remain the primary place of incorporation for large companies in the US. In short, Delaware did not rush out with the bill, it was dragged out by competitive forces. That lack of enthusiasm shows plainly in the bill's many loopholes.

Although there is some difference of opinion on the matter, it appears highly likely that the bill would be held constitutional under the US Supreme Court's opinion in the *CTS* case on the ground that it regulates only the internal affairs of corporations chartered in the state.

Herzel and Shepro, *The Limits of Indiana's Anti-takeover Legislation*, Financial Times May 8 1987, *Evans and Shepro, Delaware: No Hostility to Takeovers*, Financial Times July 9 1987, *New York Bus. Corp. Law S.912 (McKinney 1986)*.

Granges AB
The Grangesberg Company

US\$15,000,000 8½ per cent. Loan 1989

NOTICE OF PARTIAL REDEMPTION

S.G. Warburg & Co. Ltd. announce that Bonds for the nominal amount of US\$1,000,000 have been drawn for the redemption instalment due 15th February, 1988.

The distinctive numbers of the Bonds drawn in the presence of a Notary Public, are as follows:-

4	7	11	15	26	30	33	36	40	43	48	51	54	60	63	66	70	73
81	104	108	112	115	118	122	126	129	132	135	140	143	147	150	157	161	164
198	202	206	210	213	216	219	222	225	228	231	234	237	240	243	246	249	252
354	358	361	364	367	370	373	376	379	382	385	388	391	394	397	400	403	406
481	485	488	491	494	497	500	503	506	509	512	515	518	521	524	527	530	533
604	607	611	662	685	689	692	694	697	699	702	705	708	711	714	717	720	723
977	980	984	987	990	994	997	1001	1004	1008	1012	1015	1018	1028	1061	1065	1069	1073
1058	1071	1074	1078	1081	1084	1087	1090	1093	1096	1100	1103	1106	1112	1115	1118	1121	1124
1407	1459	1462	1466	1469	1472	1475	1480	1483	1486	1493	1497	1510	1524	1534	1541	1547	1554
1566	1570	1573	1578	1581	1584	1588	1591	1594	1598	1601	1605	1609	1652	1675	1678	1699	1718
1760	1764	1767	1770	1773	1776	1779	1782	1785	1788	1791	1794	1803	1837	1841	1845	1851	1857
1822	1826	1834	1845	1849	1854	1857	1860	1864	1868	1872	1875	1878	1982	1986	1994	1997	2001
2004	2007	2011	2014	2019	2021	2025	2029	2034	2037	2041	2045	2106	2110	2113	2117	2126	2148
2152	2156	2159	2162	2165	2168	2171	2174	2177	2180	2183	2186	2189	2192	2195	2198	2201	2204
2232	2235	2248	2249	2258	2282	2285	2288	2290	2294	2308	2311	2314	2318	2321	2324	2329	2332
2336	2339	2342	2346	2347	2352	2353	2400	2403	2407	2415	2417	2441	2449	2454	2457	2460	2464
2491	2494	2497	2500	2503	2506	2509	2512	2515	2518	2521	2524	2527	2530	2533	2536	2539	2542
2592	2597	2600	2603	2607	2610	2613	2617	2620	2624	2628	2631	2635	2638	2642	2645	2648	2652
2695	2699	2703	2706	2710	2713	2717	2721	2725	2729	2733	2737	2741	2745	2749	2753	2757	2762
2799	2803	2807	2810	2814	2817	2821	2824	2828	2831	2835	2839	2843	2847	2851	2855	2859	2863
2903	2907	2911	2914	2918	2921	2925	2928	2932	2935	2939	2943	2947	2951	2955	2959	2963	2967
3018	3022	3026	3029	3033	3036	3040	3043	3047	3050	3054	3058	3062	3066	3070	3074	3078	3082
3123	3127	3131	3134	3138	3141	3145	3148	3152	3155	3159	3163	3167	3171	3175	3179	3183	3187
3239	3243	3247	3250	3254	3257	3261	3264	3268	3271	3275	3279	3283	3287	3291	3295	3299	3303
3354	3358	3362	3365	3369	3372	3376	3379	3383	3386	3390	3394	3398	3402	3406	3410	3414	3418
3470	3474	3478	3481	3485	3488	3492	3495	3499	3502	3506	3510	3514	3518	3522	3526	3530	3534
3586	3590	3594	3597	3601	3604	3608	3611	3615	3618	3622	3626	3630	3634	3638	3642	3646	3650
3703	3707	3711	3714	3718	3721	3725	3728	3732	3735	3739	3743	3747	3751	3755	3759	3763	3767
3830	3834	3838	3841	3845	3848	3852	3855	3859	3862	3866	3870	3874	3878	3882	3886	3890	3894
3957	3961	3965	3968	3972	3975	3979	3982	3986	3989	3993	3997	4001	4005	4009	4013	4017	4021
4084	4088	4092	4095	4099	4102	4106	4109	4113	4116	4120	4124	4128	4132	4136	4140	4144	4148
4212	4216	4220	4223	4227	4230	4234	4237	4241	4244	4248	4252	4256	4260	4264	4268	4272	4276
4341	4345	4349	4352	4356	4359	4363	4366	4370	4374	4378	4382	4386	4390	4394	4398	4402	4406
4471	4475	4479	4482	4486	4489	4493	4496	4500	4504	4508	4512	4516	4520	4524	4528	4532	4536
4602	4606	4610	4613	4617	4620	4624	4627	4631	4635	4639	4643	4647	4651	4655	4659	4663	4667
4734	4738	4742	4745	4749	4752	4756	4759	4763	4767	4771	4775	4779	4783	4787	4791	4795	4799
4867	4871	4875	4878	4882	4885	4889	4892	4896	4900	4904	4908	4912	4916	4920	4924	4928	4932
4999	5003	5007	5010	5014	5017	5021	5024	5028	5032	5036	5040	5044	5048	5052	5056	5060	5064
5131	5135	5139	5142	5146	5149	5153	5156	5160	5164	5168	5172	5176	5180	5184	5188	5192	5196
5264	5268	5272	5275	5279	5282	5286	5289	5293	5297	5301	5305	5309	5313	5317	5321	5325	5329
5407	5411	5415	5418	5422	5425	5429	5432	5436	5440	5444	5448	5452	5456	5460	5464	5468	5472
5551	5555	5559	5562	5566	5569	5573	5576	5580	5584	5588	5592	5596	5600	5604	5608	5612	5616
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5996	6000	6004	6007	6011	6014	6018	6021	6025	6028	6032	6036	6040	6044	6048	6052	6056	6060
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6464	6468	6472	6475	6479	6483	6487	6490	6494	6498	6502	6506	6510	6514	6518	6522	6526	6530
6622	6626	6630	6633	6637	6641	6645	6648	6652	6656	6660	6664	6668	6672	6676	6680	6684	6688
6791	6795	6799	6802	6806	6810	6814	6818	6822	6826	6830	6834	6838	6842	6846	6850	6854	6858
6962	6966	6970	6973	6977	6981	6985	6989	6993	6997	7001	7005	7009	7013	7017	7021	7025	7029
7144	7148	7152	7155	7159	7163	7167	7171	7175	7179	7183	7187	7191	7195	7199	7203	7207	7211
7327	7331	7335	7338	7342	7346	7350	7354	7358	7362	7366	7370	7374	7378	7382	7386	7390	7394
7511	7515	7519	7522	7526	7530	7534	7538	7542	7546	7550	7554	7558	7562	7566	7570	7574	7578
7706	7710	7714	7717	7721	7725	7729	7733	7737	7741	7745	7749	7753	7757	7761	7765	7769	7773
7912	7916	7920	7923	7927	7931	7935	7939	7943	7947	7951	7955	7959	7963	7967	7971	7975	7979
8120	8124	8128	8131	8135	8139	8143	8147	8151	8155	8159	8163	8167	8171	8175	8179	8183	8187
8339	8343	8347	8350	8354	8358	8362	8366	8370	8374	8378	8382	8386	8390	8394	8398	8402	8406
8580	8584	8588	8591	8595	8599	8603	8607	8611	8615	8619	8623	8627	8631	8635	8639	8643	8647
8833	8837	8841	8844	8848	8852	8856	8860	8864	8868	8872	8876	8880	8884	8888	8892	8896	8900
9093	9097	9101	9104	9108	9112	9116	9120	9124	9128	9132	9136	9140	9144	9148	9152	9156	9160
9370	9374	9378	9381	9385	9389	9393	9397	9401	9405	9409	9413	9417	9421	9425	9429	9433	9437
9619	9623	9627	9630	9634	9638	9642	9646	9650	9654	9658	9662	9666	9670	9674	9678	9682	9686
9870	9874	9878	9881	9885	9889	9893	9897	9901	9905	9909	9913	9917	9921	9925	9929	9933	9937
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11075	11079	11083	11086	11090	11094	11098	11102	11106	11110	11114	11118	11122	11126	11130	11134	11138	11142
11264	11268	11272	11275	11279	11283	11287	11291	11295	11299	11303	11307	11311	11315	11319	11323	11327	11331
11453	11457	11461	11464	11468	11472	11476	11480	11484	11488	11492	11496	11500	11504	11508	11512	11516	11520
11642	11646	11650	11653	11657	11661	11665	11669	11673	11677	11681	11685	11689	11693	11697	11701	11705	11709
11796	11800	11804	11807	11811	11815	11819	11823	11827	11831	11835	11839	11843	11847	11851	11855	11859	11863
11985	11989	11993	11996	12000	12004	12008	12012	12016	12020	12024	12028	12032	12036	12040	12044	12048	12052
12184	12188	12192	12195	12199	12203	12207	12211	12215	12219	12223	12227	12231	12235	12239	12243	12247	12251
12290	12294	12298	12301	12305													

TECHNOLOGY

2001 an ecological odyssey

London, January 2001.

IT WAS a calm, crisp winter's afternoon as Darren drove his silver hovercar up his drive. The cat, asleep on the front doorstep, hardly stirred as he switched off the noiseless, odour-free engine.

From the back seat, Darren grabbed the bag of groceries he had collected from the underground shopping mall. Holding the strong recycled paper bag in his arms he reflected how shortsighted retailers had been in the 1980s - the years of the plastic bag.

Millions of carrier bags, he pondered, lay buried throughout the UK - and would lie there for decades. No thought had been given to the way plastics could be re-claimed or the long-term benefits of using environment-respecting materials.

He took the groceries up into his apartment and started to unpack. Most items were wrapped in recycled paper, although looking at the

bright colours and fine textures it was hard to distinguish it from the expensive "virgin" paper he so rarely saw nowadays.

Where food was wrapped in plastic, it was colour coded according to the types of plastic polymers it contained. After it had been discarded, Darren would sort it out and throw it into one of a line of small bins he had arranged outside

his back door.

All the bottles were glass. It was heavier, Darren had to admit, but like the modern paper carriers it gave a far more distinctive feel to the products and he could claim a refund when he returned bottles to the store. The beer he had bought to toast the new century was in aluminium cans with a bright label on the top indicating that they did

not contain impurities and were suitable for recycling.

Darren made himself a cup of coffee and took it into the lounge. Seeing his electronic Flobax on the sofa, he began calculating the size of the cheque he could expect from the National Waste Recycling Office next month.

The built-in microcomputer took less than a second to produce an answer that quite satisfied Darren. If he carried on at the same rate, he thought, he might be able to afford that space holiday he had promised himself by the end of the year.



1987
Richard Street, operations manager at Cleanaway's Rainham site, which is home to 6,000 tons of rubbish a week.

ON FLAT Essex marshland beside the broad, grey Thames estuary, three small hills are appearing above the water.

Each week further contours are added to the landscape as about 6,000 tons of rubbish are brought up the river Thames from the City of London and borough of Westminster.

Eventually the hills will rise up to 12 metres above river level. Covered in a deep layer of soil, they will be used as a recreation area - but remain a monument to the effluence of the affluent 1980s.

Few Londoners can know where their rubbish goes after it is emptied into the dustbin. It is not an appealing subject for discussion. But in a world of finite resources, it probably deserves more attention.

Britons produce about 20m tons of domestic waste a year. Rich in plastics, paper, glass and textiles as well as being a useful energy source, it could yield more than £100m a year if recycled. Industry, agriculture and mining operations produce about a further 400m tons of waste a year.

Britain is also gaining a reputation as the "dustbin of Europe" because of its lazy attitude towards dumping

rubbish in the sea and its willingness to accept waste from abroad. There is criticism that the Government has no coherent waste policy and that responsibility falls uneasily between local authorities, quangos and central government departments.

Yet there is no shortage of ideas about recycling waste. Like the increasingly common bottle banks and waste paper collections, most use relatively simple technology.

The difficulty is persuading people that rubbish has a further use once it has been thrown in the dustbin. And even if individuals pre-sort rubbish and are willing to transport it to central collection points, there are usually many hurdles to overcome if a scheme is to be economically viable.

Instead, since at least Victorian times, Britain has buried most of its rubbish at landfill sites, with only a small proportion going for incineration. There are now some 4,000 landfill sites in England and Wales, mostly run by private operators.

The Rainham site is operated by Cleanaway, a joint enterprise between GKN, the UK engineering group, and Brambles, the Australian materials handling company.

In total, the group operates 12 landfill sites around the country.

Landfill offers a cost efficient disposal route for local authorities responsible for refuse collection. It can be used for reclaiming marshes, filling disused quarries or rejuvenating former industrial wasteland. Methane gas generated by decomposing putrescible matter can be harnessed for fuelling local industry or providing electricity.

On the flip side are the aesthetic arguments - particularly when sites are near houses or naturally beautiful areas. There is also a danger of explosions from methane or subsidence if developers are impatient in using landfill sites for construction.

To ensure waste is disposed of carefully, without damage to the environment, Cleanaway boasts detailed procedures for the domestic and industrial wastes it handles.

The Rainham site dates from the turn of the century. Since 1983, however, it has benefited from heavy capital investment in an unloading station that can hold six barges and is covered to stop wind creating an unsightly trail of litter.

Large mechanical grabs

transfer giant handfuls of rubbish into compressors which pack it into tractor-tipped lorries. The rubbish is emptied onto one part of the 200-acre site at a time, it is compacted further and, by the end of each day, it is covered with soil. It takes about 20 years for bacteria to digest the domestic waste.

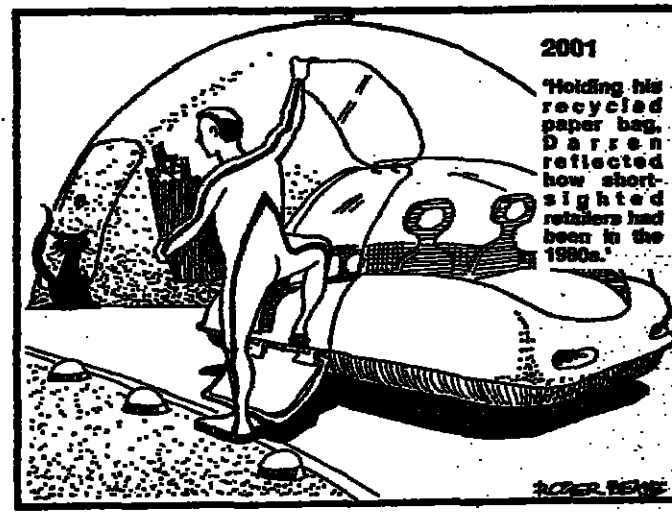
Richard Street, operations manager based on the site, has become an expert in London's rubbish and can sometimes identify its origin. He emphasises the importance of "bacterial engineering in breaking down rubbish."

"What we have got here is a piece of land which is in practice a large living organism," he says.

Landfill sites in Britain are controlled by a tangle of regulations and statutes. The problem, argue critics, is that, without adequate monitoring, too much is left to the goodwill and responsibility of private sector operators.

Shortly before Christmas, Her Majesty's Inspectorate of Pollution started an urgent review of methane emissions after a series of explosions on landfill sites. Its action highlighted the shortage of information that local authorities had about landfill sites.

Friends of the Earth, the



2001
Holding his recycled paper bag, Darren reflected how shortsighted retailers had been in the 1980s.

environmental lobby group, argues that, if properly managed, landfill is a safe disposal route, but it points to a potential scarcity of suitable sites for future use.

Adrian Judd, recycling worker at FOE says: "In the south east there is between 13 and 15 years' worth of landfill sites for the region. So what happens when it starts to run out?"

Rather than see rubbish exported further afield - with accelerating transport costs - FOE would prefer that more thought be given to reclaiming materials. Recycling in Britain is growing but, compared with European countries, it is still in the early stages of development.

The number of bottle banks in the UK, for example, increased from 17 in 1977 to 3,500 by 1986. But although the scheme has proved profitable for glass manufacturers, figures for 1984 show Britain recycled just 2.2kg of glass per head. Switzerland recycled 21.7kg.

At the same time the 4.45bn drinks cans, 7.7m tons of paper and board, 830,000 tons of lubricating oil and 2.6m tons of plastic used each year in the UK, are barely tapped for recycling.

In East Sussex, however,

progress is being made in using waste as a source of energy. Since 1979, the county council, in conjunction with private companies, has experimented with solid fuel pellets made from rubbish at a pilot plant in Eastbourne.

By a process of shredding, extrusion and drying, the plant produces about 5,000 tons of pellets from 20,000 tons of rubbish. These are used to heat council buildings and sold to private companies - particularly market gardeners.

Since 1984 the operation has been run by East Sussex Enterprises, a private company set up by the council, which has plans to expand the scheme. A plant is currently being built on the Isle of Wight to make about 20,000 tons of pellets a year. Another planned for Hastings could produce 30,000 tons of fuel.

Although the pellets cannot be used in smokeless zones and in spite of the difficulties of marketing a strange fuel, the council believes it is economically viable. A long-term financial appraisal is being prepared, but first indications are that it costs half as much to send rubbish for conversion into fuel as it does to send it to a landfill site.

not contain impurities and were suitable for recycling.

WORTH WATCHING
Edited by Geoffrey CharlishDog fight pilots
grounded by BAE

BRITISH Aerospace has made its first sale of a twin dome combat flight simulator, in which two pilots can engage in aerial combat without the expense of flying real aircraft. The simulator has been handed over to the Royal Air Force at RAF Coningsby in Lincolnshire.

Conventional flight simulators have a single flight deck and are mostly used by airlines and air forces to teach pilots to fly specific aircraft types. In the Air Combat Simulator (ACS), from BAE, basic training can be carried out on a number of aircraft types but can then be followed by dog fight exercises in which each pilot deals with his opponent's aircraft in a computer-projected view surrounding the cockpit.

Alternatively, the pilot can fight the computer, which is capable of generating multiple aircraft situations and providing missile attacks with which the trainee must cope.

Printed reports from the simulation computers give an accurate evaluation of pilot performance. Apart from cutting the cost of training, which can be concentrated into the significant parts of each sortie, the ACS can be used to test new tactical concepts in complete safety.

ERA fires interest
in low-heat circuits

ERA TECHNOLOGY of Leatherhead, the UK electrical research group, is to evaluate production aspects of the new low-temperature forms of co-fired alumina circuits for use in the electronics industry. The work will be carried out on a shared cost basis with a group of clients.

In co-fired circuits, alternate layers of insulating ceramic and printed, conductive ink tracks are laid down, pressed together and fired in an oven. Punched holes filled with the ink form connections between the layers, giving a multi-layer circuit that yields the dense "interconnections"

needed in modern electronics.

The result is a ceramic plate on which chips and other components are mounted, offering superior performance but involving complicated processing and high-temperature firing.

A more recent technology allows lower temperature firing and simpler processes. A glass-filled ceramic permits firing at only 850 deg C (as opposed to 1,500 deg C). The conductive inks used in the multiple layers have similar thermal expansion properties to the ceramic, so that firing produces no distortion.

High circuit density and operating speed, low cost, and good reliability are claimed, which is why ERA believes the technology should be examined for UK users.

Holography put under
the microscope

HOLOGRAPHY, so far associated only with visual images and light beams, has been extended to electron beams for use in electron microscopes. A team at Tübingen University in West Germany claims it has produced the first high resolution electronic holograms, enabling researchers to see the microscopic structure of matter in 3D.

Ordinary holography creates the illusion of a solid object in space using a specially recorded photographic plate. To make the plate, two beams of monochromatic (single wavelength) light are used. One, a reference wave, mixes with light reflected from the object to make a characteristic striped "interference" pattern on the plate. Then, when a beam passed through the developed plate is mixed with the same reference beam, the image is reconstituted in space.

At Tübingen, a team has achieved similar results in an electron microscope by splitting the beam and using the two parts to give an interference pattern which is turned into a visible image by a computer.

CONTACT: British Aerospace UK, 0772 633333. ERA Technology UK, 0772 574151. Tübingen University contact, German Research Service in Bonn, 228 305210.

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NETWORKING

COMMODITIES AND AGRICULTURE

Chris Sherwell on the restructuring of Australian production
Packer bids for cotton crown

AUSTRALIA'S highly efficient cotton industry is undergoing a significant restructuring which promises a greater concentration of ownership, almost certainly in Australian hands.

The shift first became apparent last year, when the US group J.G. Boswell, one of the world's largest producers, sold its Australian operation, Auscott, to the Sydney businessman Mr Kerry Packer for around A\$77m (\$30m).

Now Mr Packer, flush with cash from the A\$1bn sale of his broadcast media interests last year, is bidding to take over Colly Farms Cotton, a major local producer which has a Northern Irish family as a 33 per cent shareholder and has itself been acquiring additional properties.

The A\$67m bid was launched through Mr Packer's Consolidated Press Securities, a place of a complicated plan under which Colly would have acquired control of Auscott. That move was stymied by the October share market plunge.

Mr Packer already has 31 per cent of Colly, but still faces the possibility of a counter-bid from Anglo American Agriculture, a British group with close Colly connections. It has built up a 6 per cent stake.

If Mr Packer is successful, the new entity will produce some 40 per cent of Australia's cotton. As this is about the same as the Nemo Cotton Co-operative, it would bring the industry under the domination of two organisations. But it would make Mr Packer, who already has sizeable sheep and cattle interests, the country's undisputed Cotton King.

All this feverish activity reflects the profitable opportunities now available in the cotton business. Though a small player in world output and export terms, Australia has technology to produce high yields of good quality cotton at low cost.

According to the Australian Cotton Foundation, Australian producers can grow cotton for about A\$270 per bale at present, which compares with some A\$700. That makes Australia more profitable than the US.

Growers have benefited both from sharp improvements in international prices, since the recent lows of 1985-86, and from the depreciation of the Australian dollar. Australia exports 90 per cent of its output, so cotton also provides a valuable addition to much-needed foreign earnings.

Although the October share price collapse saw prices levelled, they appear to be underpinned for the moment because of tight by recent standards and world consumption currently exceeds production.

In light of this Australian producers, who number no more than 1,000 and are concentrated in northern New South Wales and southern Queensland, have generally expanded their plantings and production.

Lint production in 1986-87, for example, amounted to 214,000 tonnes, or 950,000 bales. Only 10 years earlier, it was 26,000 tonnes, or 110,000 bales. In the same period the value of production climbed further, to A\$370m from A\$37m.

This rapid growth stands in contrast to cotton's chequered history in Australia. Though introduced with the arrival of the First Fleet in 1788, it virtually ceased to exist by the early 20th Century.

Its latest expansion phase began in the 1960s when the country started irrigating its crop and introduced sophisticated picking, ginning and pest control systems. Importantly, the industry also developed varieties suited to local conditions.

Plantings in the current season are estimated to be a record 203,000 hectares, but production still depends critically on seasonal conditions, in particular water supply.

Much of the Australian crop — some 180,000 ha — is irrigated, but to take advantage of the attractive prices this year, many growers have planted additional cotton in the hope that good rains will keep supplies replenished.

Their hopes may be forlorn, however. A report this week from the Government's Bureau of Agricultural and Resource

"We have fully honoured all our contractual obligations so far." And he added that all commitments in future would be met in full "at the agreed prices."

Stocks of raw cotton at Pakistani ginneries as of December 24 totalled 5.41m bales. The corporation had already purchased 4.98m bales, which 3.06m bales were taken by Pakistani textile and spinning mills.

CBC cotton purchases traditionally rise rapidly in December and January but have been delayed this season because of late harvesting following poor rains.

Like many others they expected the NZ dollar to fall against the US and Australian currencies. Instead, it rose and many exporters had committed themselves to forward orders at prices based on the expectation of a falling NZ dollar but to buy heavily on a rising market.

With less wool flowing into the auction ring, demand quickly outstripped supply.

With buyers and exporters determined not to repeat that mistake there has been significant drop in the number of contracts and forward orders leaving for the early part of this year.

It is generally agreed that if the NZ dollar moves significantly, movement is likely to be downward. Few are prepared to gamble on whether this will occur but the strong NZ dollar affects their ability to



Mr Kerry Packer, flush with cash

Economics said irrigation water supplies are currently very low in the important Gwydir Valley, and that this is likely to result in crop failures unless good rains are received.

The bureau forecasts lint production for 1987-88 of 227,000 tonnes, which is above last year's level but below the figure of 258,000 tonnes in 1986-87.

Already this season adverse weather conditions have forced Gwydir Valley growers into substantially larger replantings than normal. According to one view, there is a potential for "catastrophe" in this area.

Plainly the risks involved in growing such delicate crop do not appear to be deterring the intentions of Mr Packer, whose chances of securing control of Colly Farms improve as each day passes without a counter-bid from Anglo American Agriculture.

A statement from the British company this week again hinted at such a move, and confirmed that it had lifted its stake from five to six per cent through purchases on the market at prices above Mr Packer's A\$1.86 per share offer.

The statement followed an announcement that the Colly board had recommended to shareholders that they accept the Packer bid. But time is quickly running out for Mr Packer's offer closes at the end of the month.

Scene set for EC clash on cereals set-asides

BY TIM DICKSON IN BRUSSELS

SHARP POLITICAL differences between France and West Germany over the European Commission's controversial plan to pay arable farmers to take land out of production are likely to emerge at a key meeting of agricultural experts in Brussels today.

The clash is expected to centre on the detailed terms of the Commission's so-called special provisions for small farmers, which was formally unveiled yesterday. The issue is significant because it is widely seen as a key to unlocking one of the major obstacles to reform of the European Community's whole budgetary system, including better control of agricultural spending, which will be top of the agenda at next month's emergency Summit of EC heads of Government.

It is no secret in Brussels that the idea of set-asides — while presented as a means of controlling the EC's soaring agricultural spending — has been inspired by the need to soften West German opposition to other aspects of the farm package (in particular the proposal for automatic cuts in cereal prices).

The Commission confirmed yesterday that it wants the scheme to be voluntary for farmers (though obligatory for some) and that payments should be made only to those who agree to take at least 20 per cent of all their arable land out of production for at least five years.

Payments would be made to cover farmers' income losses and would vary from region to region depending on yield and soil characteristics. They would be financed jointly by the Community budget, and member states, the EC contribution ranging from 15 to 60 per cent depending on the size of the payment involved (with Brussels providing a proportionately higher share for the smaller amounts).

The toughest part of the negotiation, which effectively begins in Brussels today with a meeting of senior agricultural officials from member states and continues in earnest with next Monday's Farm Council, is likely to hinge on special arrangements which the Commission has proposed for encouraging small farmers to participate.

These would allow producers to be exempted from the co-payment levy, 3 per cent tax (which is likely to be increased when the stabiliser regime is in place) on the first 20 tonnes of their cereals output, provided that they side as least 20 per cent of their land under the scheme.

If adopted by member states, this idea would replace the current system of direct payments to small producers (current budget Ecu150m) which has been bedevilled by the difficulty of defining "small" producers. ("Someone who is not more than 1.7 metres tall," one senior Commission official is fond of saying.)

Mr Ignaz Kiechle, the West German Farm Minister who has been meeting his counterparts in a series of meetings in national capitals this week, is

known to feel that the 20-tonne limit is too low and the 30 per cent requirement too high to attract a sufficient number of his fellow countrymen.

Mr Francois Guillaume, the French Agriculture Minister, on the other hand, is expected to argue that access to the scheme should be made more difficult and that the 30 per cent should be raised, possibly as high as 50 per cent.

As current President of the Council of Ministers (responsible for chairing meetings and seeking consensus) the Bonn Government is in a particularly pivotal position for the first six months of this year.

Among the other points Mr Kiechle has been making are that the scheme should run for three years (not five as the Commission is proposing) and that the Commission should take 20 per cent of land out of production to qualify for the compensation is too high, and should be around 10 per cent; and that the level of financing provided by the Community budget rather than by member states should be higher than is currently envisaged in Brussels.

Mr Guillaume, meanwhile, is upset that the Commission does not intend to allow farmers to use their idle land for grass and other fodder crops, an option he considers essential if (among other reasons) soil erosion and environmental problems are to be avoided.

Britain, meanwhile, is understood to be broadly happy with the scheme as outlined by the Commission.

Pakistan increases earnings from reduced exports

PAKISTAN exported 820,000 bales of cotton worth \$175m in the six months to December 31, according to the state-owned Cotton Export Corporation. This compares with 1.5m bales worth \$155m, in the first half of 1987, writes Mohammed Aftab in Islamabad.

During 1986-87 prices averaged \$9.4 US cents a lb, giving the 3.94m bales exported during that year a total value of \$466m.

The average price for cotton exported in the first half of the 1987-88 cotton year was 63.8 cents a pound. There will no diffi-

culty in exporting the cotton crop — expected to reach more than 7m bales — during the current year.

Pakistani exporters will be watching the international price fluctuations to get the best possible price for the crop. But officials say they are satisfied with current prices.

The stock market crash in October has had no effect on Pakistani cotton prices, or on the global trading and pricing of the fibre. The fluctuation in prices of cotton globally, is tied to availability of crop, current production, previous and carry over stocks, consumption

and demand. Consumption has generally been on the rise with consumer preference for pure cotton fabrics with a high cotton blend.

The current sales pitch of Pakistan's export corporation is not directed to any particular country or region, although its buyers are mainly in western Europe, and the Far East, including Japan.

Regarding some past uncertainty as to whether the corporation will be able to honour all its export contracts, in case the crop declined from the projected production an official said:

"We have fully honoured all our contractual obligations so far." And he added that all commitments in future would be met in full "at the agreed prices."

Stocks of raw cotton at Pakistani ginneries as of December 24 totalled 5.41m bales. The corporation had already purchased 4.98m bales, which 3.06m bales were taken by Pakistani textile and spinning mills.

CBC cotton purchases traditionally rise rapidly in December and January but have been delayed this season because of late harvesting following poor rains.

New Zealand wool industry in confident mood

THE NEW Zealand wool industry has started this year in a fairly confident mood. Operators generally expect prices to maintain the high levels at which they ended last year, in spite of uncertainties caused by continuing fluctuations in the NZ and US dollars.

A feature of the market is expected to be the increasing trend for buyers to purchase smaller quantities more frequently, thus avoiding the high interest and storage costs of holding large stocks.

Many manufacturers and wool merchants have discovered that they can cut operating costs significantly by keeping stocks to a minimum, leaving the NZ Wool Board to hold surplus supplies.

The board handled about 100,000 bales in the second half of last year but ended the year with a stockpile of only 42,000 bales. Its continued to make money on wool bought in the auction ring, stockpiled and

then resold again, although last year's profit fell to between NZ\$2m and NZ\$3m (\$17,000 to \$10,700) from NZ\$15m in the previous season.

The performance of the NZ dollar will certainly affect the pattern of buying because exporters — in the main supply wants to be caught with big stocks bought at a higher price if the value of the dollar drops.

However, most operators reject gloomy predictions emanating mainly from wool exporters — that a strong currency would turn buyers away to a degree sufficient substantially to depress prices.

The same gloomy predictions were heard at the start of last year, but in the middle of the year, in spite of the NZ dollar's volatility, the average price for NZ wool reached 97.5 cents a kg, its highest level ever. Every type of wool rose in price, some by significant amounts. Certainly part of this rise

was caused by some buyers, particularly from Japan, misjudging the currency outlook.

Like many others they expected the NZ dollar to fall against the US and Australian currencies. Instead, it rose and many exporters had committed themselves to forward orders at prices based on the expectation of a falling NZ dollar but to buy heavily on a rising market.

With less wool flowing into the auction ring, demand quickly outstripped supply.

With buyers and exporters determined not to repeat that mistake there has been significant drop in the number of contracts and forward orders leaving for the early part of this year.

It is generally agreed that if the NZ dollar moves significantly, movement is likely to be downward. Few are prepared to gamble on whether this will occur but the strong NZ dollar affects their ability to

compete on the export market. However, the Wool Board has been pointing out that wool accounts for less than 50 per cent of the value of a kilo of yarn.

This year the board will continue its efforts to assure spinners that it has no secret plans to change the existing auction ring system. It will continue to sell stockpile wool direct to individual buyers.

But it points out that this wool has already passed through the auction system, where all buyers had the chance to acquire it, leaving at a lower figure than the resale price ultimately received by the board.

The board will intervene to bid and buy in the auction ring whenever prices fall below what it considers to be a reasonable market level.

Last month it bid on 25 per cent of the wool going to auction and bought 11 per cent.

Alcan may restart alumina line

By Robert Gibbons in Montreal

ALCAN ALUMINIUM may reopen the second processing plant at its Ewarton alumina plant in Jamaica, if talks with the Government succeed.

The bauxite processing line was halted several years ago, when world oversupply in alumina was acute and prices were at rock bottom. Alumina is extracted from bauxite ore and then converted by electrolysis to aluminium metal.

The world market has improved markedly in the past year and Alcan, one of many in the world's aluminium industry, is looking at reopening the line. However, the task of re-opening the line will take two years.

Alcan's existing Jamaica alumina capacity is 800,000 tonnes and opening the second line at Ewarton would bring it to 1,000,000 tonnes in two plants. Alcan's worldwide alumina capacity owned through subsidiaries is about 2.4m tonnes, and the company has varying interests in other plants with capacity of nearly 6m tonnes.

Court to reopen dairy substitutes test case

BY TIM DICKSON

THE PILOT of the European Community's long running drama over fake dairy products and the Ewarton alumina plant in Jamaica, if talks with the Government succeed.

The Court has been asked by the Commission to test the bauxite processing line. However, the task of re-opening the line will take two years.

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Rome. An action was started in the Luxembourg Court in 1984 and the European view subsequently upheld by Sir Gordon Slynn, the Advocate General, but to the continuing puzzlement of many observers the final judgement has not yet been delivered.

Both France and West Germany argue that it is inappropriate to open their markets to the substitutes products such as coffee whiteners and non-cream toppings, when their dairy farmers are being held back by the system of milk quotas. Pressure on the Commission to drop the case is known to have been applied at the highest level.

Today's reopened oral procedure will consider whether last July's agreement — in Article 5 Regulation 1888 — is compatible with continuing the ban but the matter is unlikely to be resolved quickly. Experts say that another Advocate General's Opinion will probably be required, then there will be another delay before the judgement.

WORLD COMMODITIES PRICES

LONDON MARKETS

COPPER PRICES fell on the London Metal Exchange yesterday, with three-month metal hitting a low of £1,338 a tonne near the close of the afternoon ring. The price came under steady selling pressure in morning trading reflecting

firmster starting against the dollar, while selling pressure and some options-related selling, traders said. The decline reflected a growing belief in some quarters that the recent tightness of nearby supplies might be coming to an end, dealers said. Meanwhile cocoa traded in a narrow range as the International Cocoa Organisation (ICCO) emergency talks on reviving the price support mechanism got under way in London. Prices seemed pegged by two opposing forces, dealers said. The ICCO talks tended to attract precautionary covering, while selling was coming in on trade views that the total 1987/88 crop could be a new record at around 600,000 tonnes.

SPICE MARKETS

CINNAMON (per barrel FOB January) + or -
Borneo \$14.95-15.10 +0.25
Siam \$15.15-15.30 +0.30
W.T.I. (pm) \$16.58-16.83 +0.25

OIL PRODUCTS (NWS prompt delivery per barrel CIF)

Crude oil (per barrel FOB January) + or -
Brent \$16.58-16.83 +0.25
WTI (pm) \$16.58-16.83 +0.25

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COCOA 2/tonne

Close Previous High/Low
Jan 1118 1128 1128 1115
Mar 1140 1148 1148 1130
May 1150 1158 1158 1135
Sep 1170 1178 1178 1155
Dec 1228 1234 1234 1200
Mar 1227 1231 1231 1200
May 1247 1250 1250 1225

TURNER: 2382 (2803) lots of 10 tonnes

ICCO indicator prices (SDRs per tonne). Daily price for January 13: 145.00 (145.15, 10 day average for January 14: 145.48 (1407.46).

COFFEE 2/tonne

Close Previous High/Low
Jan 1118 1128 1128 1115
Mar 1215 1218 1218 1207
May 1223 1226 1226 1215
Sep 1255 1258 1258 1245
Dec 1274 1277 1277 1260
Mar 1298 1300 1300 1290
May 1315 1320 1320 1290

TURNER: 3044 (3747) lots of 5 tonnes

White 1516 (2205) lots of 5 tonnes, daily price for January 12: 145.00 (145.15, 10 day average for January 14: 145.48 (1407.46).

SUGAR 5 per tonne

Close Previous High/Low
Mar 208.20 208.40 208.80 205.60
May 208.80 209.20 209.60 206.40
Aug 209.40 209.80 210.20 207.00
Nov 210.00 210.40 210.80 207.60
Feb 210.60 211.00 211.40 208.20
May 211.20 211.60 212.00 208.80

TURNER: 6572 (5198) lots of 50 tonnes

White 1516 (2205) lots of 5 tonnes, daily price for January 12: 145.00 (145.15, 10 day average for January 14: 145.48 (1407.46).

GAS OIL 2/tonne

Close Previous High/Low
Feb 145.50 144.25 144.00 145.25
Mar 141.25 138.75 138.50 141.00
Apr 137.50 135.00 134.75 137.25
May 135.00 132.50 132.25 134.75
Jun 132.50 130.00 129.75 132.25
Jul 130.00 127.50 127.25 130.75
Aug 127.50 125.00 124.75 127.25
Sep 125.00 122.50 122.25 124.75
Oct 122.50 120.00 119.75 122.25
Nov 120.00 117.50 117.25 119.75
Dec 117.50 115.00 114.75 117.25
Jan 115.00 112.50 112.25 114.75
Feb 112.50 110.00 109.75 112.25
Mar 110.00 107.50 107.25 109.75
Apr 107.50 105.00 104.75 107.25
May 105.00 102.50 102.25 104.75
Jun 102.50 100.00 99.75 102.25
Jul 100.00 97.50 97.25 99.75
Aug 97.50 95.00 94.75 97.25
Sep 95.00 92.50 92.25 94.75
Oct 92.50 90.00 89.75 92.25
Nov 90.00 87.50 87.25 89.75
Dec 87.50 85.00 84.75 87.25
Jan 85.00 82.50 82.25 84.75
Feb 82.50 80.00 79.75 82.25
Mar 80.00 77.50 77.25 79.75
Apr 77.50 75.00 74.75 77.25
May 75.00 72.50 72.25 74.75
Jun 72.50 70.00 69.75 72.25
Jul 70.00 67.50 67.25 69.75
Aug 67.50 65.00 64.75 67.25
Sep 65.00 62.50 62.25 64.75
Oct 62.50 60.00 59.75 62.25
Nov 60.00 57.50 57.25 59.75
Dec 57.50 55.00 54.75 57.25
Jan 55.00 52.50 52.25 54.75
Feb 52.50 50.00 49.75 52.25
Mar 50.00 47.50 47.25 49.75
Apr 47.50 45.00 44.75 47.25
May 45.00 42.50 42.25 44.75
Jun 42.50 40.00 39.75 42.25
Jul 40.00 37.50 37.25 39.75
Aug 37.50 35.00 34.75 37.25
Sep 35.00 32.50 32.25 34.75
Oct 32.50 30.00 29.75 32.25
Nov 30.00 27.50 27.25 29.75
Dec 27.50 25.00 24.75 27.25
Jan 25.00 22.50 22.25 24.75
Feb 22.50 20.00 19.75 22.25
Mar 20.00 17.50 17.25 19.75
Apr 17.50 15.00 14.75 17.25
May 15.00 12.50 12.25 14.75
Jun 12.50 10.00 9.75 12.25
Jul 10.00 7.50 7.25 9.75
Aug 7.50 5.00 4.75 7.25
Sep 5.00 2.50 2.25 4.75
Oct 2.50 0.00 0.00 2.25
Nov 0.00 0.00 0.00 0.00
Dec 0.00 0.00 0.00 0.00
Jan 0.00 0.00 0.00 0.00
Feb 0.00 0.00 0.00 0.00
Mar 0.00 0.00 0.00 0.00
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Sep 0.00 0.00 0.00 0.00
Oct 0.00 0.00 0.00 0.00
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Feb 0.00 0.00 0.00 0.00
Mar 0.00 0.00 0.00 0.00
Apr 0.00 0.00 0.00 0.00
May 0.00 0.00 0.00 0.00
Jun 0.00 0.00 0.00 0.00
Jul 0.00 0.00 0.00 0.00
Aug 0.00 0.00 0.00 0.00
Sep 0.00 0.00 0.00 0.00
Oct 0.

FOREIGN EXCHANGES

Central banks intervene

FACTORS DID not change on the foreign exchange yesterday, as the market remained caught between central bank intervention and fear about tomorrow's US trade figures.

The dollar opened weak in Europe, after intervention by the Bank of Japan had appeared somewhat halfhearted, and failed to prevent a slide in Tokyo.

Later in the day the US Federal Reserve bought dollars against the D-Mark and yen in between central banks in Europe provided co-ordinated support for the dollar.

The West German Bundesbank, Bank of France, Swiss National Bank, Bank of Italy, Austrian National Bank, and Dutch Central Bank were all detected in the market.

It was also reported that the Bundesbank bought dollars against the yen.

Trading today is likely to remain very nervous, with dealers reluctant to hold long dollar positions, after recent speculation that the US November trade deficit could be worse than the record \$17.63bn in October.

The dollar fell to DM1.6385 from DM1.6360, to FFfr5.125 from FFfr5.132, to SFfr1.35 from SFfr1.3545, and to Y126.60 from Y127.40.

On Bank of England figures the dollar's index fell to 98.1 from 98.3.

STERLING trading range against the dollar in 1987/88 is 1.8785 to 1.4710; December

average 1.8268. Exchange rate index fell 0.1 to 75.3, compared with 75.1 six months ago.

Sterling traded very quietly, remaining on the sidelines and showing no reaction to a firmer tone in North Sea oil prices.

The early weakness of the dollar pushed the pound up over 1 cent to a peak of \$1.8945, but it moved only 40 points higher on the day, at \$1.8745-1.8755. Sterling also rose to DM2.98 from DM2.9775 and to FFfr10.055 from FFfr10.0525, but fell to Y231 from Y232 and to SFfr2.4275 from SFfr2.43.

The D-Mark finished slightly higher against the dollar in Frankfurt. The dollar fell to DM1.6340 from DM1.6365, but finished near the day's high in nervous trading.

It touched a low of DM1.6249 and was fixed at DM1.6260 in Frankfurt, when the Bundesbank bought \$8.5m. The West German central bank also intervened on the open market, in

co-operation with other European central banks. There was no reaction to the Bundesbank's drain of liquidity from the money market at yesterday's securities repurchase agreement tender, or to confirmation of slow West German growth.

JAPANESE YEN trading range against the dollar in 1987/88 is 169.45 to 121.35. December average 128.45.

Exchange rate index 240.6 against 212.4 six months ago.

The yen rose against the dollar, as traders closed long dollar positions on growing nervousness about tomorrow's US trade figures. Intervention by the Bank of Japan was regarded as merely a smoothing operation.

The central bank bought up to \$200m, pushing the dollar up from its low of Y125.45, but failing to lift it higher on the day. The dollar closed at Y126.30 in Tokyo, compared with Y128.00 on Tuesday.

Selling accelerated after Mr Kiuchi Miyazawa, Japanese Finance Minister, was reported as saying the Bank of Japan is not considering a discount rate cut, and that the Group of Seven has not set a range for the dollar.

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The central bank bought up to \$200m, pushing the dollar up from its low of Y125.45, but failing to lift it higher on the day. The dollar closed at Y126.30 in Tokyo, compared with Y128.00 on Tuesday.

Selling accelerated after Mr Kiuchi Miyazawa, Japanese Finance Minister, was reported as saying the Bank of Japan is not considering a discount rate cut, and that the Group of Seven has not set a range for the dollar.

On Bank of England figures the dollar's index fell to 98.1 from 98.3.

STERLING trading range against the dollar in 1987/88 is 1.8785 to 1.4710; December

average 1.8268. Exchange rate index fell 0.1 to 75.3, compared with 75.1 six months ago.

Sterling traded very quietly, remaining on the sidelines and showing no reaction to a firmer tone in North Sea oil prices.

The early weakness of the dollar pushed the pound up over 1 cent to a peak of \$1.8945, but it moved only 40 points higher on the day, at \$1.8745-1.8755. Sterling also rose to DM2.98 from DM2.9775 and to FFfr10.055 from FFfr10.0525, but fell to Y231 from Y232 and to SFfr2.4275 from SFfr2.43.

FINANCIAL FUTURES

Auction depresses gilts

GILT PRICES never recovered from a poor start in yesterday's Life market and a disappointing result to the medium gilt auction only added to the gloom.

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just 1.07 times.

The complete absence of retail interest had an immediate effect on prices. Cash gilts quickly shed 2 1/2 while the long gilt for March delivery brushed aside a significant support level at 116-00 and dipped to 115-19, having traded at 116-12 before the announcement.

This prompted a rash of stop loss selling and values slid away to a low of 115-10. The closing rate of 115-15 represented a modest recovery, but the price was still well down from Tuesday's close of 116-21.

The medium gilt future fared little better, falling to 92-16 after the results of the tender

from 93-10 beforehand. It closed at 92-12 for March delivery down from 93-14 at the opening and 93-22 on Tuesday.

US bond prices opened on a less than inspiring note, after a weaker US bond market and a further decline in the dollar. Tomorrow's release of US trade figures for November also hung over the market. From an opening price of 86-28, the March price touched a low of 86-21.

However central bank intervention led to a dollar recovery and bond values were marked up accordingly to finish at 87-01, up from the opening but still down from Tuesday's close of 87-16.

On the 10-year Treasury note, the price rose from 86-28 to 86-31, while the 30-year Treasury note rose from 86-28 to 86-31.

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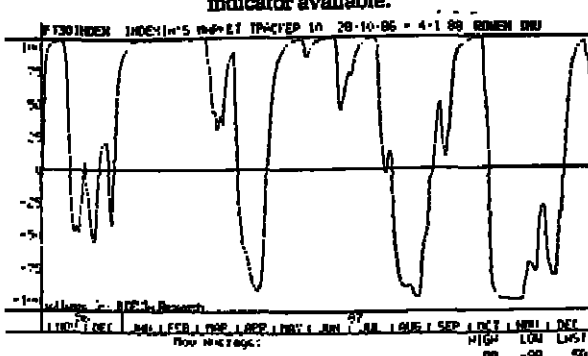
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TECHNICAL ANALYSIS

on your OWN COMPUTER with the INDEXIA Research MARKET ANALYSER GAIN THE EDGE on the market with the MARKET TRACKER exclusive to Indexia - regarded as the finest indicator available.



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Notice of early redemption of the

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Convertible into February 1988

into 10% Bonds 1988

Notice is hereby given to the holders of the

Call U.S. 100,000,000 10% Bonds due

1988, that the early redemption of

10% of the principal amount on the

next interest payment date falling on

February 15, 1988, has been decided.

Interest accruing on the outstanding

Bonds will cease to accrue from that

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Principal Paying Agent

London, January 14, 1988

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MANAGEMENT EDUCATION AND TRAINING

Publication date 22 March 1988

Copy Date 8 March 1988

Continued on next page

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Financial Times Thursday January 14 1988

INDUSTRIALS (Miscel.) - Contd[illegible]

0	90	Library	200					
7	106	Williams & Crane Mfg	140	03	13.7	3.0	3.0	1.2

[illegible]

43	PERKINS Group Ltd.	81	41	219	24	3.70	0.4
44	Permutit Ltd.	82	42	220	25	3.75	0.4

[illegible]

25	Spring Hops 50	200	5.0	2.3	2.0	2.5
100	Spring Hops 100	760	10.5	10.3	9.4	8.3

127	Slay Furniture	127	55	0.1	6.8	0.7
128	Slipcase	128	3.1	0.1	5.6	0.7
129	Spice Merchant	129	3.2	0.1	5.6	0.7
130	Spice Merchant	130	3.2	0.1	5.6	0.7
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265	Nikolaus R. Angel Sp.	295	-5	13.1	1.9	15.
205	Schiffahrt				1.6	

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INSURANCES

123	124	125	126	127	128	129	130	131	132	133	134	135	136	137	138	139	140	141	142	143	144	145	146	147	148	149	150	151	152	153	154	155	156	157	158	159	160	161	162	163	164	165	166	167	168	169	170	171	172	173	174	175	176	177	178	179	180	181	182	183	184	185	186	187	188	189	190	191	192	193	194	195	196	197	198	199	200	201	202	203	204	205	206	207	208	209	210	211	212	213	214	215	216	217	218	219	220	221	222	223	224	225	226	227	228	229	230	231	232	233	234	235	236	237	238	239	240	241	242	243	244	245	246	247	248	249	250	251	252	253	254	255	256	257	258	259	260	261	262	263	264	265	266	267	268	269	270	271	272	273	274	275	276	277	278	279	280	281	282	283	284	285	286	287	288	289	290	291	292	293	294	295	296	297	298	299	300	301	302	303	304	305	306	307	308	309	310	311	312	313	314	315	316	317	318	319	320	321	322	323	324	325	326	327	328	329	330	331	332	333	334	335	336	337	338	339	340	341	342	343	344	345	346	347	348	349	350	351	352	353	354	355	356	357	358	359	360	361	362	363	364	365	366	367	368	369	370	371	372	373	374	375	376	377	378	379	380	381	382	383	384	385	386	387	388	389	390	391	392	393	394	395	396	397	398	399	400	401	402	403	404	405	406	407	408	409	410	411	412	413	414	415	416	417	418	419	420	421	422	423	424	425	426	427	428	429	430	431	432	433	434	435	436	437	438	439	440	441	442	443	444	445	446	447	448	449	450	451	452	453	454	455	456	457	458	459	460	461	462	463	464	465	466	467	468	469	470	471	472	473	474	475	476	477	478	479	480	481	482	483	484	485	486	487	488	489	490	491	492	493	494	495	496	497	498	499	500	501	502	503	504	505	506	507	508	509	510	511	512	513	514	515	516	517	518	519	520	521	522	523	524	525	526	527	528	529	530	531	532	533	534	535	536	537	538	539	540	541	542	543	544	545	546	547	548	549	550	551	552	553	554	555	556	557	558	559	560	561	562	563	564	565	566	567	568	569	570	571	572	573	574	575	576	577	578	579	580	581	582	583	584	585	586	587	588	589	590	591	592	593	594	595	596	597	598	599	600	601	602	603	604	605	606	607	608	609	610	611	612	613	614	615	616	617	618	619	620	621	622	623	624	625	626	627	628	629	630	631	632	633	634	635	636	637	638	639	640	641	642	643	644	645	646	647	648	649	650	651	652	653	654	655	656	657	658	659	660	661	662	663	664	665	666	667	668	669	670	671	672	673	674	675	676	677	678	679	680	681	682	683	684	685	686	687	688	689	690	691	692	693	694	695	696	697	698	699	700	701	702	703	704	705	706	707	708	709	710	711	712	713	714	715	716	717	718	719	720	721	722	723	724	725	726	727	728	729	730	731	732	733	734	735	736	737	738	739	740	741	742	743	744	745	746	747	748	749	750	751	752	753	754	755	756	757	758	759	760	761	762	763	764	765	766	767	768	769	770	771	772	773	774	775	776	777	778	779	780	781	782	783	784	785	786	787	788	789	790	791	792	793	794	795	796	797	798	799	800	801	802	803	804	805	806	807	808	809	810	811	812	813	814	815	816	817	818	819	820	821	822	823	824	825	826	827	828	829	830	831	832	833	834	835	836	837	838	839	840	841	842	843	844	845	846	847	848	849	850	851	852	853	854	855	856	857	858	859	860	861	862	863	864	865	866	867	868	869	870	871	872	873	874	875	876	877	878	879	880	881	882	883	884	885	886	887	888	889	890	891	892	893	894	895	896	897	898	899	900	901	902	903	904	905	906	907	908	909	910	911	912	913	914	915	916	917	918	919	920	921	922	923	924	925	926	927	928	929	930	931	932	933	934	935	936	937	938	939	940	941	942	943	944	945	946	947	948	949	950	951	952	953	954	955	956	957	958	959	960	961	962	963	964	965	966	967	968	969	970	971	972	973	974	975	976	977	978	979	980	981	982	983	984	985	986	987	988	989	990	991	992	993	994	995	996	997	998	999	1000
123	124	125	126	127	128	129	130	131	132	133	134	135	136	137	138	139	140	141	142	143	144	145	146	147	148	149	150	151	152	153	154	155	156	157	158	159	160	161	162	163	164	165	166	167	168	169	170	171	172	173	174	175	176	177	178	179	180	181	182	183	184	185	186	187	188	189	190	191	192	193	194	195	196	197	198	199	200	201	202	203	204	205	206	207	208	209	210	211	212	213	214	215	216	217	218	219	220	221	222	223	224	225	226	227	228	229	230	231	232	233	234	235	236	237	238	239	240	241	242	243	244	245	246	247	248	249	250	251	252	253	254	255	256	257	258	259	260	261	262	263	264	265	266	267	268	269	270	271	272	273	274	275	276	277	278	279	280	281	282	283	284	285	286	287	288	289	290	291	292	293	294	295	296	297	298	299	300	301	302	303	304	305	306	307	308	309	310	311	312	313	314	315	316	317	318	319	320	321	322	323	324	325	326	327	328	329	330	331	332	333	334	335	336	337	338	339	340	341	342	343	344	345	346	347	348	349	350	351	352	353	354	355	356	357	358	359	360	361	362	363	364	365	366	367	368	369	370	371	372	373	374	375	376	377	378	379	380	381	382	383	384	385	386	387	388	389	390	391	392	393	394	395	396	397	398	399	400	401	402	403	404	405	406	407	408	409	410	411	412	413	414	415	416	417	418	419	420	421	422	423	424	425	426	427	428	429	430	431	432	433	434	435	436	437	438	439	440	441	442	443	444	445	446	447	448	449	450	451	452	453	454	455	456	457	458	459	460	461	462	463	464	465	466	467	468	469	470	471	472	473	474	475	476	477	478	479	480	481	482	483	484	485	486	487	488	489	490	491	492	493	494	495	496	497	498	499	500	501	502	503	504	505	506	507	508	509	510	511	512	513	514	515	516	517	518	519	520	521	522	523	524	525	526	527	528	529	530	531	532	533	534	535	536	537	538	539	540	541	542	543	544	545	546	547	548	549	550	551	552	553	554	555	556	557	558	559	560	561	562	563	564	565	566	567	568	569	570	571	572	573	574	575	576	577	578	579	580	581	582	583	584	585	586	587	588	589	590	591	592	593	594	595	596	597	598	599	600	601	602	603	604	605	606	607	608	609	610	611	612	613	614	615	616	617	618	619	620	621	622	623	624	625	626	627	628	629	630	631	632	633	634	635	636	637	638	639	640	641	642	643	644	645	646	647	648	649	650	651	652	653	654	655	656	657	658	659	660	661	662	663	664	665	666	667	668	669	670	671	672	673	674	675	676	677	678	679	680	681	682	683	684	685	686	687	688	689	690	691	692	693	694	695	696	697	698	699	700	701	702	703	704	705	706	707	708	709	710	711	712	713	714	715	716	717	718	719	720	721	722	723	724	725	726	727	728	729	730	731	732	733	734	735	736	737	738	739	740	741	742	743	744	745	746	747	748	749	750	751	752	753	754	755	756	757	758	759	760	761	762	763	764	765	766	767	768	769	770	771	772	773	774	775	776	777	778	779	780	781	782	783	784	785	786	787	788	789	790	791																																																																																																																																																																																																																	

MINES - Contd

MINES - Contd		Price	% chg	1Yr %
1976	Stock	Per Share	1975	1974
26	Wabashville Ind. Co.	78	-1	1.5
27	Wabashville Ind. Co.	78	-1	1.5
37	Wabashville Ind. Co.	78	-1	1.5
40	Wabashville Ind. Co.	78	-1	1.5
41	Wabashville Ind. Co.	78	-1	1.5
42	Wabashville Ind. Co.	78	-1	1.5
43	Wabashville Ind. Co.	78	-1	1.5
44	Wabashville Ind. Co.	78	-1	1.5
45	Wabashville Ind. Co.	78	-1	1.5
46	Wabashville Ind. Co.	78	-1	1.5
47	Wabashville Ind. Co.	78	-1	1.5
48	Wabashville Ind. Co.	78	-1	1.5
49	Wabashville Ind. Co.	78	-1	1.5
50	Wabashville Ind. Co.	78	-1	1.5
51	Wabashville Ind. Co.	78	-1	1.5
52	Wabashville Ind. Co.	78	-1	1.5
53	Wabashville Ind. Co.	78	-1	1.5
54	Wabashville Ind. Co.	78	-1	1.5
55	Wabashville Ind. Co.	78	-1	1.5
56	Wabashville Ind. Co.	78	-1	1.5
57	Wabashville Ind. Co.	78	-1	1.5
58	Wabashville Ind. Co.	78	-1	1.5
59	Wabashville Ind. Co.	78	-1	1.5
60	Wabashville Ind. Co.	78	-1	1.5
61	Wabashville Ind. Co.	78	-1	1.5
62	Wabashville Ind. Co.	78	-1	1.5
63	Wabashville Ind. Co.	78	-1	1.5
64	Wabashville Ind. Co.	78	-1	1.5
65	Wabashville Ind. Co.	78	-1	1.5
66	Wabashville Ind. Co.	78	-1	1.5
67	Wabashville Ind. Co.	78	-1	1.5
68	Wabashville Ind. Co.	78	-1	1.5
69	Wabashville Ind. Co.	78	-1	1.5
70	Wabashville Ind. Co.	78	-1	1.5
71	Wabashville Ind. Co.	78	-1	1.5
72	Wabashville Ind. Co.	78	-1	1.5
73	Wabashville Ind. Co.	78	-1	1.5
74	Wabashville Ind. Co.	78	-1	1.5
75	Wabashville Ind. Co.	78	-1	1.5
76	Wabashville Ind. Co.	78	-1	1.5
77	Wabashville Ind. Co.	78	-1	1.5
78	Wabashville Ind. Co.	78	-1	1.5
79	Wabashville Ind. Co.	78	-1	1.5
80	Wabashville Ind. Co.	78	-1	1.5
81	Wabashville Ind. Co.	78	-1	1.5
82	Wabashville Ind. Co.	78	-1	1.5
83	Wabashville Ind. Co.	78	-1	1.5
84	Wabashville Ind. Co.	78	-1	1.5
85	Wabashville Ind. Co.	78	-1	1.5
86	Wabashville Ind. Co.	78	-1	1.5
87	Wabashville Ind. Co.	78	-1	1.5
88	Wabashville Ind. Co.	78	-1	1.5
89	Wabashville Ind. Co.	78	-1	1.5
90	Wabashville Ind. Co.	78	-1	1.5
91	Wabashville Ind. Co.	78	-1	1.5
92	Wabashville Ind. Co.	78	-1	1.5
93	Wabashville Ind. Co.	78	-1	1.5
94	Wabashville Ind. Co.	78	-1	1.5
95	Wabashville Ind. Co.	78	-1	1.5
96	Wabashville Ind. Co.	78	-1	1.5
97	Wabashville Ind. Co.	78	-1	1.5
98	Wabashville Ind. Co.	78	-1	1.5
99	Wabashville Ind. Co.	78	-1	1.5
100	Wabashville Ind. Co.	78	-1	1.5

		Times			
		Shs			
43	Water House Shs.	22	+	0.63	0.7
44	Water House Shs.	22	+	0.63	0.7
45	Water House Shs.	22	+	0.63	0.7
46	Water House Shs.	22	+	0.63	0.7
47	Water House Shs.	22	+	0.63	0.7
48	Water House Shs.	22	+	0.63	0.7
49	Water House Shs.	22	+	0.63	0.7
50	Water House Shs.	22	+	0.63	0.7
51	Water House Shs.	22	+	0.63	0.7
52	Water House Shs.	22	+	0.63	0.7
53	Water House Shs.	22	+	0.63	0.7
54	Water House Shs.	22	+	0.63	0.7
55	Water House Shs.	22	+	0.63	0.7
56	Water House Shs.	22	+	0.63	0.7
57	Water House Shs.	22	+	0.63	0.7
58	Water House Shs.	22	+	0.63	0.7
59	Water House Shs.	22	+	0.63	0.7
60	Water House Shs.	22	+	0.63	0.7
61	Water House Shs.	22	+	0.63	0.7
62	Water House Shs.	22	+	0.63	0.7
63	Water House Shs.	22	+	0.63	0.7
64	Water House Shs.	22	+	0.63	0.7
65	Water House Shs.	22	+	0.63	0.7
66	Water House Shs.	22	+	0.63	0.7
67	Water House Shs.	22	+	0.63	0.7
68	Water House Shs.	22	+	0.63	0.7
69	Water House Shs.	22	+	0.63	0.7
70	Water House Shs.	22	+	0.63	0.7
71	Water House Shs.	22	+	0.63	0.7
72	Water House Shs.	22	+	0.63	0.7
73	Water House Shs.	22	+	0.63	0.7
74	Water House Shs.	22	+	0.63	0.7
75	Water House Shs.	22	+	0.63	0.7
76	Water House Shs.	22	+	0.63	0.7
77	Water House Shs.	22	+	0.63	0.7
78	Water House Shs.	22	+	0.63	0.7
79	Water House Shs.	22	+	0.63	0.7
80	Water House Shs.	22	+	0.63	0.7
81	Water House Shs.	22	+	0.63	0.7
82	Water House Shs.	22	+	0.63	0.7
83	Water House Shs.	22	+	0.63	0.7
84	Water House Shs.	22	+	0.63	0.7
85	Water House Shs.	22	+	0.63	0.7
86	Water House Shs.	22	+	0.63	0.7
87	Water House Shs.	22	+	0.63	0.7
88	Water House Shs.	22	+	0.63	0.7
89	Water House Shs.	22	+	0.63	0.7
90	Water House Shs.	22	+	0.63	0.7
91	Water House Shs.	22	+	0.63	0.7
92	Water House Shs.	22	+	0.63	0.7
93	Water House Shs.	22	+	0.63	0.7
94	Water House Shs.	22	+	0.63	0.7
95	Water House Shs.	22	+	0.63	0.7
96	Water House Shs.	22	+	0.63	0.7
97	Water House Shs.	22	+	0.63	0.7
98	Water House Shs.	22	+	0.63	0.7
99	Water House Shs.	22	+	0.63	0.7
100	Water House Shs.	22	+	0.63	0.7

Miscellaneous					
10	30	130	230	330	430
20	40	140	240	340	440
30	50	150	250	350	450
40	60	160	260	360	460
50	70	170	270	370	470
60	80	180	280	380	480
70	90	190	290	390	490
80	100	200	300	400	500
90	110	210	310	410	510
100	120	220	320	420	520
110	130	230	330	430	530
120	140	240	340	440	540
130	150	250	350	450	550
140	160	260	360	460	560
150	170	270	370	470	570
160	180	280	380	480	580
170	190	290	390	490	590
180	200	300	400	500	600
190	210	310	410	510	610
200	220	320	420	520	620
210	230	330	430	530	630
220	240	340	440	540	640
230	250	350	450	550	650
240	260	360	460	560	660
250	270	370	470	570	670
260	280	380	480	580	680
270	290	390	490	590	690
280	300	400	500	600	700
290	310	410	510	610	710
300	320	420	520	620	720
310	330	430	530	630	730
320	340	440	540	640	740
330	350	450	550	650	750
340	360	460	560	660	760
350	370	470	570	670	770
360	380	480	580	680	780
370	390	490	590	690	790
380	400	500	600	700	800
390	410	510	610	710	810
400	420	520	620	720	820
410	430	530	630	730	830
420	440	540	640	740	840
430	450	550	650	750	850
440	460	560	660	760	860
450	470	570	670	770	870
460	480	580	680	780	880
470	490	590	690	790	890
480	500	600	700	800	900
490	510	610	710	810	910
500	520	620	720	820	920
510	530	630	730	830	930
520	540	640	740	840	940
530	550	650	750	850	950
540	560	660	760	860	960
550	570	670	770	870	970
560	580	680	780	880	980
570	590	690	790	890	990
580	600	700	800	900	1000
590	610	710	810	910	1010
600	620	720	820	920	1020
610	630	730	830	930	1030
620	640	740	840	940	1040
630	650	750	850	950	1050
640	660	760	860	960	1060
650	670	770	870	970	1070
660	680	780	880	980	1080
670	690	790	890	990	1090
680	700	800	900	1000	1100
690	710	810	910	1010	1110
700	720	820	920	1020	1120
710	730	830	930	1030	1130
720	740	840	940	1040	1140
730	750	850	950	1050	1150
740	760	860	960	1060	1160
750	770	870	970	1070	1170
760	780	880	980	1080	1180
770	790	890	990	1090	1190
780	800	900	1000	1100	1200
790	810	910	1010	1110	1210
800	820	920	1020	1120	1220
810	830	930	1030	1130	1230
820	840	940	1040	1140	1240
830	850	950	1050	1150	1250
840	860	960	1060	1160	1260
850	870	970	1070	1170	1270
860	880	980	1080	1180	1280
870	890	990	1090	1190	1290
880	900	1000	1100	1200	1300
890	910	1010	1110	1210	1310
900	920	1020	1120	1220	1320
910	930	1030	1130	1230	1330
920	940	1040	1140	1240	1340
930	950	1050	1150	1250	1350
940	960	1060	1160	1260	1360
950	970	1070	1170	1270	1370
960	980	1080	1180	1280	1380
970	990	1090	1190	1290	1390
980	1000	1100	1200	1300	1400
990	1010	1110	1210	1310	1410
1000	1020	1120	1220	1320	1420
1010	1030	1130	1230	1330	1430
1020	1040	1140	1240	1340	1440
1030	1050	1150	1250	1350	1450
1040	1060	1160	1260	1360	1460
1050	1070	1170	1270	1370	1470
1060	1080	1180	1280	1380	1480
1070	1090	1190	1290	1390	1490
1080	1100	1200	1300	1400	1500
1090	1110	1210	1310	1410	1510
1100	1120	1220	1320	1420	1520
1110	1130	1230	1330	1430	1530
1120	1140	1240	1340	1440	1540
1130	1150	1250	1350	1450	1550
1140	1160	1260	1360	1460	1560
1150	1170	1270	1370	1470	1570
1160	1180	1280	1380	1480	1580
1170	1190	1290	1390	1490	1590
1180	1200	1300	1400	1500	1600
1190	1210	1310	1410	1510	1610
1200	1220	1320	1420	1520	1620
1210	1230	1330	1430	1530	1630
1220	1240	1340	1440	1540	1640
1230	1250	1350	1450	1550	1650
1240	1260	1360	1460	1560	1660
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1260	1280	1380	1480	1580	1680
1270	1290	1390	1490	1590	1690
1280	1300	1400	1500	1600	1700
1290	1310	1410	1510	1610	1710
1300	1320	1420	1520	1620	1720
1310	1330	1430	1530	1630	1730
1320	1340	1440	1540	1640	1740
1330	1350	1450	1550	1650	1750
1340	1360	1460	1560	1660	1760
1350	1370	1470	1570	1670	1770
1360	1380	1480	1580	1680	1780
1370	1390	1490	1590	1690	1790
1380	1400	1500	1600	1700	1800
1390	1410	1510	1610	1710	1810
1400	1420	1520	1620	1720	1820
1410	1430	1530	1630	1730	1830
1420	1440	1540	1640	1740	1840
1430	1450	1550	1650	1750	1850
1440	1460	1560	1660	1760	1860
1450	1470	1570	1670	1770	1870
1460	1480	1580	1680	1780	1880
1470	1490	1590	1690	1790	1890
1480	1500	1600	1700	1800	1900
1490	1510	1610	1710	1810	1910
1500	1520	1620	1720	1820	1920
1510	1530	1630	1730	1830	1930
1520	1540	1640	1740	1840	1940
1530	1550	1650	1750	1850	1950
1540	1560	1660	1760	1860	1960
1550	1570	1670	1770	1870	1970
1560	1580	1680	1780	1880	1980
1570	1590	1690	1790	1890	1990
1580	1600	1700	1800	1900	2000
1590	1610	1710	1810	1910	2010
1600	1620	1720	1820	1920	2020
1610	1630	1730	1830	1930	2030
1620	1640	1740	1840	1940	2040
1630	1650	1750	1850	1950	2050
1640	1660	1760	1860	1960	2060
1650	1670	1770	1870	1970	2070
1660	1680	1780	1880	1980	2080
1670	1690	1790	1890	1990	2090
1680	1700	1800	1900	2000	2100
1690	1710	1810	1910	2010	2110
1700	1720	1820	1920	2020	2120
1710	1730	1830	1930	2030	2130
1720	1740	1840	1940	2040	2140
1730	1750	1850	1950	2050	2150
1740	1760	1860	1960	2060	2160
1750	1770	1870	1970	2070	2170
1760	1780	1880	1980	2080	2180
1770	1790	1890	1990	2090	2190
1780	1800	1900	2000	2100	2200
1790	1810	1910	2010	2110	2210
1800	1820	1920	2020	2120	2220
1810	1830	1930	2030	2130	2230
1820	1840	1940	2040	2140	2240
1830	1850	1950	2050	2150	2250
1840	1860	1960	2060	2160	2260
1850	1870	1970	2070	2170	2270
1860	1880	1980	2080	2180	2280
1870	1890	1990	2090	2190	2290
1880	1900	2000	2100	2200	2300
1890	1910	2010	2110	2210	2310
1900	1920	2020	2120	2220	2320
1910	1930	2030	2130	2230	2330
1920	1940	2040	2140	2240	2340
1930	1950	2050	2150	2250	2350
1940	1960	2060	2160	2260	2360
1950	1970	2070	2170	2270	2370
1960	1980	2080	2180	2280	2380
1970	1990	2090	2190	2290	2390
1980	2000	2100	2200	2300	2400
1990	2010	2110	2210	2310	2410
2000	2020	2120	2220	2320	2420
2010	2030	2130	2230	2330	2430
2020	2040	2140	2240	2340	2440
2030	2050	2150	2250	2350	2450
2040	2060	2160	2260	2360	2460
2050	2070	2170	2270	2370	2470
2060	2080	2180	2280	2380	2480
2070	2090	2190	2290	2390	2490
2080	2100	2200	2300	2400	2500
2090	2110	2210	2310	2410	2510
2100	2120	2220	2320	2420	2520
2110	2130	2230	2330	2430	2530
2120	2140	2240	2340	2440	2540
2130	2150	2250	2350	2450	2550
2140	2160	2260	2360	2460	2560
2150	2170	2270	2370	2470	2570
2160	2180	2280	2380	2480	2580
2170	2190	2290	2390	2490	2590
2180	2200	2300	2400	2500	2600
2190	2210	2310	2410	2510	2610
2200	2220	2320	2420	2520	2620
2210	2230	2330	2430	2530	2630
2220	2240	2340	2440	2540	2

[illegible]

26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100	101	102	103	104	105	106	107	108	109	110	111	112	113	114	115	116	117	118	119	120	121	122	123	124	125	126	127	128	129	130	131	132	133	134	135	136	137	138	139	140	141	142	143	144	145	146	147	148	149	150	151	152	153	154	155	156	157	158	159	160	161	162	163	164	165	166	167	168	169	170	171	172	173	174	175	176	177	178	179	180	181	182	183	184	185	186	187	188	189	190	191	192	193	194	195	196	197	198	199	200	201	202	203	204	205	206	207	208	209	210	211	212	213	214	215	216	217	218	219	220	221	222	223	224	225	226	227	228	229	230	231	232	233	234	235	236	237	238	239	240	241	242	243	244	245	246	247	248	249	250	251	252	253	254	255	256	257	258	259	260	261	262	263	264	265	266	267	268	269	270	271	272	273	274	275	276	277	278	279	280	281	282	283	284	285	286	287	288	289	290	291	292	293	294	295	296	297	298	299	300	301	302	303	304	305	306	307	308	309	310	311	312	313	314	315	316	317	318	319	320	321	322	323	324	325	326	327	328	329	330	331	332	333	334	335	336	337	338	339	340	341	342	343	344	345	346	347	348	349	350	351	352	353	354	355	356	357	358	359	360	361	362	363	364	365	366	367	368	369	370	371	372	373	374	375	376	377	378	379	380	381	382	383	384	385	386	387	388	389	390	391	392	393	394	395	396	397	398	399	400	401	402	403	404	405	406	407	408	409	410	411	412	413	414	415	416	417	418	419	420	421	422	423	424	425	426	427	428	429	430	431	432	433	434	435	436	437	438	439	440	441	442	443	444	445	446	447	448	449	450	451	452	453	454	455	456	457	458	459	460	461	462	463	464	465	466	467	468	469	470	471	472	473	474	475	476	477	478	479	480	481	482	483	484	485	486	487	488	489	490	491	492	493	494	495	496	497	498	499	500	501	502	503	504	505	506	507	508	509	510	511	512	513	514	515	516	517	518	519	520	521	522	523	524	525	526	527	528	529	530	531	532	533	534	535	536	537	538	539	540	541	542	543	544	545	546	547	548	549	550	551	552	553	554	555	556	557	558	559	560	561	562	563	564	565	566	567	568	569	570	571	572	573	574	575	576	577	578	579	580	581	582	583	584	585	586	587	588	589	590	591	592	593	594	595	596	597	598	599	600	601	602	603	604	605	606	607	608	609	610	611	612	613	614	615	616	617	618	619	620	621	622	623	624	625	626	627	628	629	630	631	632	633	634	635	636	637	638	639	640	641	642	643	644	645	646	647	648	649	650	651	652	653	654	655	656	657	658	659	660	661	662	663	664	665	666	667	668	669	670	671	672	673	674	675	676	677	678	679	680	681	682	683	684	685	686	687	688	689	690	691	692	693	694	695	696	697	698	699	700	701	702	703	704	705	706	707	708	709	710	711	712	713	714	715	716	717	718	719	720	721	722	723	724	725	726	727	728	729	730	731	732	733	734	735	736	737	738	739	740	741	742	743	744	745	746	747	748	749	750	751	752	753	754	755	756	757	758	759	760	761	762	763	764	765	766	767	768	769	770	771	772	773	774	775	776	777	778	779	780	781	782	783	784	785	786	787	788	789	790	791	792	793	794	795	796	797	798	799	800	801	802	803	804	805	806	807	808	809	810	811	812	813	814	815	816	817	818	819	820	821	822	823	824	825	826	827	828	829	830	831	832	833	834	835	836	837	838	839	840	841	842	843	844	845	846	847	848	849	850	851	852	853	854	855	856	857	858	859	860	861	862	863	864	865	866	867	868	869	870	871	872	873	874	875	876	877	878	879	880	881	882	883	884	885	886	887	888	889	890	891	892	893	894	895	896	897	898	899	900	901	902	903	904	905	906	907	908	909	910	911	912	913	914	915	916	917	918	919	920	921	922	923	924	925	926	927	928	929	930	931	932	933	934	935	936	937	938	939	940	941	942	943	944	945	946	947	948	949	950	951	952	953	954	955	956	957	958	959	960	961	962	963	964	965	966	967	968	969	970	971	972	973	974	975	976	977	978	979	980	981	982	983	984	985	986	987	988	989	990	991	992	993	994	995	996	997	998	999	1000
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Interest taxes reduced, passed or delivered
Tax-free to non-residents on appreciation
Figures or report available
Not officially U.S. listed; dealings permitted under rule 535(d)(4)
USA; not based on Stock Exchange and company not subjected
to SEC regulations; not subject to federal securities laws
Dead in under Rule 535(d)(3)
Price at time of dividend
Indicated dividend after pending stock and/or rights notes; cover
relates to previous dividend or forecast
Figures held or misapprehended in progress
Not comparable
Same interval; reduced than another reduced figures indicated
Covered dividend or misapprehended in progress
Covered shares for conversion of shares not now ranking for
dividends or ranking only for restricted dividend
Does not allow for shares which may also rank for dividend
Future date of dividend
No par value
Fr., Belg., British, Br., French French 88 Yield based on
dividend; 1988 Rate says unchanged yield maturity of stock
Announced dividend; Figures based on prospectus or other offer
of shares
Covered based on dividend on full capital, a Redemption yield; Flat

[illegible]

INTERNATIONAL STOCKS			
Following are 20 of the most actively traded international stocks, with the latter being quoted in Irish currency.			
Aluminum Ind. 20%	68	Lib. 13% 97/02	318.0
Aviation & Rocket 2%	320	Arment:	210.0
Bank of Montreal 2%	250	CPI Midge:	100.0
Banking Corp. 5%	250	Com. Ind. 2%	100.0
Bank of Ireland 2%	250	Har. (H. & L.)	100.0
Bank of Spain 2%	250	Heaton Ind.	100.0
		High River	100.0
		Unifund:	200
IRISH Yield 13.5% 1988, 1989 Govt. 9.5% 84/89, 1990			
TRADITIONAL OPTIONS 3-month call rates			
Industrials			
Aluminum Ind.	P	NEI	25
Aviation & Rocket	67	Sec. West Br.	67
Bank of Montreal	67	1st & 2nd Ind.	67
Banking Corp.	67	Plasma	20
Bank of Ireland	67	Polytech	36
Bank of Spain	67	Poly Pack	36
Bank of Spain	67	Rural Credit	36

[illegible]

Jahromak	40	Tycontrol	15
Kaplan & Goss	23	Ultramar	24
Kay Service	26	Unifines	
Loyen Bank	28	Coca Cola	125
Long Term	62	Loans	29
Marks & Spencer	20	NIT	48
McDonald UK	47		
Morgan Grenfell	39		

A selection of Options traded is given on the
London Stock Exchange Report Page

CANADA

CANADA

Sales	Stock	High	Low	Close	Sales	Stock	High	Low	Close	Sales	Stock	High	Low	Close	Sales	Stock	High	Low	Close	
TORONTO																				
Closing prices January 13																				
100	85 1/2	85	85	85	4408	CTL Bank	330	320	330	3620	Lumiconics	354	354	354	6880	Scots I	\$105	104	104	
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100	85 1/2	85	85	85	4408	Crowm	330	109	104	104	3620	MCC	354	354	354	6880	Scots I	\$105	104	104
100	85 1/2	85	85	85	4408	Crowm	330	109	104	104	3620	MCC	354	354	354	6880	Scots I	\$105	104	104
100	85 1/2	85	85	85	4408	Crowm	330	109	104	104	3620	MCC	354	354	354	6880	Scots I	\$105	104	104
100	85 1/2	85	85	85	4408	Crowm	330	109	104	104	3620	MCC	354	354	354	6880	Scots I	\$105	104	104
100	85 1/2	85	85	85	4408	Crowm	330	109	104	104	3620	MCC	354	354	354	6880	Scots I	\$105	104	104
100	85 1/2	85	85	85	4408	Crowm	330	109	104	104	3620	MCC	354	354	354	6880	Scots I	\$105	104	104
100	85 1/2	85	85	85	4408	Crowm	330	109	104	104	3620	MCC	354	354	354	6880	Scots I	\$105	104	104
100	85 1/2	85	85	85	4408	Crowm	330	109	104	104	3620	MCC	354	354	354	6880	Scots I	\$105	104	104
100	85 1/2	85	85	85	4408	Crowm	330	109	104	104	3620	MCC	354	354	354	6880	Scots I	\$105	104	104
100	85 1/2	85	85	85	4408	Crowm	330	109	104	104	3620	MCC	354	354	354	6880	Scots I	\$105	104	104
100	85 1/2	85	85	85	4408	Crowm	330	109	104	104	3620	MCC	354	354	354	6880	Scots I	\$105	104	104
100	85 1/2	85	85	85	4408	Crowm	330	109	104	104	3620	MCC	354	354	354	6880	Scots I	\$105	104	104
100	85 1/2	85	85	85	4408	Crowm	330	109	104	104	3620	MCC	354	354	354	6880	Scots I	\$105	104	104
100	85 1/2	85	85	85	4408	Crowm	330	109	104	104	3620	MCC	354	354	354	6880	Scots I	\$105	104	104
100	85 1/2	85	85	85	4408	Crowm	330	109	104	104	3620	MCC	354	354	354	6880	Scots I	\$105	104	104
100	85 1/2	85	85	85	4408	Crowm	330	109	104	104	3620	MCC	354	354	354	6880	Scots I	\$105	104	104
100	85 1/2	85	85	85	4408	Crowm	330	109	104	104	3620	MCC	354	354	354	6880	Scots I	\$105	104	104
100	85 1/2	85	85	85	4408	Crowm	330	109	104	104	3620	MCC	354	354	354	6880	Scots I	\$105	104	104
100	85 1/2	85	85	85	4408	Crowm	330	109	104	104	3620	MCC	354	354	354	6880	Scots I	\$105	104	104
100	85 1/2	85	85	85	4408	Crowm	330	109	104	104	3620	MCC	354	354	354	6880	Scots I	\$105	104	104
100	85 1/2	85	85	85	4408	Crowm	330	109	104	104	3620	MCC	354	354	354	6880	Scots I	\$105	104	104
100	85 1/2	85	85	85	4408	Crowm	330	109	104	104	3620	MCC	354	354	354	6880	Scots I	\$105	104	104
100	85 1/2	85	85	85	4408	Crowm	330	109	104	104	3620	MCC	354	354	354	6880	Scots I	\$105	104	104
100	85 1/2	85	85	85	4408	Crowm	330	109	104	104	3620	MCC	354	354	354	6880	Scots I	\$105	104	104
100	85 1/2	85	85	85	4408	Crowm	330	109	104	104	3620	MCC	354	354	354	6880	Scots I	\$105	104	104
100	85 1/2	85	85	85	4408	Crowm	330	109	104	104	3620	MCC	354	354	354	6880	Scots I	\$105	104	104
100	85 1/2	85	85	85	4408	Crowm	330	109	104	104	3620	MCC	354	354	354	6880	Scots I	\$105	104	104
100	85 1/2	85	85	85	4408	Crowm	330	109	104	104	3620	MCC	354	354	354	6880	Scots I	\$105	104	104
100	85 1/2	85	85	85	4408	Crowm	330	109	104	104	3620	MCC	354	354	354	6880	Scots I	\$105	104	104
100	85 1/2	85	85	85	4408	Crowm	330	109	104	104	3620	MCC	354	354	354	6880	Scots I	\$105	104	104
100	85 1/2	85	85	85	4408	Crowm	330	109	104	104	3620	MCC	354	354	354	6880	Scots I	\$105	104	104
100	85 1/2	85	85	85	4408	Crowm	330	109	104	104	3620	MCC	354	354	354	6880	Scots I	\$105	104	104
100	85 1/2	85	85	85	4408	Crowm	330	109	104	104	3620	MCC	354	354	354	6880	Scots I	\$105	104	104
100	85 1/2	85	85	85	4408	Crowm	330	109	104	104	3620	MCC	354	354	354	6880	Scots I	\$105	104	104
100	85 1/2	85	85	85	4408	Crowm	330	109	104	104	3620	MCC	354	354	354	6880	Scots I	\$105	104	104
100	85 1/2	85	85	85	4408	Crowm	330	109	104	104	3620	MCC	354	354	354	6880	Scots I	\$105	104	104
100	85 1/2	85	85	85	4408	Crowm	330	109	104	104	3620	MCC	354	354	354	6880	Scots I	\$105	104	104
100	85 1/2	85	85	85	4408	Crowm	330	109	104	104	3620	MCC	354	354	354	6880	Scots I	\$105	104	104
100	85 1/2	85	85	85	4408	Crowm	330	109	104	104	3620	MCC	354	354	354	6880	Scots I	\$105	104	104
100	85 1/2	85	85	85	4408	Crowm	330	109	104	104	3620	MCC	354	354	354	6880	Scots I	\$105	104	104
100	85 1/2	85	85	85	4408	Crowm	330	109	104	104	3620	MCC	354	354	354	6880	Scots I	\$105	104	104
100	85 1/2	85	85	85	4408	Crowm	330	109	104	104	3620	MCC	354	354	354	6880	Scots I	\$105	104	104
100	85 1/2	85	85	85	4408	Crowm	330	109	104	104	3620	MCC	354	354	354	6880	Scots I	\$105	104	104
100	85 1/2	85	85	85	4408	Crowm	330	109	104	104	3620	MCC	354	354	354	6880	Scots I	\$105	104	104
100	85 1/2	85	85	85	4408	Crowm	330	109	104	104	3620	MCC	354	354	354	6880	Scots I	\$105	104	104
100	85 1/2	85	85	85	4408	Crowm	330	109	104	104	3620	MCC	354	354	354	6880	Scots I	\$105	104	104
100	85 1/2	85	85	85	4408	Crowm	330	109	104	104	3620	MCC	354	354	354	6880	Scots I	\$105	104	104
100	85 1/2	85	85	85	4408	Crowm	330	109	104	104	3620	MCC	354	354	354	6880	Scots I	\$105	104	104
100	85 1/2	85	85	85	4408	Crowm	330	109	104	104	3620	MCC	354	354	354	6880	Scots I	\$105	104	104
100	85 1/2	85	85	85	4408	Crowm	330	109	104	104	3620	MCC	354	354	354	6880	Scots I	\$105	104	104
100	85 1/2	85	85	85	4408	Crowm	330	109	104	104	3620	MCC	354	354	354	6880	Scots I	\$105	104	104
100	85 1/2	85	85	85	4408	Crowm	330	109	104	104	3620	MCC	354	354	354	6880	Scots I	\$105	104	104
100	85 1/2	85	85	85	4408	Crowm	330	109	104	104	3620	MCC	354	354	354	6880	Scots I	\$105	104	104
100	85 1/2	85	85	85	4408	Crowm	330	109	104	104	3620	MCC	354	354	354	6880	Scots I	\$105	104	104
100	85 1/2	85	85	85	4408	Crowm	330	109	104	104	3620	MCC	354	354	354	6880	Scots I	\$105	104	104
100	85 1/2	85	85	85	4408	Crowm	330	109	104	104	3620	MCC	354	354	354	6880	Scots I	\$105	104	104
100	85 1/2	85	85	85	4408	Crowm	330	109	104	104	3620	MCC	354	354	354	6880	Scots I	\$105	104	104
100	85 1/2	85	85	85	4408	Crowm	330	109	104	104	3620	MCC	354	354	354	6880	Scots I	\$105	104	104
100	85 1/2	85	85	85	4408	Crowm	330	109	104	104	3620	MCC	354	354	354	6880	Scots I	\$105	104	104
100	85 1/2	85	85	85	4408	Crowm	330	109	104	104	3620	MCC	354	354	354	6880	Scots I	\$105	104	104
100	85 1/2	85	85	85	4408	Crowm	330	109	104	104	3620	MCC	354	354	354	6880	Scots I	\$105	104	104
100	85 1/2	85	85	85	4408	Crowm	330	109	104	104	3620	MCC	354	354	354	6880	Scots I	\$105	104	104
100	85 1/2	85	85	85	4408	Crowm	330	109	104	104	3620	MCC	354	354	354	6880	Scots I	\$105	104	104
100	85 1/2	85	85	85	4408	Crowm	330	109	104	104	3620	MCC	354	354	354	6880	Scots I	\$105	104	104
100	85 1/2	85	85	85	4408	Crowm	330	109	104	104	3620	MCC	354	354	354					

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(Prices in pence unless otherwise indicated)

RISES		FALLS	
Bespak	210 + 10	Assoc. Newspapers	468 -
Britzol	265 + 12	BCC Group	391 -
Burntwood Brewery	150 + 20	Dixons	480 -
M5 International	111 + 10	Land Securities	489 -
Pearson	70 + 35	Legal & General	285 -
Pilkington	242 + 8	MCC	440 -
Sage & Business Gp	336 + 10	M.I. Holdings	122 -
Spectrum	57 + 9	Stough Estates	224 -
		Stough Holdings	405 -
		Tate & Lyle	723 -

Times 22.6.1987

Wednesday, January 13 1988

Stocks	Closing	Change	
Traded	Prices	on day	
46.38m	962	-16	Sanyo Heavy
27.86m	321	-14	Ind _____
			Ichihara Ind _____
25.46m	658	-20	Nippon Steel _____
18.02m	300	-8	Kawasaki Heavy _____
11.03m	1,390	-20	Ind _____
			Kanagumi _____

NEW YORK DOW JONES

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TORONTO	12	11	8	7	High	Low
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Metals & Minerals	2542.9	2573.0	2502.0	2641.3	3077.5 (50.0/87)	1980.2 (27/88)
Composites	3041.3	3171.0	3151.9	3369.9	4112.9 (136/87)	2843.9 (88/88)
MONTECAL Portfolio	2562.3	1991.82	1549.34	1650.41	2297.77 (67/87)	1435.94 (26/10/87)

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Tiering	Value	price	ch	ch	price	ch	ch
Past Liquid	7,205,833	4%	-	General Electric	1,221,200	4%	-
US West	6,344,500	20%	-	General Motors	1,860,900	4%	-
Energy East	1,566,000	15%	-	General Mills	1,775,000	7%	-
Energy West	2,560,000	11%	-	General Motors	1,764,700	3%	-
Energy	2,522,500	4%	1%	AT&T	1,740,000	8%	-

Base values of all indices are 100 except NYSE All Companies - 25; Standard and Poor's - 10; and Toronto Composite and Nikkei - 1000. Toronto indices based 1975 and Montreal Portfolio 17181. * Excluding bank.

	Jan.	Jan.	Jan.	Jan.	1987-88	
					High	Low
AUSTRALIA All Inlandres C/U/88P All Inlandres C/U/88P	12728 725.4	1388.2 725.1	1286.2 726.1	1395.5 762.1	2305.4 C/U/88P 3652.4 C/U/88P	1135.0 C/U/88P 358.3 C/U/88P
AUSTRIA Rust Air C/U/1284P	333.89	175.99	176.90	178.65	222.19 C/U/88P	172.80 C/U/188P
BELGIUM Brussels SE C/U/88P	3078.0	3729.8	3698.9	3035.5	5432.2 C/U/88P	3303.80 C/U/828P
DENMARK Copenhagen SE C/U/88P	60	285.11	189.43	185.85	219.76 C/U/88P	179.60 C/U/88P
FINLAND Helsinki General C/U/88P	590.3	561.9	545.0	589.4	609.1 C/U/88P	452.5 C/U/88P
FRANCE Paris CDG C/U/1282P Paris MCD C/U/1282P	222.9 97.1	279.3 97.7	276.9 95.9	281.6 103.0	649.4 C/U/88P 105.7 C/U/88P	270.3 C/U/828P 97.1 C/U/88P
GERMANY FRAZ Airlines Cologne C/U/1225P	411.8 1284.8	415.8P 1276.3	415.7 1275.7	434.5P 1351.5	676.8P C/U/88P 2081.1 C/U/88P	600.73 C/U/818P 1220.9 C/U/88P
HONG KONG Hong Kong Intl C/U/184P	2353.79	2442.4	2460.80	2462.6P	3499.73 C/U/88P	1894.76 C/U/822P
ITALY Rome Fium C/U/1972P	428.9	488.36	488.34	501.35	767.34 C/U/88P	467.47 C/U/818P
JAPAN ** Tokyo SE New KAI/88P	2224.9P 1775.80	2295.25 1795.42	2257.13 1765.15	2287.25 1818.43	2464.6 C/U/1088P 2258.56 C/U/88P	1654.00 C/U/818P 1557.46 C/U/88P
NETHERLANDS AMP-CRS Schiedam C/U/88P C/O/88P International C/U/88P	286.6 158.6	213.3 164.8	221.5 162.4	222.4 171.5	334.1 C/U/88P 333.5 C/U/88P	192.2 C/U/818P 147.5 C/U/88P
NORWAY Oslo SE FNU/88P	348.76	352.80	351.53	347.99	592.04 C/U/88P	307.46 C/U/818P
SINGAPORE Straits Times Intl C/U/1284P	823.90	840.00	849.00	865.30	1595.4 C/U/88P	700.4 C/U/828P
SOUTH AFRICA JSE Sand C/U/88P JSE Industrial C/U/88P	60	164.0 158.0	168.0 156.0	176.20 154.0	249.0 C/U/88P 226.0 C/U/1088P	148.0 C/U/818P 1402.0 C/U/818P
SPAIN Madrid SE C/U/1282P	233.75	235.49	234.22	230.60	325.46 C/U/88P	201.06 C/U/828P
SWEDEN Jacobson & P. C/U/1256P	2185.8	221.8	2297.1	226.4	355.4 C/U/88P	204.64 C/U/818P
SWITZERLAND Swiss Rand Intl C/U/1225P	466.6	476.6	475.7	475.4	729 C/U/88P	458.9 C/U/818P
World U.S. Capital Intl C/U/88P	60	405.7	404.0	403.3	455.9 C/U/88P	363.3 C/U/88P

** Saturday January 8, 1988
 * = Alaska
 ** = TSE (C)

Base values of all indices are 100 except Brackets SE - 1,000 JSE Gold - 255.7 JSE Industrials - 264.3 and Australia. All Ordinary and Morels - 500; (c) Closed; (u) Unavailable.

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FINANCIAL TIMES

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Continued on Page 35

هكذا حصة الأصل

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Nasdaq national market, closing prices

Stocks										Stocks										Stocks									
Stock	High	Low	Low	Low	Low	Low	Low	Low	Low	Stock	High	Low	Low	Low	Low	Low	Low	Low	Low	Low	Stock	High	Low	Low	Low	Low	Low	Low	Low
AAW	144.95	171	11	11	11	11	11	11	11	AAW	144.95	171	11	11	11	11	11	11	11	11	AAW	144.95	171	11	11	11	11	11	11
ADT	14.47	171	11	11	11	11	11	11	11	ADT	14.47	171	11	11	11	11	11	11	11	11	ADT	14.47	171	11	11	11	11	11	11
AGC	14.47	171	11	11	11	11	11	11	11	AGC	14.47	171	11	11	11	11	11	11	11	11	AGC	14.47	171	11	11	11	11	11	11
AGM	14.47	171	11	11	11	11	11	11	11	AGM	14.47	171	11	11	11	11	11	11	11	11	AGM	14.47	171	11	11	11	11	11	11
AGP	14.47	171	11	11	11	11	11	11	11	AGP	14.47	171	11	11	11	11	11	11	11	11	AGP	14.47	171	11	11	11	11	11	11
AGS	14.47	171	11	11	11	11	11	11	11	AGS	14.47	171	11	11	11	11	11	11	11	11	AGS	14.47	171	11	11	11	11	11	11
AGT	14.47	171	11	11	11	11	11	11	11	AGT	14.47	171	11	11	11	11	11	11	11	11	AGT	14.47	171	11	11	11	11	11	11
AGU	14.47	171	11	11	11	11	11	11	11	AGU	14.47	171	11	11	11	11	11	11	11	11	AGU	14.47	171	11	11	11	11	11	11
AGV	14.47	171	11	11	11	11	11	11	11	AGV	14.47	171	11	11	11	11	11	11	11	11	AGV	14.47	171	11	11	11	11	11	11
AGW	14.47	171	11	11	11	11	11	11	11	AGW	14.47	171	11	11	11	11	11	11	11	11	AGW	14.47	171	11	11	11	11	11	11
AGX	14.47	171	11	11	11	11	11	11	11	AGX	14.47	171	11	11	11	11	11	11	11	11	AGX	14.47	171	11	11	11	11	11	11
AGY	14.47	171	11	11	11	11	11	11	11	AGY	14.47	171	11	11	11	11	11	11	11	11	AGY	14.47	171	11	11	11	11	11	11
AGZ	14.47	171	11	11	11	11	11	11	11	AGZ	14.47	171	11	11	11	11	11	11	11	11	AGZ	14.47	171	11	11	11	11	11	11
AGAA	14.47	171	11	11	11	11	11	11	11	AGAA	14.47	171	11	11	11	11	11	11	11	11	AGAA	14.47	171	11	11	11	11	11	11
AGAB	14.47	171	11	11	11	11	11	11	11	AGAB	14.47	171	11	11	11	11	11	11	11	11	AGAB	14.47	171	11	11	11	11	11	11
AGAC	14.47	171	11	11	11	11	11	11	11	AGAC	14.47	171	11	11	11	11	11	11	11	11	AGAC	14.47	171	11	11	11	11	11	11
AGAD	14.47	171	11	11	11	11	11	11	11	AGAD	14.47	171	11	11	11	11	11	11	11	11	AGAD	14.47	171	11	11	11	11	11	11
AGAE	14.47	171	11	11	11	11	11	11	11	AGAE	14.47	171	11	11	11	11	11	11	11	11	AGAE	14.47	171	11	11	11	11	11	11
AGAF	14.47	171	11	11	11	11	11	11	11	AGAF	14.47	171	11	11	11	11	11	11	11	11	AGAF	14.47	171	11	11	11	11	11	11
AGAG	14.47	171	11	11	11	11	11	11	11	AGAG	14.47	171	11	11	11	11	11	11	11	11	AGAG	14.47	171	11	11	11	11	11	11
AGAH	14.47	171	11	11	11	11	11	11	11	AGAH	14.47	171	11	11	11	11	11	11	11	11	AGAH	14.47	171	11	11	11	11	11	11
AGAI	14.47	171	11	11	11	11	11	11	11	AGAI	14.47	171	11	11	11	11	11	11	11	11	AGAI	14.47	171	11	11	11	11	11	11
AGAJ	14.47	171	11	11	11	11	11	11	11	AGAJ	14.47	171	11	11	11	11	11	11	11	11	AGAJ	14.47	171	11	11	11	11	11	11
AGAK	14.47	171	11	11	11	11	11	11	11	AGAK	14.47	171	11	11	11	11	11	11	11	11	AGAK	14.47	171	11	11	11	11	11	11
AGAL	14.47	171	11	11	11	11	11	11	11	AGAL	14.47	171	11	11	11	11	11	11	11	11	AGAL	14.47	171	11	11	11	11	11	11
AGAM	14.47	171	11	11	11	11	11	11	11	AGAM	14.47	171	11	11	11	11	11	11	11	11	AGAM	14.47	171	11	11	11	11	11	11
AGAN	14.47	171	11	11	11	11	11	11	11	AGAN	14.47	171	11	11	11	11	11	11	11	11	AGAN	14.47	171	11	11	11	11	11	11
AGAO	14.47	171	11	11	11	11	11	11	11	AGAO	14.47	171	11	11	11	11	11	11	11	11	AGAO	14.47	171	11	11	11	11	11	11
AGAP	14.47	171	11	11	11	11	11	11	11	AGAP	14.47	171	11	11	11	11	11	11	11	11	AGAP	14.47	171	11	11	11	11	11	11
AGAQ	14.47	171	11	11	11	11	11	11	11	AGAQ	14.47	171	11	11	11	11	11	11	11	11	AGAQ	14.47	171	11	11	11	11	11	11
AGAR	14.47	171	11	11	11	11	11	11	11	AGAR	14.47	171	11	11	11	11	11	11	11	11	AGAR	14.47	171	11	11	11	11	11	11
AGAS	14.47	171	11	11	11	11	11	11	11	AGAS	14.47	171	11	11	11	11	11	11	11	11	AGAS	14.47	171	11	11	11	11	11	11
AGAT	14.47	171	11	11	11	11	11	11	11	AGAT	14.47	171	11	11	11	11	11	11	11	11	AGAT	14.47	171	11	11	11	11	11	11
AGAU	14.47	171	11	11	11	11	11	11	11	AGAU	14.47	171	11	11	11	11	11	11	11	11	AGAU	14.47	171	11	11	11	11	11	11
AGAV	14.47	171	11	11	11	11	11	11	11	AGAV	14.47	171	11	11	11	11	11	11	11	11	AGAV	14.47	171	11	11	11	11	11	11
AGAW	14.47	171	11	11	11	11	11	11	11	AGAW	14.47	171	11	11	11	11	11	11	11	11	AGAW	14.47	171	11	11	11	11	11	11
AGAX	14.47	171	11	11	11	11	11	11	11	AGAX	14.47	171	11	11	11	11	11	11	11	11	AGAX	14.47	171	11	11	11	11	11	11
AGAY	14.47	171	11	11	11	11	11	11	11	AGAY	14.47	171	11	11	11	11	11	11	11	11	AGAY	14.47	171	11	11	11	11	11	11
AGAZ	14.47	171	11	11	11	11	11	11	11	AGAZ	14.47	171	11	11	11	11	11	11	11	11	AGAZ	14.47	171	11	11	11	11	11	11
AGBA	14.47	171	11	11	11	11	11	11	11	AGBA	14.47	171	11	11	11	11	11	11	11	11	AGBA	14.47	171	11	11	11	11	11	11
AGBB	14.47	171	11	11	11	11	11	11	11	AGBB	14.47	171	11	11	11	11	11	11	11	11	AGBB	14.47	171	11	11	11	11	11	11
AGBC	14.47	171	11	11	11	11	11	11	11	AGBC	14.47	171	11	11	11	11	11	11	11	11	AGBC	14.47	171	11	11	11	11	11	11
AGBD	14.47	171	11	11	11	11	11	11	11	AGBD	14.47	171	11	11	11	11	11	11	11	11	AGBD	14.47	171	11	11	11	11	11	11
AGBE	14.47	171	11	11	11	11	11	11	11	AGBE	14.47	171	11	11	11	11	11	11	11	11	AGBE	14.47	171	11	11	11	11	11	11
AGBF	14.47	171	11	11	11	11	11	11	11	AGBF	14.47	171	11	11	11	11	11	11	11	11	AGBF	14.47	171	11	11	11	11	11	11
AGBG	14.47	171	11	11	11	11	11	11	11	AGBG	14.47	171	11	11	11	11	11	11	11	11	AGBG	14.47	171	11	11	11	11	11	11
AGBH	14.47	171	11	11	11	11	11	11	11	AGBH	14.47	171	11	11	11	11	11	11	11	11	AGBH	14.47	171	11	11	11	11	11	11
AGBI	14.47	171	11	11	11	11	11	11	11	AGBI	14.47	171	11	11	11	11	11	11	11	11	AGBI	14.47	171	11	11	11	11	11	11
AGBJ	14.47	171	11	11	11	11	11	11	11	AGBJ	14.47	171	11	11	11	11	11	11	11	11	AGBJ	14.47	171	11	11	11	11	11	11
AGBK	14.47	171	11	11	11	11	11	11	11	AGBK	14.47	171	11	11	11	11	11	11	11	11	AGBK	14.47	171	11	11	11	11	11	11
AGBL	14.47	171	11	11	11	11	11	11	11	AGBL	14.47	171	11	11	11	11	11	11	11	11	AGBL	14.47	171	11	11	11	11	11	11
AGBM	14.47	171	11	11	11	11	11	11	11	AGBM	14.47	171	11	11	11	11	11	11	11	11	AGBM	14.47	171	11	11	11	11	11	11
AGBN	14.47	171	11	11	11	11	11	11	11	AGBN	14.47	171	11	11	11	11	11	11	11	11	AGBN	14.47	171	11	11	11	11	11	11
AGBO	14.47	171	11	11	11	11	11	11	11	AGBO	14.47	171	11	11	11	11	11	11	11	11	AGBO	14.47	171</						

Continued on Page 33

And ask Intercontinental S.r.L. for details.

Shares post gains as dollar rises

Wall Street

US EQUITIES and bonds profited mildly yesterday afternoon from a rebound in the dollar after a joint statement by President Reagan and Mr. Noboru Takeshita, Japanese Prime Minister, restating their commitment to currency stability, writes Janet Bush in New York.

Particularly encouraging for the dollar was a White House briefing in which an Administration official said arrangements had been made to ensure that the Federal Reserve had ample Japanese yen with which to buy dollars.

Share prices had started the day drifting lower as the volatility of the last few days and extreme caution prior to tomorrow's November trade figures kept many investors away from the market. However, the Dow Jones Industrial Average moved gradually higher towards mid-session and was given a boost by the dollar's rise.

Having been trading around 15 points higher shortly before the close, the Dow then dipped to close 3.82 points lower at 1,924.73. These movements lacked conviction, as volume at 15:45 shares was very low.

All financial markets were dominated by attempts to guess what tomorrow's trade figures will be. The dollar had dropped on trade worries early yesterday, prompting a note of well-publicised central bank intervention by a number of European banks and, reportedly, the US Federal Reserve.

The dollar weakness contributed to the early decline in share prices and to nervousness about the Treasury's 30-year 8.875 per cent issue was quoted 5/8 point higher in late trading.

Trading in the bond market has been extremely cautious all week.

The equity market has run out of steam and day-to-day fluctuations in different directions seem to have little rationale behind them. After the shock of Friday's 140 point fall, few investors are willing to dip their toes into the market. A huge measure of uncertainty surrounds the dollar and there is a great deal of nervousness about the whole subject of programme trading which has even more influence on the direction of the market in this trading.

On the equity market, technology issues started weak but picked up some ground in afternoon trading. Digital Equipment, expected to announce its second quarter results this week, dropped \$2 to \$122.25, remaining under the selling pressure which emerged on Tuesday after two brokers were reported to have downgraded the company.

Digital was also a focus of attention after reports that the company was about to announce an agreement with Apple Computer in which the two companies would jointly

develop products which link their computers. Apple added \$4 to \$42.4, reflecting weakness in the sector as a whole.

Unisys added \$4 to \$32.4 after a forecast of double digit profit growth this year from the company's chief executive. Hewlett-Packard fell \$4 to \$54.4. Data General was \$1 higher at \$49.1 while Texas rose \$1 to \$57.7.

Farmers Group, the Los Angeles-based insurance group, soared \$11.4 to \$54.4, an all-time closing high for the company, after news that a subsidiary of B.A.T. Industries is offering \$60 a share in cash or \$4.2bn for the company.

Eastman Kodak ended \$1 higher at \$49. The company yesterday announced it had entered the colour copier market with the introduction of two models.

E-I Holdings rose \$4 to \$10.4 after the company announced a third quarter loss of \$131.9m compared with a profit of \$8.8m a year earlier. It attributed the loss to unrealized market losses of \$147.5m on its portfolio of marketable securities reflecting the downturn in world equity markets.

Ashton-Tate and Microsoft yesterday announced a software product, enhanced with technology from Microsoft and database technology from Ashton-Tate. Ashton-Tate dropped \$2 to \$24.4 while Microsoft was unchanged at \$56.4.

The oil sector was uninspired in spite of a continued rally in crude oil prices from extreme weakness early on Tuesday. Exxon slipped \$4 to \$39.4. Chevron was \$4 higher at \$40.4 and, in over-the-counter trading, Hamilton Oil was unchanged at \$23.

Atlantic Richfield, which has state built up a 23.59 per cent stake in Britoil, added \$4 to \$69.4. Phillips Petroleum, whose British subsidiary yesterday said it had discovered gas in an exploratory well in the North Sea, was unchanged at \$12.4.

Canada

METALS and industrials pulled Toronto lower in this trading. Early losses were trimmed slightly by mid-session.

Base metals saw Noranda ease \$4 to \$22.75 and Alcan Aluminium shed \$4 to \$34.4 while Inco moved \$4 lower to \$28.6.

In the gold sector, International Corona fell \$4 to \$42 but Lac Minerals stayed steady at \$41.3.

The most active stocks included Canadian Pacific, off \$4 to \$21.4, and Placer Dome, unchanged at \$18.4.

Blue chips fell across the board, with Seagram down \$3 to \$47.04 and Bell Canada Enterprises off \$4 to \$36.4. Northern Telecom lost \$4 to \$22.4.

Among industrials, Stelco A lost \$4 to \$22.4 but Dofasco firm \$4 to \$26.4.

Montreal eased, but the Vancouver index showed no change.

SOUTH AFRICA

CAUTION brought trade in Johannesburg gold shares to a virtual standstill as prices eased marginally in very light trade. Investors held back before tomorrow's US trade news.

Leading gold Vaal Reefs added \$8 to \$218, but in trade of only a few thousand shares. Randfontein closed \$10 lower at \$255 and Driefontein slipped \$1.50 to \$257.50.

Harmony edged 75 cents down to \$21.75 to take its

losses over the past two days to \$21.50. The group is part of Rand Mines, which this week reported poor results for the fourth quarter of 1987.

Mining houses weakened broadly with golds. Anglo American by \$1.25 to \$50.75. Diamond stock De Beers ended 75 cents down at \$30.

Industrials were barely traded and ended mostly unchanged. Barlows Rand, though, inched 15 cents higher to \$21.25.

Madrid bulls unflustered by changing pace in ring

Tom Burns in Madrid charts the arguments for and against a solid recovery in one of Europe's 'exotic' markets

THERE ARE those who say the clarion calls will shortly announce a new *corrida* season for the Spanish market, arguing that the bulls could soon be ready to run once more after the October collapse.

A feeling that "we should have a decent market this year", as one Madrid broker said, might gain ground.

Should the bulls run, then the pace will nevertheless be quite a different one. One thing which has been learnt over the past three months is that the *bolso* now moves, or retreats, more in step with the rest of the world's markets.

Madrid climbed higher than most and fell harder than the majority. The October crash coincided with the end of the *corrida* season and by then the bull was very much dead.

Some gain comfort from the fact that Madrid's general index, in the middle of the tailspin, did not dip below the psychological 200 mark. It

began 1987 at 208.31 and ended the year at 227.18, a gain of 9.05 per cent.

But a freefall with a vengeance there most certainly was. From a record high of 328 on October 6 the Madrid index had dropped to 212 on October 29. In the month following the crash, the main Spanish *bolso* shed about Ptas3 trillion (million million) - equivalent to \$27bn - or 38 per cent of its value.

By year's end the trend was reversing, albeit timidly. Initial trading this month indicated that nervousness could be on the wane.

The mood, however, remained cautious. Liquidity has been regularly cited as a key *bolso* problem and this was sharply highlighted after the collapse. At the beginning of last month, daily trading volume had fallen to Ptas7m-Ptas9m from Ptas20m in the heady days of early October.

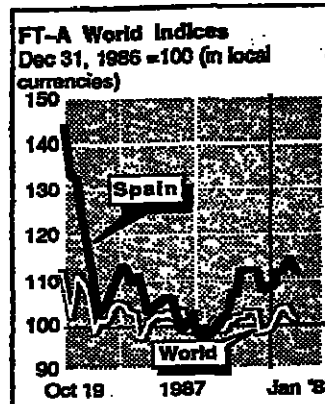
Upbeat sentiment in the healthy fundamentals - Spain's GDP grew 4.5 per

cent last year - and stress that the economy has "a lot to offer". Domestic companies have strong balance sheets and indicators look in better shape in Spain than they have done at any stage since the 1973 recession.

Corporate cash flow has undoubtedly generated confidence, as has the view that the economic restructuring of the past years is beginning to bear fruit.

London-based brokers SBCI Savory Miln are bullish, commenting: "The one weakness is likely to be the matador spirit of Spanish investors which tends to drive the market ahead too soon and too fast."

Phillips & Drew also regards Spain as one of the better European prospects, noting that "its geographic position is favourable for Arab investments. Buying of industrial and banking stocks by the Kuwait Investment Office's local arm, Torras Hostench, helped lift Madrid to records last July."



In its first quarter World Investment Review, the securities firm adds that although the Banco Bilbao takeover bid for Banesto has been called off, "mergers and takeovers in the banking sector look set to continue, given the urgent need for rationalisation in the sector ahead of the removal of restrictions on European banks in 1992".

However, there are others who, acting on the belief that the party is over after four strong years of above average growth, foresee the potentially depressive effects of a credit squeeze by the end of this year.

There is concern in particular over a dwindling current account balance and some forecasts speak of a switch from a \$2bn surplus at the end of last year to a \$2bn deficit at the end of the present one.

Such dire predictions rest essentially on the soaring import growth of about 40 per cent that Spain has witnessed during 1987 and on the prospects of more of the same this year following a 15 per cent cut in import tariffs on January 1 in accordance with Spain's transition timetable to full EC membership.

Income from tourism, a big component in the current account surplus of recent years, could feel the effect this year of October's crash while the combination of a

strong peseta and a world market slowdown may hit exports.

Claiming that the *bolso*'s timid rally is merely the calm before further storms, there are those who argue that so-called exotic markets such as Madrid's are set to suffer most and for longer from October's world panic. From now on any money made triggers immediate profit-taking and there are doomsayers who foresee a drop in the general index as the year wears on to the 150 mark.

On the other hand, Savory Miln says that those worried about the market's further vulnerability to foreign selling should take comfort from the fact that selling by foreigners overtook buying in 1987, leaving foreigners now holding only Ptas65bn worth of shares.

One discernible trend among financial advisers and analysts is to urge investors to diversify their portfolios with government bonds, in particular short-term debt.

EUROPE

Drizzle of selling dampens bourses in light trade

EUROPEAN investors proved reluctant to commit themselves before discovering tomorrow the US trade figures for November and the effect of these on the dollar. Light selling predominated to push bourses uniformly lower.

FRANKFURT closed down touching the day's lows in a session unexcited by the weak dollar during early trade and uncertainty over the US trade figures. The mid-session Commerzbank index showed a loss of 29.5 at 1,246.8, while the FAZ closing index was 7.86 down at 408.01.

Turnover, thin and professional, stood aside before tomorrow's news. There was a bout of foreign selling, though, and high-tech Nixdorf bore the brunt with a DM35 tumble to DM22.5, a 6.3 per cent fall. Leading sectoral Siemens cheapened DM8.80 to DM342.50.

Cars suffered a relapse, with BMW finding no favour from news of a 10 per cent rise in sales for 1987 to 3.68m. Daimler lost DM449 to DM385.50 while Daimler lost another DM22 to DM562.50.

Banks also skidded, led by Deutsche Bank's DM13 tumble to DM391.50. Dresdner fell DM4.70 to DM22.4 and Commerzbank lost DM5.50 to DM205. Insurer Allianz was DM34 off at DM1,122.

ZURICH was also depressed as the dollar's weakness during the session compounded market jitters in light trade.

Financials slid, Union Bank by Sfr70 to Sfr3,010, Credit Suisse by Sfr70 to Sfr2,330 and Swiss Bank by Sfr6 to Sfr325. Insurers Winterthur and Zurich fell Sfr150 and Sfr200 in turn to Sfr4,675 and Sfr4,850, while Swiss Re dipped Sfr60 to Sfr1,000.

Hoffmann-La Roche "baby" shares eased Sfr275 to Sfr9,125. The group said it would co-operate with the US Securities and Exchange Commission investigations into its bid for Sterling Drug.

Engineers weakened as Georg Fischer lost Sfr40 to Sfr660 and Alusuisse Sfr19 to Sfr461.

AMSTERDAM fell but heaved itself off the day's lows as co-ordinated central bank intervention helped support the dollar in late dealings. The CBS

all-share tendency index slipped 1.6 to 67.7.

Internationals led the retreat, Azo giving up Fl 1.80 to Fl 88.70, KLM Fl 1.10 to Fl 29.20. Dutch airlines edged up 50 cents to Fl 102.20.

Phillips resumed its slide with a Fl 1.40 tumble to Fl 24.60 after Tuesday's news it expects 1987 profits to undershoot the previous year's.

BRUSSELS sank further under the weight of the dollar's early weakness. The cash index lost 21.67 to 2,689.25. Reserve, the share of Société Générale de Belgique, rose a further Bfr70 to Bfr2,830 to complete a 26 per cent rise since January 4 when heavy buying emerged in the stock.

Yesterday's rise, ascribed to French buying, revived rumours that a raider was building a stake in the holding group, Belgium's biggest.

PARIS fell and stayed on its lows. The 50-share bourse indicator showed a 2.36 fall from Tuesday's close.

On group Equinox finished 1987 at 6.50 down at Ffr235. Its chairman said he did not expect a rapid privatisation of the state-controlled group.

MILAN softened in meagre trade. The MIB index lost 0.89 per cent to close at 999.

Montedison was a rare exception with a gain of L38 to L1,298 on strong foreign and domestic buying.

MADRID eased in quiet trade. The 35-share index was 1.74 off at 235.75.

OSLO was pushed lower by a fall in North Sea oil prices. The all-share index closed 2.38 off at 282.18.

STOCKHOLM eased broadly, with the Nasdaq index general index falling 0.4 per cent to 674.2.

ASIA

Stronger yen drives Nikkei lower

Tokyo

DEMAND for Tokyo stocks was dampened yesterday by the overnight fall on Wall Street and the yen's renewed strength which sent prices sharply lower, writes Shigeo Nishikawa of Jiji Press.

The Nikkei average weakened 300.06 to 22,324.99 with turnover dwindling to 447m shares from Tuesday's 634m. Declines outran advances by 670 to 205, with 135 issues unchanged.

Leading high-technology and big capitalisation stocks lost strength across the board, while cars and speculative issues found favour.

Institutional investors held out of the market before three consecutive days of holiday starting tomorrow, when US trade data for November are also released. There was some small lot selling by individuals.

Car-part makers fared among the best, aided by strong vehicle sales. Ichikoh Industries climbed Y47 to Y696 on volume of 9.06m shares. Koito rose Y120 to Y1,800 and Akabono Brake Industry Y81 to Y614.

Large capitals turned down on a wide front. Sumitomo Chemical, the busiest stock with 46.38m shares, shed Y16 to Y962 and Kawasaki Steel, second busiest with 27.66m shares, lost Y14 to Y321.

Leading high tech fell further in light selling as the yen rose to around Y125 against the dollar. NEC weakened Y60 to Y1,980. Sony Y90 to Y4,780 and Kyocera Y80 to Y5,410.

South Korean share prices weathered a bout of profit-taking after Tuesday's leap, rising strongly for the seventh successive session. The composite stock index added 9.98 to scale a peak of 581.27. Turnover of Won 388.6bn (Y489m) was also a new high.

Financials were also hurt, with Sumitomo Bank falling Y20 to Y3,200 and Nomura Securities Y70 to Y2,900.

Speculative stocks raced ahead, with Gajoen Kanko, a Tokyo-based hotel and restaurant operator, bounding Y330 higher to Y2,420, and boiler maker Takuma rising Y140 to Y1,390.

Bond prices continued to soar in nervous trade, helped by lower short-term interest rates as well as a stronger yen. The advance gathered momentum on buying by dealers, triggered by news that the Bank of Japan is considering further falls in short-term rates.

The yield on the bellwether 5.0 per cent government bond maturing in December 1987 declined from Tuesday's 4.40 per cent finish to 4.44 per cent in block trading on the Tokyo Stock Exchange. It fell further to a low of 4.35 per cent in inter-dealer trading.

On the Osaka Securities Exchange, the stock average plunged 247.33 to 22,684.69 in dull trading, with volume estimated at 65m shares, down 22m shares.

Nintendo sagged Y320 to Y8,080, but Tsudakoma, a textile machine maker, revived Y80 to Y1,160.

Singapore

QUALITY stocks suffered the hardest falls as Singapore share prices reversed most of Tuesday's gains in thin trading. The Straits Times industrial index lost 16.55 to 853.90 following falls in global markets.

Singapore Airlines shed 35 cents to \$89.15 and DBS lost 20 cents to \$8.40.

Australia

FEARS of poor US trade figures tomorrow kept investors out of the Sydney market, where the All Ordinaries index ended 12.4 lower at 1,272.8.

Overnight declines in bullion and crude oil prices depressed golds and resources. Bell Resources shed 8 cents to A\$1.37, and Kidston ended off 10 cents at A\$4.30.

Among industrials, News Corp fell 40 cents to A\$12.30 and ANZ 12 cents to A\$3.45.

Hong Kong

PROPERTIES headed a downturn in thin, nervous Hong Kong trading which saw the Hang Seng index lose 58.62 to 2,353.79.

The weakness in the dollar and the Tokyo market undermined sentiment.

This announcement appears as a matter of record only.



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Société Générale, London Branch

December 1987

CHEMICAL INVESTMENT BANK BANKING

FT - ACTUARIES WORLD INDICES

Jointly compiled by the Financial Times, Goldman, Sachs & Co., and Wood Mackenzie & Co. Ltd., in conjunction with the Institute of Actuaries and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS	WEDNESDAY JANUARY 13 1988					TUESDAY JANUARY 12 1988					DOLLAR INDEX		
	US Dollar Index	Day's Change %	Pound Sterling Index	Local Currency Index	Gross Div. Yield	US Dollar Index	Pound Sterling Index	Local Currency Index	Gross Div. Yield	1987/88 High	1987/88 Low	Year ago (approx)	
Figures in parentheses show number of stocks per grouping													
Australia (93)	98.94	-0.4	80.38	92.26	4.90	99.31	80.86	93.23	180.81	85.36	100.00		
Austria (16)	93.46	-0.9	75.92	79.29	2.64	94.31	76.79	80.05	102.87	85.53	100.21		
Belgium (48)	101.72	-1.0	82.64	86.05	5.51	102.72	83.63	87.01	134.99	94.63	100.20		
Canada (127)	110.30	-0.4	89.61	102.92	3.02	110.79	90.20	103.13	141.78	98.15	107.79		
Denmark (38)	115.04	+0.1	93.45	98.10	3.02	114.96	93.59	98.15	124.83	98.18	112.06		
Finland (23)	110.01	-0.9	89.57	91.85	1.62	111.00	90.57	92.09					
France (124)	80.99	-2.1	65.79	70.03	4.23	82.77	67.38	71.67	121.62	77.39	108.10		
West Germany (94)	71.77	-1.8	58.31	60.95	3.05	73.10	59.51	62.14	104.93	68.91	97.57		
Hong Kong (46)	91.18	-2.5	74.07	91.07	5.77	93.49	76.11	93.36	158.68	73.92	101.57		
Ireland (14)	108.60	-1.2	88.22	94.08	4.81	109.77	89.53	95.38	160.22	98.15	107.43		
Italy (94)	73.33	-0.6	61.20	67.51	2.83	75.78	61.70	68.03	112.11	72.04	101.16		
Japan (457)	139.47	-0.8	113.30	111.61	0.63	140.61	114.48	113.24	161.28	100.00	106.20		
Malaysia (36)	114.67	-1.3	92.16	111.56	3.34	116.22	94.62	113.11	193.64	93.76	109.42		
Mexico (14)	94.16	-0.5	74.50	220.62	1.54	94.44	77.05	231.27	111.97	78.89	100.63		
Netherlands (37)	95.98	-1.3	77.97	80.36	5.60	97.27	79.19	81.55	131.41	87.70	103.74		
New Zealand (24)	78.71	-0.1	63.94	63.28	5.19	78.81	64.16	63.84	138.99	73.39	98.50		
Norway (24)	105.35	-2.9	83.58	90.05	3.03	108.45	88.30	95.47	185.01	95.51	103.96		
Singapore (26)	91.71	-1.8	81.00	93.07	2.66	92.49	84.73	94.73	174.28	88.91	100.63		
South Africa (43)	130.75	-0.6	106.21	87.95	8.85	132.87	108.18	89.38	198.09	100.00	113.58		
Spain (43)	132.35	-0.1	107.51	111.09	3.64	132.94	107.91	111.70	168.81	100.00	113.47		
Sweden (34)	97.81	-1.4	79.46	85.72	2.67	99.23	80.79	87.15	136.64	88.50	97.17		
Switzerland (53)	77.98	-2.3	63.33	64.28	2.38	79.79	64.95	64.01	111.11	73.65	103.46		
United Kingdom (331)	105.29	+0.3	106.00	106.07	3.65	106.45	106.45	163.87	137.42	99.16			
USA (358)	329.49	-0.2	81.48	100.29	3.49	330.00	81.42	100.00	137.42	91.61			
Europe (973)	101.19	-0.8	82.20	84.54	4.01	102.05	83.08	85.45	130.02	92.25	103.86		
Pacific Basin (482)	136.05	-0.8	110.51	109.93	0.86	137.17	111.68	111.54	158.77	100.00	105.82		
Euro-Pacific (1655)	122.13	-0.8	99.22	99.77	1.91	123.16	100.27	101.09	143.65	100.00	105.04		
North America (715)	100.83	+0.3	81.91	100.46	3.65	100.57	81.88	100.19	137.55	91.68	108.56		
Europe Ex. UK (442)	83.04	-1.5	67.46	71.04	3.63	84.26	68.60	72.21	111.91	78.89	98.30		
Pacific Ex. Japan (225)	94.56	-1.1	76.82	89.16	5.55	95.66	77.89	91.87	164.03	82.82	102.47		
World Ex. US (1857)	121.81	-0.8	99.83	100.83	1.98	122.83	100.00	100.00	143.39	100.00	105.55		
World Ex. UK (22)	111.80	-0.4	92.08	99.35	2.35	112.34	91.47	100.14	136.82	100.00	106.55		
World Ex. So. Af. (2384)	113.35	-0.5	90.66	100.04	2.54	113.86	92.70	100.78	139.47	100.00	106.52		
World Ex. Japan (1988)	101.01	-0.2	82.06	94.36	3.84	101.23	82.41	94.63	134.22	92.96	106.73		
The World Index (2445)	113.46	-0.5	92.17	99.98	2.56	113.98	92.80	100.73	139.73	100.00	106.56		